UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): April 13, 2004

NEWELL RUBBERMAID INC.

(Exact Name of Registrant as Specified in Its Charter)

Delaware (State or Other Jurisdiction of Incorporation) 1-9608 (Commission File Number) 36-3514169 (IRS Employer Identification No.)

10 B Glenlake Parkway

Suite 600 Atlanta, Georgia (Address of Principal Executive Offices)

30328 (Zip Code)

Registrant's Telephone Number, Including Area Code: (770) 407-3800

Item 2. Acquisition or Disposition of Assets.

On April 13, 2004, Newell Rubbermaid Inc. (the "Company") completed the sale of its Burnes{R} picture frame, Anchor{R} glass and Mirro{R} Cookware businesses to Global Home Products, LLC, an affiliate of Cerberus Capital Management L.P., for a purchase price of approximately \$320 million, paid in a combination of cash and the Company's retention of accounts receivable of the divested businesses. A portion of this amount equal to \$10 million will be applied as a credit to the purchaser against fees for transition services to be provided by the Company. The purchase price is subject to various post-closing adjustments, principally with regard to changes in working capital. The disposition was effected through the sale of the capital stock of the Company's principal subsidiaries engaged in the Burnes{R} Picture Frame and Anchor{R} Glass businesses and of substantially all the assets used primarily in the cookware and bakeware business conducted under the brands Mirro{R}, WearEver{R}, AirBake{R}, Regal{R}, Club{R} and Royal Diamond{R}. Copies of the Stock and Asset Purchase Agreement and Amendment No. 1 thereto are attached, respectively, as Exhibit 2.1 and Exhibit 2.2 hereto.

Item 7. Financial Statements and Exhibits.

(b) Pro Forma Financial Information.

The accompanying unaudited pro forma consolidated balance sheet as of December 31, 2003 and the related unaudited pro forma consolidated statements of operations for each of the years ended December 31, 2003, 2002 and 2001 are based on the historical financial condition and results of operations of the Company, adjusted to give effect to the sale of the Company's Burnes{R} Picture Frame, Anchor{R} Glass and Mirro{R} Cookware businesses described in Item 2 as well as the sales of the Company's Panex Brazilian low-end cookware division and its Frames Europe businesses in France, Spain and the United Kingdom on January 31, 2004. The pro forma consolidated balance sheet has been prepared assuming the sales occurred as of December 31, 2003. The pro forma consolidated statements of operations have been prepared assuming that the sales occurred as of January 1, 2001.

The accompanying unaudited pro forma financial statements are not necessarily indicative of the financial condition or results of operations that would have been reported had the sales occurred on the dates specified, nor is it indicative of the Company's future

financial condition or results of operations. The unaudited pro forma financial statements should be read in conjunction with the historical consolidated financial statements of the Company, including the notes thereto, in the Company's Form 10-K for the year ended December 31, 2003.

NEWELL RUBBERMAID INC. AND SUBSIDIARIES PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED, IN MILLIONS EXCEPT PER SHARE DATA)

TWELVE MONTHS	ENDED	DECEMBER	31, 2003

TWELVE MONTHS ENDED DECEMBER 31, 2002

AS REPORTED

PRO FORMA

(A)

ADJUSTMENTS PRO FORMA

		PRO FORMA ADJUSTMENTS	
	AS REPORTED	(A)	PRO FORM
Net sales	\$7,750.0	(\$792.0)	\$6,958.
Cost of products sold	5,682.8	(683.7)	4,999.
GROSS MARGIN	2,067.2	(108.3)	1,958.
Selling, general and administrative expenses	1,352.9	(113.1)	1,239.
Impairment charge	289.4	(254.9)	34.
Goodwill Amortization		· , ,	
Restructuring costs	245.0	(60.8)	184.2
OPERATING INCOME	179.9	320.5	500.
Nonoperating expenses (income)			
<u>Interest expense, net</u>	140.1		140.:
Other, net	19.7		19.
Net nonoperating expenses	159.8		159.8
INCOME BEFORE INCOME TAXES	20.1	320.5	340.
Income taxes	66.7	58.5	125.2
(LOCC) (THOOME DEFORE CHMULATIVE EFFECT OF			
— (LOSS)/INCOME BEFORE CUMULATIVE EFFECT OF ACCOUNTING CHANGE	(46.6)	202.0	24.5
	(46.6)	262.0	215.
Cumulative effect of accounting change,			
net of tax			
NET (LOSS)/INCOME	(\$46.6)	\$262.0	\$215. .
Earnings per common share from			
continuing operations: Basic			
Before Cumulative Effect of Accounting Change	(\$0.17)		\$0.79
Cumulative Effect of Accounting Change	(ψ0.11)		Ψ0 .7.
Net (loss)/Income from Continuing Operations			
per common share	(\$0.17)		\$0.79
— Diluted			
Before Cumulative Effect of Accounting Change	(\$0.17)		\$0. 70
Cumulative Effect of Accounting Change	(40.11)		
Net (loss)/Income from Continuing			
Operations per common share	(\$0.17)		\$0.79
Average common shares outstanding:			
Basic	274.1		274.1
Diluted	274.1		274.1
NEWELL RUBBERMAID INC. AND SUBSIDIARIES PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED, IN MILLIONS EXCEPT PER SHARE DATA)			

Ocat of anadocts and t	\$7,453.9	(\$956.0)	\$6,497.
Cost of products sold	5,394.2	(742.0)	4,652.
GROSS MARGIN	2,059.7	(214.0)	1,845 .
Selling, general and administrative expenses Impairment charge	1,307.3	(125.3)	1,182 .
Goodwill Amortization			
Restructuring costs	122.7	(20.8)	101.
OPERATING INCOME	629.7	(67.9)	561.
Nonoperating expenses (income) Interest expense, net	137.3		137.
Other, net	23.9		23.
Net nonoperating expenses	161.2		161.
INCOME BEFORE INCOME TAXES Income taxes	468.5 157.0	(67.9) (22.7)	400. 134.
(LOCC) /THOOME DEFORE CHMULATIVE FEFECT OF			
(LOSS)/INCOME BEFORE CUMULATIVE EFFECT OF ACCOUNTING CHANGE	311.5	(45.2)	266.
Cumulative effect of accounting change, net of tax	(514.9)	. ,	(514.
NET (LOSS)/INCOME	(\$203.4)	(\$45.2)	(\$248.
·	<u></u> ′		
Earnings per common share from continuing operations:			
— Basie — Before Cumulative Effect of Accounting Change —	\$1.17		\$1.
Cumulative Effect of Accounting Change	(1.93)		(1.
Net (loss)/Income from Continuing Operations per common share	(\$0.76)		(\$0.
Diluted			
Before Cumulative Effect of Accounting Change	\$1.16 (1.02)		\$0.9
Cumulative Effect of Accounting Change	(1.92)		(1.
Net (loss)/Income from Continuing Operations per common share	(\$0.76)		(\$0.
Average common shares outstanding:			
Basic	267.1		267.
Diluted	268.0		268 .
NEWELL RUBBERMAID INC. AND SUBSIDIARIES PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED, IN MILLIONS EXCEPT PER SHARE DATA)			
PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS	TWELVE MONTH	IS ENDED DECEMBER	: 31, 2001
PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS	TWELVE MONTI		: 31, 2001
PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS	TWELVE MONTI	IS ENDED DECEMBER PRO FORMA ADJUSTMENTS (A)	<u> </u>
PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED, IN MILLIONS EXCEPT PER SHARE DATA) Net sales		PRO FORMA ADJUSTMENTS	<u> </u>
PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS	AS REPORTED \$6,909.3	PRO FORMA ADJUSTMENTS (A) (\$924.9)	PRO FORM \$5,984.4
PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED, IN MILLIONS EXCEPT PER SHARE DATA) Net sales Cost of products sold GROSS MARGIN Selling, general and administrative expenses	\$6,909.3 5,046.6	PRO FORMA ADJUSTMENTS (A) (\$924.9) (687.6)	\$5,984.4 4,359.0
PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED, IN MILLIONS EXCEPT PER SHARE DATA) Net sales Cost of products sold GROSS MARGIN Selling, general and administrative expenses Impairment charge Goodwill Amortization	\$6,909.3 5,046.6 1,862.7 1,168.2	PRO FORMA ADJUSTMENTS (A) (\$924.9) (687.6) (237.3) (139.1) (10.3)	\$5,984.4 4,359.0 1,625.4 1,029.1
PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED, IN MILLIONS EXCEPT PER SHARE DATA) Net sales Cost of products sold GROSS MARGIN Selling, general and administrative expenses Impairment charge Goodwill Amortization	\$6,909.3 5,046.6 1,862.7 1,168.2	PRO FORMA ADJUSTMENTS (A) (\$924.9) (687.6) (237.3) (139.1) (10.3) (5.6)	\$5,984.4 4,359.0 1,625.4 1,029.1
PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED, IN MILLIONS EXCEPT PER SHARE DATA) Net sales Cost of products sold GROSS MARGIN Selling, general and administrative expenses Impairment charge Goodwill Amortization Restructuring costs OPERATING INCOME	\$6,909.3 5,046.6 1,862.7 1,168.2 56.9 66.7	PRO FORMA ADJUSTMENTS (A) (\$924.9) (687.6) (237.3) (139.1) (10.3)	\$5,984.4 4,359.0 1,625.4 1,029.1 46.6 61.1
PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED, IN MILLIONS EXCEPT PER SHARE DATA) Net sales Cost of products sold GROSS MARGIN Selling, general and administrative expenses Impairment charge Goodwill Amortization Restructuring costs OPERATING INCOME Nonoperating expenses (income)	\$6,909.3 5,046.6 1,862.7 1,168.2 56.9 66.7	PRO FORMA ADJUSTMENTS (A) (\$924.9) (687.6) (237.3) (139.1) (10.3) (5.6)	\$5,984.4 4,359.0 1,625.4 1,029.1 46.6 61.1
PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED, IN MILLIONS EXCEPT PER SHARE DATA) Net sales Cost of products sold GROSS MARGIN Selling, general and administrative expenses Impairment charge Goodwill Amortization Restructuring costs	\$6,909.3 5,046.6 1,862.7 1,168.2 56.9 66.7	PRO FORMA ADJUSTMENTS (A) (\$924.9) (687.6) (237.3) (139.1) (10.3) (5.6)	\$5,984.4 4,359.0 1,625.4 1,029.1 46.6 61.1 488.6
PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED, IN MILLIONS EXCEPT PER SHARE DATA) Net sales Cost of products sold GROSS MARGIN Selling, general and administrative expenses Impairment charge Goodwill Amortization Restructuring costs OPERATING INCOME Nonoperating expenses (income) Interest expense, net	\$6,909.3 5,046.6 1,862.7 1,168.2 56.9 66.7 570.9	PRO FORMA ADJUSTMENTS (A) (\$924.9) (687.6) (237.3) (139.1) (10.3) (5.6)	\$5,984.4 4,359.0 1,625.4 1,029.1 46.6 61.1 488.6
PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS (UNAUDITED, IN MILLIONS EXCEPT PER SHARE DATA) Net sales Cost of products sold GROSS MARGIN Selling, general and administrative expenses Impairment charge Goodwill Amortization Restructuring costs OPERATING INCOME Nonoperating expenses (income) Interest expense, net Other, net	\$6,909.3 5,046.6 1,862.7 1,168.2 56.9 66.7 570.9	PRO FORMA ADJUSTMENTS (A) (\$924.9) (687.6) (237.3) (139.1) (10.3) (5.6)	\$5,984.4 4,359.0 1,625.4 1,029.1 46.6 61.1 488.6

(LOSS)/INCOME BEFORE CUMULATIVE EFFECT OF ACCOUNTING CHANGE Cumulative effect of accounting change,	264.6	(52.3)	212.
net of tax			
NET (LOSS)/INCOME	\$264.6 ======	(\$52.3) ======	\$212.
Earnings per common share from			
continuing operations:			
- Basic			
Before Cumulative Effect of Accounting Change	\$0.99		\$0.
Cumulative Effect of Accounting Change			
Net (loss)/Income from Continuing Operations			
per common share	\$0.99		\$0.
— Diluted			
Before Cumulative Effect of Accounting Change	\$0.99		\$0.
Cumulative Effect of Accounting Change	•		•
Net (loss)/Income from Continuing			
Operations per common share	\$0.99		\$0.
Average common shares outstanding:			
Basic	266.7		266.
Diluted	267.0		267.

(A) To eliminate the revenues and expenses of the businesses which were sold-

NEWELL RUBBERMAID INC. AND SUBSIDIARIES PRO FORMA CONSOLIDATED BALANCE SHEET DECEMBER 31, 2003 (DOLLARS IN MILLIONS)

Retained earnings

· '		PRO FORMA	
	AS REPORTED	(A)	PRO FORM
ASSETS			
CURRENT ASSETS:			
Cash and cash equivalents	\$ 144.4	\$ 198.6	\$ 343.0
Accounts receivable, net	1,442.6	(32.5)	1,410.1
Inventories, net	1,066.3	(179.5)	886.8
Deferred income taxes	152.7		152.7
Prepaid expenses and other	194.2	(10.8)	183.4
TOTAL CURRENT ASSETS	3,000.2	(24.2)	2,976.0
OTHER LONG TERM INVESTMENTS	15.5		15.5
OTHER ASSETS	196.2	(15.4)	180.8
PROPERTY, PLANT AND EQUIPMENT, NET	1,761.1	(136.0)	1,625.1
GOODWILL, NET	1,989.0	(130.0)	1,989.0
DEFERRED INCOME TAXES	1,989.0 68.1		1,969.0 68.1
OTHER INTANGIBLE ASSETS, NET	450.6		450.6
WITHER INTANOIDEE ASSETS, NET	+30.0		430.0
TOTAL ASSETS	\$7,480.7	(\$175.6)	\$7,305.1
LIABILITIES AND STOCKHOLDERS' EQUITY			
CURRENT LIABILITIES:			
Notes payable	\$ 21.9		21.9
Accounts payable	777.4	(75.8)	701.6
Accrued compensation	131.1	(7.6)	123.5
Other accrued liabilities	996.3	(24.8)	971.5
Income taxes	81.8	(1.0)	80.8
Current portion of long term debt	13.5	(=:-)	13.5
TOTAL CURRENT LIABILITIES	2,022.0	(109.2)	1,912.8
LONG TERM DEBT	2,868.6		2,868.6
OTHER NONCURRENT LIABILITIES	572.1	(1.0)	
MINORITY INTEREST	1.7	(=:0)	1.7
STOCKHOLDERS' EQUITY:			
Common stock	290.1		290.1
Treasury stock, at cost	(411.6)		(411.6
Additional paid in capital	439.9		439.9
Potained carnings	1 965 7	(115.2)	1 750 4

1,865.7

1,750.4

(115.3)

	(167.8)	49.9	(117.9)
TOTAL STOCKHOLDERS' EQUITY	2,016.3	(65.4)	1,950.9
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$7,480.7 ======	(\$175.6) ======	\$7,305.1 ======
(A) To record the sale of the businesses net of accounts recorded and certain fees and purchase price adjustments. Base net book value of the assets sold, an estimated loss on disposable in reflected in retained carnings. The actual loss of the be reported from discontinued operations in the Company's statement of operations for the quarter ended March 31, 2004 to change pending final determination of the net assets of the transaction costs, and other adjustments.	sed on the sal of \$115.3 n disposal consolidated is subject		

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Number	Description
2.1	Stock and Asset Purchase Agreement, dated as of March 12, 2004, by and between Newell Rubbermaid Inc. and Global Home Products LLC*
2.2	Amendment No. 1 to Stock and Asset Purchase Agreement, dated as of April 13, 2004, by and between Newell Rubbermaid Inc. and Global Home Products LLG

* Schedules and other attachments to the Stock and Asset Purchase
Agreement, which are listed in the forepart of the Agreement, are
omitted. The Company agrees to furnish supplementally a copy of
any schedule or other attachment to the Securities and Exchange
Commission upon request.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of
1934, the registrant has duly caused this report to be signed on its
behalf by the undersigned hereunto duly authorized.

NEWELL RUBBERMAID INC.

Date: April 28, 2004	By: /s/ Dale L. Matschullat
	Dale L. Matschullat
	Counsel & Corporate Secretary

EXHIBIT INDEX

— Exhibit No.	- Description
2.1	Stock and Asset Purchase Agreement, dated as of March 12, 2004, by and between Newell Rubbermaid Inc. and Global Home Products LLC*
2.2	Amendment No. 1 to Stock and Asset Purchase Agreement, dated as of April 13, 2004, by and

* Schedules and other attachments to the Stock and Purchase

Agreement, which are listed in the forepart of the Agreement,

are omitted. The Company agrees to furnish supplementally a

copy of any schedule or other attachment to the Securities and

Exchange Commission upon request.

STOCK AND ASSET PURCHASE AGREEMENT

BY AND BETWEEN

NEWELL RUBBERMAID INC.

AND

GLOBAL HOME PRODUCTS LLC

DATED AS OF MARCH 12, 2004

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DEFINED TERMS

Accounting Principle	es	_		_	_		_	_	_		_	_	_		_			_	_		_	_	_	. 2
Acquired Companies											_							_				_		
Acquired Person											_							_				_		. 5
Acquired Shares											_							_				_		. 2
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Anchor Entities																		_				_		
Arbitrator																		_						- 1
Asset Sellers																		_						
Assumed Liabilities																								
Audited Financial S	tai	- E-Or	nor	1 1	·		•	•		•				•	•	•	•	•	•	•	•	•	•	•
Balance Sheet Date	cu	CCI	iici				•	•									•						•	. 2
Business		•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	
Business Contracts				•			•	•									•	•						٠
Business Day	•	•	•	•			•	•		•	•	•	•	•	•	•	•	•	•	•	•	•	•	. 2
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(iii) All contracts, agreements, commitments, purchase

orders, notes, bonds, mortgages, indentures, deeds of trust, leases, licenses and other arrangements, whether written or oral

(collectively, "Contracts"), (A) listed on SCHEDULE 1.2(a)(iii) or (B) entered into in the Ordinary Course of Business and related primarily to the Cookware Business;
(iv) All Intellectual Property (A) listed under the caption "Cookware Business" on SCHEDULE 4.10(b) and owned by a Cookware Business Asset Seller or (B) currently used exclusively in the Cookware Business, including complete and in process finished product drawings, tooling drawings, product manufacturing drawings and instructions for manufacturing, analysis and notes related to the design of cookware products, and similar works used in the analysis, design and manufacture of cookware products, all of the foregoing to the extent currently used exclusively in the Cookware Business;
(v) All books and records, including all business records, research material, tangible data, documents, personnel records with respect to Business Employees, invoices, customer lists, vendor lists, service provider lists, sales and

promotional literature, catalogs and advertising material used for the marketing of products or services (collectively, "Business Records"), in each case related primarily to the Cookware Business;
(vi) All permits (including zoning permits), approvals, authorizations, licenses, franchises, certificates, privileges, immunities, orders, registrations, easements and rights from Governmental Authorities (collectively, "Permits"), to the extent transferable and related primarily to the Cookware Business;
(vii) All rights, causes of action, claims and credits to the extent related primarily to any Purchased Cookware Business Asset or any Assumed Liability, including all guarantees, warranties, indemnities and similar rights in favor of a Cookware Business Asset Seller in respect of any Purchased Cookware Business Asset or any Assumed Liability; and
(viii) All other assets of the Cookware Business Asset ———————————————————————————————————
(b) PURCHASED INTERNATIONAL ASSETS. On the terms and subject to the conditions herein, the exclusions set forth in SECTION 1.3 and the limitations set forth in SECTION 3.3, at the Closing, Seller will cause the International Asset Sellers to sell, assign, transfer and deliver to Purchaser and any Subsidiary Purchasers, and Purchaser and such Subsidiary Purchasers will purchase, acquire and accept from the International Asset Sellers all of the right, title and interest of the International Asset Sellers in and to the following assets, properties, rights, contracts and claims of the International Asset Sellers, which are owned, leased or licensed by an International Asset Seller on the Closing Date, in each case free and clear of all Encumbrances other than Permitted Encumbrances (collectively, the "Purchased International Assets", and together with the Purchased Cookware Business Assets, the "Purchased Assets"):
(i) All Inventory related primarily to the Business;
(ii) All Contracts (A) listed on SCHEDULE 1.2(b)(ii) or (B) entered into in the Ordinary Course of Business and related primarily to the Business;
(iii) All accounts and notes receivable of the Business, other than intercompany accounts and notes receivable;
(iv) All Intellectual Property (A) listed under the captions "Glass Business", "Frame Business" and "Cookware Business" on SCHEDULE 4.10(b) and owned by an International Asset
Seller or (B) currently used exclusively in the Business;

(v) All Business Records related primarily to the
———Business;
(vi) All Permits to the extent transferable and
related primarily to the Business;
refuted primarity to the business,
(vii) All rights, causes of action, claims and credits
to the extent related primarily to any Purchased International
Asset or any Assumed Liability, including all guarantees,
warranties, indemnities and similar rights in favor of an
International Asset Seller in respect of any Purchased
— International Asset or any Assumed Liability; and
(viii) All other assets reflected on the Unaudited
——————————————————————————————————————
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SECTION 1.3 EXCLUDED ASSETS. All assets, properties,
rights, contracts and claims, wherever located, whether tangible or
<pre>intangible, real or personal, of the Asset Sellers not included in the definition of Purchased Assets (collectively, the "Excluded Assets")</pre>
will not be sold, assigned, transferred or delivered to Purchaser or
the Subsidiary Purchasers, including:
the Substitutity Furchasers, Including.
(a) All cash, cash equivalents, marketable securities and
— similar investments, bank accounts, lockboxes and deposits, and any
— rights or interests in, to, or with the cash management system of the
— Asset Sellers;
,
(b) All Excluded Receivables;
(c) All intercompany receivables owed to any Asset Seller
— by Seller or any Subsidiary of Seller (other than the Acquired
Companies and except to the extent any such receivables are included
on the Unaudited Balance Sheet);
(d) All rights of the Asset Sellers under any Contract
other than the Contracts included in the Purchased Assets;
(e) All Intellectual Property that is not included in the
Purchased Assets, including all rights of the Asset Sellers to use the
"Newell Rubbermaid Inc." trade name or trademark, or any part or
derivation thereof, together with all goodwill associated therewith,
<u>represented thereby or pertaining thereto;</u>
(f) All real property, including any Closed Property;
(.,
(a) All assets used in connection with the centralized
- management functions provided by Seller;
(h) All refunds of or credits with respect to any Excluded
Tax, as further described in SECTION 10.3(a), plus any interest paid
4
by the relevant taxing authority with respect to such refund or
- credit;
· · · /
(i) All Employee Benefit Plans and any trusts, insurance
— arrangements or other assets held pursuant to, or set aside to fund
the obligations of Seller or its Subsidiaries under, any such Employee
Benefit Plans, other than as provided in SECTIONS 7.3 and 7.4(b);
(j) All insurance policies and all rights of the Asset
— Sellers of every nature and description under or arising out of such
— insurance policies; and
(I) The secret listed as COUEDINE 4 (VI)
(k) The assets listed on SCHEDULE 1.3(k).
SECTION 1.4 ASSUMED LIABILITIES. At the Closing,
— SECTION 1.4 ASSUMED LIABILITIES. At the closing, — Purchaser or any Subsidiary Purchasers will assume and be liable for,
and will pay, perform and discharge as and when due, the following
debts, claims, liabilities, obligations, damages or expenses (whether
known or unknown, vested or unvested, asserted or unasserted, absolute
or contingent, accrued or unaccrued, assessed or unassessed,
liquidated or unliquidated, actual or potential, and due to or become
due) (each, a "Liability") of the Asset Sellers, as and to the extent
— not satisfied or extinguished as of the Closing Date (collectively,
— the "Assumed Liabilities"):

All Liabilities of the Asset Sellers to the extent reflected or reserved against on the Unaudited Balance Sheet; (b) All obligations under the Contracts included in the Purchased Assets, other than with respect to breaches or defaults occurring prior to the Closing Date; (c) All Liabilities of the Business accruing before, on or after the Closing Date under customer programs and related arrangements relating exclusively to the Business, whether written or oral, including discounts, allowances, rebates, promotions, advertising allowances, buyback programs, customer credits and coupons (the "Customer Programs") that are reflected on the Unaudited Balance Sheet (all of which are listed on SCHEDULE 1.4(c)) or listed on SCHEDULE 1.4(c); (d) All Liabilities for product liability claims relating to products of the Business arising out of occurrences on or after the Closing Date; (e) All Liabilities accruing before, on or after the Closing Date with respect to any product warranty (pursuant to the warranties disclosed on SCHEDULE 1.4(e)) or product return relating products of the Business that were designed, manufactured, marketed, distributed or sold on or prior to the Closing Date or that were held in the Inventory included in the Purchased Assets; All Liabilities for claims incurred by a Business Employee (or his or her eligible spouse and dependents) consisting of (i) Liabilities with respect to the transferred accounts referred to in SECTION 7.3, (ii) Liabilities with respect to the transferred accounts referred to in SECTION 7.4(b) and (iii) Liabilities described in SECTION 7.5; (g) Any Liabilities for claims related to occurrences on or after the Closing Date by any Business Employee, including workers compensation or similar claims; (h) All Liabilities arising on or after the Closing Date under the Worker Adjustment and Retraining Notification Act related exclusively to the Business, Purchaser or any Subsidiary Purchaser; and (i) All other Liabilities listed on SCHEDULE 1.4(j). SECTION 1.5 EXCLUDED LIABILITIES. Purchaser and the Subsidiary Purchasers will not assume or be liable for any Liabilities of Asset Sellers other than the Assumed Liabilities (collectively, the "Excluded Liabilities"), including: All Liabilities of any Asset Sellers under debt instruments, loan agreements, indentures, debentures, guarantees or other written obligations which involve indebtedness for borrowed money; (b) All intercompany payables owed by any Asset Seller to Seller or any Subsidiary of Seller; (c) All Liabilities under Employee Benefits Plans other than Assumed Liabilities; (d) All Liabilities for product liability claims relating to products of the Business arising out of occurrences prior to the Closing Date; (e) Any Liabilities for claims incurred by any employee other than a Business Employee (or his or her eligible spouse and dependents) or for claims related to occurrences prior to the Closing Date by any Business Employee, including workers compensation or similar claims; and (f) All Environmental Liabilities relating to any Former Property, Closed Property or Shared Property. (g) For purposes of this Agreement: (i) "Environmental Claims" refers to any complaint,

proceeding, judgment, letter or other written communication from any Governmental Authority or any third party alleging violations of Environmental Laws or Releases of Hazardous Materials from (i) any assets, properties or businesses of the Business or any predecessor in interest; (ii) from adjoining properties or businesses; or (iii) from or onto any facilities which received Hazardous Materials generated by the Business or any predecessor in interest;

(ii) "Environmental Laws" includes the Comprehensive Environmental Response, Compensation and Liability Act, 42 U.S.C. 9601 et seq., as amended; the Resource Conservation and Recovery Act, 42 U.S.C. 6901 et seq., as amended; the Clean Air Act, 42 U.S.C. 7401 et seq., as amended; the Clean Water Act, 33 U.S.C. 1251 et seq., as amended; the Occupational Safety and Health Act, 29 U.S.C. 655 et seq., the Ecological Balance and Environmental Act (LEY GENERAL DEL EQUILIBRIO ECOLOGICO Y LA PROTECCION AL AMBIENTE), the National Waters Act of Mexico (LEY DE AGUAS NACIONALES), the General Law for the Prevention and Integral Management of Wastes (LEY GENERAL PARA LA PREVENCION Y GESTION INTEGRAL DE LOS RESIDUOS) and any other Law, including any guidance documents published by any Governmental Authority, imposing liability or establishing standards of conduct for protection of human health, safety and the environment;

(iii) "Environmental Liabilities" means any Damages (including treble damages and expense related to any environmental site assessments or Remedial Actions) incurred as a result of any Environmental Claim filed by any Governmental Authority or any third party which relate to any violations of Environmental Laws, Remedial Actions, Releases or threatened Releases of Hazardous Materials from or onto (A) any property presently or formerly owned by the Business or any predecessor in interest, or (B) any facility which received Hazardous Materials generated by the Business or any predecessor in interest;

(iv) "Hazardous Materials" shall include, without regard to amount and/or concentration (a) any element, compound, or chemical that is defined, listed or otherwise classified as a contaminant, pollutant, toxic pollutant, toxic or hazardous substances, extremely hazardous substance or chemical, hazardous waste, medical waste or infectious waste, special waste, or solid waste under Environmental Laws; (b) petroleum, petroleum-based or petroleum derived products; (c) polychlorinated biphenyls; (d) any substance exhibiting a hazardous waste characteristic including corrosivity, ignitibility, toxicity or reactivity as well as any radioactive or explosive materials; and (c) asbestos-containing materials and (f) any other substance subject to regulation under Mexican Official Norms Nom 052 SEMARNAT 1993 and NOM 053 SEMARNAT 1993;

(v) "Release" means any spilling, leaking, pumping,
emitting, emptying, discharging, injecting, escaping, leaching,
migrating, dumping, or disposing of Hazardous Materials
(including the abandonment or discarding of barrels, containers
or other closed receptacles containing Hazardous Materials) into
the environment:

(vi) "Remedial Action" means all actions taken to (i) clean up, remove, remediate, contain, treat, monitor, assess, evaluate or in any other way address Hazardous Materials in the indoor or outdoor environment; (ii) prevent or minimize a Release or threatened Release of Hazardous Materials so they do not migrate or endanger or threaten to endanger public health or welfare or the indoor or outdoor environment; (iii) perform preremedial studies and investigations and post remedial operation

and maintenance activities; or (iv) any other actions authorized by 42 U.S.C. 9601;
(vii) "Closed Property" means any real property (including buildings, improvements and appurtenant structures thereto) (i) owned or leased by an Acquired Company, Asset Seller or predecessor in interest thereof and (ii) used in the operation
of the Business prior to, but not on or after, the Glosing Date;
(viii) "Former Property" means any real property (including buildings, improvements and appurtenant structures thereto) (i) previously owned or leased by an Acquired Company,
Asset Seller or a predecessor in interest thereof and (ii) used in the operation of the Business prior to, but not on or after, the Closing Date; and
(ix) "Shared Property" means any real property (including buildings, improvements and appurtenant structures thereto) (i) owned or leased by Seller or one of its Subsidiaries and (ii) used in connection with both the Business and the business of Seller or any of its Subsidiaries other than the Business, other than the Owned Real Property and the Leased Real Property.
Notwithstanding anything to the contrary contained herein, in no event shall the Owned Real Property or the Leased Real Property include or be deemed to include any Closed Property or Former Property.
SECTION 1.6 PERFORMANCE OF EXCLUDED LIABILITIES. Seller will, and will cause its applicable Subsidiaries to, pay, perform and discharge as and when due all of the Excluded Liabilities.
ARTICLE II PURCHASE PRICE
SECTION 2.1 AMOUNT AND FORM OF PURCHASE PRICE. The aggregate consideration to be paid by Purchaser and the Subsidiary
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Purchasers to Seller in consideration of the Purchased Shares and the Purchased Assets (the "Purchase Price") will consist of: (a) \$320,000,000 minus the Estimated Other Adjustment
Amount (the "Closing Payment"), subject to the adjustments set forth in SECTIONS 2.3 and 2.4, to be paid in the manner and at the time set forth in SECTION 2.2; and
(b) The assumption by Purchaser, or the Subsidiary Purchasers, of the Assumed Liabilities on and as of the Closing Date.
SECTION 2.2 PAYMENT OF CLOSING PAYMENT. At the Closing, Purchaser will pay to Seller, by wire transfer of immediately available funds to the account designated by Seller on or before the second Business Day prior to the Closing Date, an amount equal to the
Closing Payment.
SECTION 2.3 ADJUSTMENT OF PURCHASE PRICE. (a) PURCHASE PRICE ADJUSTMENT. Subject to the provisions
of clauses (b) through (g) of this SECTION 2.3, the Purchase Price will be adjusted following the Closing Date to the extent that the Net Working Capital as of the Closing Date (before giving effect to the transactions contemplated by ARTICLE I) (the "Closing Net Working Capital"), is more or less, as the case may be, than the Net Working Capital as of December 31, 2003 (the "Year End Net Working Capital") (such adjustment is referred to herein as the "Purchase Price Adjustment"). A "Positive Purchase Price Adjustment" means the amount
by which the Closing Net Working Capital is more than the Year End Net Working Capital, and a "Negative Purchase Price Adjustment" means the amount by which the Closing Net Working Capital is less than the Year End Net Working Capital.
(b) PRELIMINARY STATEMENTS.
(i) As promptly as practicable, but in no event later than 90 calendar days, following the Closing Date, Seller will (at Purchaser's expense) prepare and deliver, or will cause to be prepared and delivered, to Purchaser (A) an audited consolidated balance sheet (including footnotes) of the Business as of
December 31, 2003 (the "Year End Balance Sheet") and audited

consolidated statements of income and cash flows (including footnotes) for the fiscal year ended December 31, 2003, (B) an audited consolidated balance sheet (including footnotes) of the Business as of the Closing Date (the "Closing Date Balance Sheet") and audited consolidated statements of income and cash flows (including footnotes) for the period beginning on January 1, 2004 and ending on the Closing Date (the Year End Balance Sheet, the Closing Date Balance Sheet and the consolidated statements of income and cash flows described in clauses (A) and (B) are collectively referred to as the "Audited Financial Statements"), (C) a statement, calculated in accordance with the

a

Year End Balance Sheet, setting forth in reasonable detail Seller's calculation of Year End Net Working Capital ("Preliminary Year End Net Working Capital") and (D) a statement, calculated in accordance with the Closing Date Balance Sheet, setting forth in reasonable detail Seller's calculation of Final Net Working Capital (the "Preliminary Closing Net Working Capital"; and the statements setting forth the Preliminary Year End Net Working Capital and the Preliminary Closing Net Working Capital are referred to herein as the "Preliminary Statements"); PROVIDED, that if Seller fails to prepare and deliver, or cause to be prepared and delivered (other than as a result of Purchaser's failure to comply with SECTION 2.3(b)(ii)), the Audited Financial Statements and the Preliminary Statements on or prior to the 90th calendar day following the Closing Date, Seller will pay to Purchaser, as liquidated damages, an amount equal to \$250,000 for each full week thereafter until the Audited Financial Statements and the Preliminary Statements are prepared The Audited Financial Statements will be prepared in accordance with United States generally accepted accounting principles ("GAAP"), consistently applied, and will be accompanied by an unqualified report of Seller's independent accountants. The Preliminary Statements (x) will be calculated (1) after giving effect to the transactions contemplated by SECTION 6.2, as of December 31, 2003 or the Closing Date, as case may be, (2) as if the Business financial position, in whichever entity or entities then conducted, was being presented as a separate and independent entity, and (3) in accordance with GAAP, consistently applied, and (y) will be accompanied by (I) a report of Seller's independent accountants stating that the Preliminary Statements were prepared in accordance with the requirements of this SECTION 2.3(b) and (II) documentation that provides reasonable support for each of the amounts included in the items described on such Preliminary Statements. Preliminary Statements, as finally modified pursuant to clauses (c) through (e) of this SECTION 2.3 to become the final statements of Year End Net Working Capital and Closing Net Working Capital, are referred to herein as the "Final Statements." All disputes with respect to the Preliminary Statements and the Audited Financial Statements will be resolved in accordance with clauses (c) through (e) of this SECTION 2.3.

(ii) From the Closing to the finalization of the Final Statements, Purchaser will assist, in good faith, Seller and its independent accountants in the preparation of the Audited Financial Statements and the Preliminary Statements. During such period, Purchaser will provide Seller and Seller's independent accountants access at all reasonable times to the personnel and Business Records of the Business for such purpose.

(iii) In connection with the preparation of the

Audited Financial Statements and the Preliminary Statements,

Seller will conduct a physical inventory or inventories of the

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Inventory of the Business. Seller will notify Purchaser of the taking of such inventory at least ten calendar days prior to the taking of each such inventory and afford Purchaser and its independent accountants the right to observe the taking of each such physical inventory. Seller will adjust, in consultation with Purchaser and its accountants, the results of such physical

inventory to reflect transactions (including transactions such as sales of goods and services, purchases of raw materials and the conversion of inventory into accounts receivable) from the date of such inventory to December 31, 2003, or the Closing Date, as the case may be. Such physical inventories will include the valuation determinations (calculated, to the extent applicable, in accordance with GAAP) in respect of the Inventory covered thereby and such inventories (and the related valuations) will be used for the purpose of preparing the Audited Financial Statements, the Preliminary Statements and the Final Statements. (iv) "Net Working Capital", as used herein, means (x) the sum of the current assets (1) of the Acquired Companies, excluding any cash, cash equivalents, marketable securities and similar investments of the Acquired Companies, and (2) included in the Acquired Assets, minus (y) the sum of the current liabilities (1) of the Acquired Companies and (2) included in the Assumed liabilities Notwithstanding the foregoing, Net Working Capital shall not include deferred tax assets or deferred tax liabilities. So. for purposes of calculating the adjustment pursuant to SECTION 2.4, each of (A) the cash, cash equivalents, marketable securities and similar investments, if any, of the Acquired Companies as of the Closing Date and (B) the Excluded Receivables will be calculated as a stand alone item (and not as part of Net Working Capital) on the preliminary and final statement of Closing Net Working Capital in accordance with the provisions set forth in this SECTION 2.3 (including the dispute and dispute resolution provisions in clauses (c) through (e)). PURCHASER'S REVIEW OF PRELIMINARY STATEMENTS. (i) Purchaser will have 45 calendar days following Seller's delivery of the Preliminary Statements to Purchaser to review and respond to the Preliminary Statements, during which period Seller will grant Purchaser and Purchaser's independent accountants reasonable access to the work papers prepared by Seller's independent accountants (subject to compliance with Seller's independent accountants' customary procedures for release) with respect to the Audited Financial Statements and the Preliminary Statements. (ii) Unless Purchaser has delivered to Seller a written letter of its disagreement with the Preliminary Statements (the "Purchaser's Letter") on or prior to 5:00 (Central Time) on the 45th calendar day following Seller's delivery of the Preliminary Statements to Purchaser, the Preliminary Statements will become the Final Statements. Purchaser's Letter is delivered in a timely manner, then (A) any amount set forth in the Preliminary Statements as to which Purchaser has not objected and proposed an adjustment in accordance with SECTION 2.3(c)(iii) below in Purchaser's Letter will be deemed to be accepted and will become part of the Final Statements, and (B) the Preliminary Statements will become the

2.3(e)(vi).

(iii) Purchaser's Letter will (A) set forth in reasonable detail any proposed adjustment to the Preliminary Statements and the basis for such adjustment (including a specific dollar amount and accompanied by a reasonably detailed explanation) and (B) only include disagreements based on mathematical errors or based on the Audited Financial Statements not being calculated in accordance with GAAP or the Preliminary Statements not being calculated in accordance with SECTION 2.3(b).

Final Statements on the earlier of (1) the date that Seller and Purchaser resolve in writing all remaining disputed matters properly specified in Purchaser's Letter or (2) the date that the Arbitrator delivers to Seller and Purchaser a copy of the Final Statements and the Purchase Price Adjustment pursuant to SECTION

(d) MEETING TO RESOLVE PROPOSED ADJUSTMENTS. As soon as
reasonably practicable, but in no event no later than 25 calendar
days, after Purchaser's delivery of Purchaser's Letter, Purchaser and
Seller will meet and endeavor to resolve the unaccepted adjustments
— described in Purchaser's Letter. If Purchaser and Seller reach
agreement in writing on such adjustments, the Final Statements will be
the Preliminary Statements modified to reflect the adjustments
 accepted pursuant to SECTION 2.3(c)(ii)(A) and those otherwise agreed
to in writing by the parties pursuant to this SECTION 2 3(d)

(c) RESOLUTION BY ARBITRATION.

(i) If Purchaser and Seller do not resolve to their mutual satisfaction all disputed adjustments in Purchaser's Letter within 25 calendar days following the meeting provided for in SECTION 2.3(d), any remaining disputed adjustments that were properly included in Purchaser's Letter will be settled by the Chicago, Illinois offices of Deloitte & Touche LLP (or, if such firm will decline to act or is, at the time of submission thereto, a principal independent auditor of Purchaser or Seller,

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to another independent accounting firm of national reputation acceptable to Purchaser and Seller) (either Deloitte & Touche LLP or such other accounting firm being the "Arbitrator") in accordance with the following provisions of this SECTION 2.3(e).

(ii) On or prior to the 45th calendar day following Purchaser's delivery of a Purchaser's Letter to Seller pursuant to SECTION 2.3(c)(ii), Purchaser and Seller will furnish the Arbitrator with a copy of the Agreement, the Year End Balance Sheet, the Closing Date Balance Sheet, the Preliminary Statements and Purchaser's Letter. Purchaser and Seller will also give the Arbitrator access to the Business Records of the Business, as well as any accounting work papers or other schedules relating to the preparation of the Year End Balance Sheet, the Closing Date Balance Sheet and the Preliminary Statements and Purchaser's

(iii) Within 25 calendar days of submitting the disputed adjustments to the Arbitrator pursuant to SECTION 2.3(c)(ii) that were included in Purchaser's Letter in accordance with SECTION 2.3(c)(ii), Purchaser and Seller will provide to the Arbitrator and to each other a copy of a written submission setting forth their respective positions with respect to each remaining disputed adjustment described in Purchaser's Letter. Within 25 calendar days thereafter, Purchaser and Seller may provide to the Arbitrator and to each other a written rebuttal, which will be limited to addressing the points raised in the opposing party's initial written submission. No additional written submission will be made to the Arbitrator unless specifically requested by the Arbitrator.

(iv) After receiving the written submissions, rebuttal responses, if any, and any other written information pursuant to SECTION 2.3(e)(iii), the Arbitrator will promptly schedule a date to interview persons designated by each party to present that party's position. The interviews will be held on at least seven calendar days' notice to each party, and each party, its counsel and other advisors may be present and participate in any questioning at such interviews. The interviewing process will last no more than two calendar days in the aggregate, unless otherwise requested by the Arbitrator.

(v) The Arbitrator's engagement will be limited to (A) reviewing the Year End Balance Sheet, the Closing Date Balance Sheet, the Preliminary Statements and the amounts properly placed in dispute by Purchaser's Letter pursuant to SECTION 2.3(c); (B) reviewing the parties' written submissions provided pursuant to SECTION 2.3(e)(iii); (C) determining (1) whether Seller's proposed amount for an item in the Preliminary Statements or Purchaser's proposed adjustment thereto in Purchaser's Letter is calculated more nearly in accordance with SECTION 2.3(b), (2) whether there were mathematical errors in the Year End Balance

Sheet, the Closing Date Balance Sheet or the Preliminary Statements and (3) whether the Year End Balance Sheet and the Closing Date Balance Sheet were prepared in accordance with GAAP on a consistent basis as described in SECTION 2.3(b); (D) preparing the Final Statements, which will include those amounts in the Preliminary Statements accepted by Purchaser pursuant to SECTION 2.3(c)(ii)(A), those adjustment otherwise agreed to in writing by the parties pursuant to SECTION 2.3(d), and those amounts determined by the Arbitrator to be calculated more nearly in accordance with SECTION 2.3(b); and (E) calculating the Purchase Price Adjustment. The fees and expenses of the Arbitrator will be borne by Seller and Purchaser in inverse proportion as they may prevail on matters resolved by the Arbitrator, which proportionate allocations will also be determined by the Arbitrator at the time the determination of the Arbitrator is rendered on the Final Statements and the Purchase Price Adjustment.

(vi) The Arbitrator will complete its preparation of the Final Statements and the Purchase Price Adjustment within 25 calendar days from the date of the final interview conducted pursuant to SECTION 2.3(e)(iv), and will deliver a copy of the Final Statements and the Purchase Price Adjustment to Seller and Purchaser and, together with a report setting forth each disputed adjustment, the Arbitrator's determination with respect thereto, and a statement of the Arbitrator's reasons for such determination. The Arbitrator's determination will be conclusive and binding upon the parties and may be entered and enforced in any court of competent jurisdiction.

(f) PAYMENT OF PURCHASE PRICE ADJUSTMENT. If the Closing Net Working Capital is (A) less than the Year End Net Working Capital, Seller will pay Purchaser an amount equal to the Negative Purchase Price Adjustment, or (B) greater than the Year End Net Working Capital, Purchaser will pay Seller an amount equal to the Positive Purchase Price Adjustment. The Purchase Price Adjustment will be paid within ten Business Days following the date on which the Preliminary Statements become the Final Statements (as determined in accordance with SECTION 2.3(c)(ii)), together with interest thereon at a rate equal to the average daily rate of interest publicly announced by The Northern Trust Company in Chicago, Illinois from time to time as its prime rate (the "Prime Rate") calculated on the basis of the actual number of days elapsed over 365, from the Closing Date to the date of The Purchase Price Adjustment will be paid in immediately available funds by wire transfer pursuant to instructions provided in writing by the recipient of the funds. If Seller or Purchaser, as applicable, fails to pay all or any portion of the Negative Purchase Price Adjustment or Positive Purchase Price Adjustment, respectively (together, in each case, with interest thereon) to Purchaser or Seller, as applicable, on or before the 10th Business Day following the date on which the Preliminary Statements become the Final Statements, interest at a rate equal to the Prime Rate plus 10.0% will

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accrue and be paid with respect to such due but unpaid amount from such 10th Business Day until the date such unpaid amount is paid in full to Purchaser or Seller, as applicable.

(g) NO PURCHASE PRICE ADJUSTMENT. Notwithstanding the foregoing provisions of this SECTION 2.3, no Purchase Price Adjustment will be made pursuant to this SECTION 2.3 unless the Purchase Price Adjustment exceeds the lesser of (x) 5% of the Year End Net Working Capital or (y) \$10,000,000 (such lesser amount, the "Collar Amount"), and if the Purchase Price Adjustment exceeds the Collar Amount, then the amount of the Purchase Price Adjustment in excess of the Collar Amount will be made.

SECTION 2.4 ESTIMATED OTHER ADJUSTMENT AMOUNT.

(a) At least five Business Days prior to the Closing Date,
Seller will prepare and deliver to Purchaser a written estimate of the
amount (the "Estimated Other Adjustment Amount") equal to (i) the
amount of Excluded Receivables net of reserves (determined, on an
estimated basis, in accordance with GAAP) as of the Closing Date,
minus (ii) the amount of cash, cash equivalents, marketable securities
and similar investments, if any, of the Acquired Companies as of the
Closing Date (and which are therefore acquired by Purchaser).

If the Final Other Adjustment Amount is (A) less than the Estimated Other Adjustment Amount, Purchaser will pay Seller the amount by which the Final Other Adjustment Amount is less than the Estimated Other Adjustment Amount, or (B) greater than the Estimated Other Adjustment Amount, Seller will pay Purchaser the amount by which the Final Other Adjustment Amount is greater than the Estimated Other Adjustment Amount. Any such payment will be paid with ten Business Days following the date on which the Preliminary Statements become the Final Statements (as determined in accordance with SECTION 2.3(c)(ii)), together with interest thereon at a rate equal to the Prime Rate calculated on the basis of the actual number of days elapsed over 365, from the Closing Date to the date of payment. Seller or Purchaser, as applicable, fails to pay all or any portion of the Final Other Adjustment Amount, (together, in each case, with interest thereon) to Purchaser or Seller, as applicable, on or before the 10th Business Day following the date on which the Preliminary Statements become the Final Statements, interest at a rate equal to the Prime Rate plus 10.0% will accrue and be paid with respect to such due but unpaid amount from such 10th Business Day until the date such unpaid amount is paid in full to Purchaser or Seller, as applicable. Any payment pursuant to this SECTION 2.4 will be paid in immediately available funds by wire transfer pursuant to instructions provided in writing by the recipient of the funds.

(c) For purposes of this Agreement:

(i) "Excluded Receivables" means all accounts and notes receivable, as of the Closing Date, related to the

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Business, other than accounts and notes receivable of the International Asset Sellers; and

(ii) "Final Other Adjustment Amount" means an amount equal to (A) the amount of Excluded Receivables net of reserves (determined in accordance with GAAP) reflected on the Final Statement of Closing Net Working Capital, minus (B) the amount of eash, eash equivalents, marketable securities and similar investments, if any, of the Acquired Companies reflected on the Final Statement of Closing Net Working Capital (and which are therefore acquired by Purchaser).

- (a) The Closing Payment (without taking into account the
 Estimated Other Adjustment Amount) will be allocated among the
 Purchased Assets, the assets of Anchor Hocking Inc. and its Subsidiary
 Anchor Hocking Consumer Glass Corporation (together, the "Anchor
 Entities") and the stock of the Acquired Companies other than the
 Anchor Entities, as set forth on Exhibit C.
- As soon as practicable after the Purchase Price Adjustment, Purchaser will provide a schedule (together with the "Proposed Allocation Schedule") allocating the portion of Purchase Price Adjustment that is not treated as interest for federal income tax purposes (such interest amount to be agreed upon by Seller and Purchaser) among the Purchased Assets, the assets of the Anchor Entities and the stock of the Acquired Companies. If Seller does not deliver a written notice to Purchaser within 30 days of receipt of the Proposed Allocation Schedule specifying in reasonable detail the nature of any objection it may have to the Proposed Allocation Schedule (an "Objection Notice"), the Proposed Allocation Schedule shall be the final allocation of the Purchase Price and other relevant items among the Purchased Shares of each Acquired Company and the Purchased Assets. If Seller does deliver an Objection Notice, Seller and Purchaser shall attempt to resolve any differences identified in the Objection Notice within the succeeding 20 days and, if they are able to resolve all such differences, the allocation agreed to shall be the final allocation of the Purchase Price and other relevant items among the Purchased Shares of each Acquired Company and the Purchased Assets. If they are unable to resolve all such differences, any remaining disagreed items shall be submitted to the Arbitrator for resolution within the next 30 days. The Arbitrator shall be instructed to determine whether the position maintained by Seller or by Purchaser is the more reasonable position and to select one of the two positions. The allocation determined by the Arbitrator shall be the final allocation of the Purchase Price and other relevant items among the Purchased Shares of each Acquired Company and the

Purchase Price and other relevant items agreed to by the parties or determined by the Arbitrator (as so revised, the "Final Allocation Schedule"). Except as otherwise required by law or pursuant to a "determination" under Section 1313(a) of the Internal Revenue Code of 1986, as amended (the "Gode"), Purchaser and Seller agree to act, and will cause their Affiliates to act, in accordance with the allocations contained in the Final Allocation Schedule for all Tax purposes, and neither Purchaser nor Seller will take any position inconsistent therewith in any Tax Returns or similar filings (including IRS Forms 8023 and 8594), any Tax refund claim, any Tax litigation, or otherwise with respect to any Tax.

(c) With respect to Purchaser's acquisition of the stock of the Anchor Entities, (i) Seller and Purchaser will join in making an election under Section 338(h)(l0) of the Code, and the Treasury Regulations promulgated thereunder (the "SECTION 338(h)(10) Election"), (ii) within 60 days following the Closing Date, Seller and Purchaser shall prepare, in accordance with the terms set forth in SECTION 2.5(a), the respective IRS Forms 8023 (the "Form 8023") on which the Section 338(h)(10) Election shall be made, (iii) within 60 days following the Closing, Seller shall deliver to Purchaser properly executed Forms 8023 containing information prepared in accordance with the terms set forth in SECTION 2.5(a), which Purchaser shall file with the IRS not later than 120 days following the Closing Date, (iv) to the extent Purchaser notifies Seller that it desires to make any such elections, Seller and Purchaser shall jointly and timely make elections under state or local tax law comparable to the Section 338(h)(10) Election with respect to the Anchor Entities not later than 120 days following the Closing Date, (v) Seller and Purchaser shall, as promptly as practicable following the Closing Date, cooperate with each other to take all other actions necessary and appropriate (including filing such forms, returns, elections, schedules and other documents as may be required) otherwise to effect, perfect and preserve timely Section 338(h)(10) Election in accordance with applicable Treasury regulations (or any comparable provisions of or local tax law) or any successor provisions and (vi) Seller and Purchaser shall report the sale and acquisition, respectively, of the stock of the Anchor Entities consistent with the Section 338(h)(10) Election (and any comparable elections under state or local tax laws) and shall take no position to the contrary thereto in any Tax Return, or in any proceeding before any taxing authority or otherwise.

(d) To the extent permissible or required by law, Seller and Purchaser shall cooperate in the preparation and timely filing of (i) any corrections, amendments or supplements to the Forms 8023 and (ii) any state or local forms or reports that are necessary or appropriate for purposes of (A) reflecting the Final Allocation Schedule and (B) complying with the requirements for making any state or local election that is comparable to the Section 338(h)(10) Election. To the extent necessary for the valid filing of any such corrections, amendments, supplements, forms or reports, Seller and Purchaser shall cooperate in the timely execution thereof.

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ARTICLE III CLOSING

SECTION 3.1 CLOSING DATE. The closing of the transactions contemplated hereby (the "Closing") will take place at 10:00 a.m., Central Time, at the location reasonably designated by Purchaser at least five Business Days prior to the Closing Date, or if no such location is designated, at the offices of Schiff Hardin LLP, 6600 Sears Tower, Chicago, Illinois, on the last Business Day of the month in which all of the conditions set forth in ARTICLE VIII hereof have been satisfied or waived, or at such other time, date and place as Purchaser and Seller may agree. The date on which the Closing occurs is referred to herein as the "Closing Date."

(ii) Bills of sale, general assignments of trademarks and patents and other instruments of assignment and transfer as may be reasonably necessary to vest in Purchaser and the appropriate Subsidiary Purchasers all of Seller's or the appropriate Asset Seller's right, title and interest in and to the Purchased Assets, in each case, in form and substance reasonably satisfactory to Purchaser, duly executed by Seller or the appropriate Asset Seller;

(iii) A transition services agreement, substantially in the form attached as EXHIBIT D ("Transition Services Agreement"), duly executed by Seller;

(iv) Supply agreements pursuant to which Seller or an Asset Seller supplies certain Cookware products to Purchaser, certain products listed on the chart entitled "Anchor Hocking Intercompany Purchases" attached to SCHEDULE 4.19(b) and any other products currently sold by Seller and its Affiliates (other than the Acquired Companies) for sale or resale by the Business, and a supply agreement pursuant to which Purchaser or a Subsidiary Purchaser supplies certain Cookware products to Seller or an Asset Seller, in each case, upon terms and conditions as Purchaser and Seller shall agree (the "Supply Agreements"), duly executed by Seller;

(v) Patent license agreements, substantially in the forms attached as EXHIBIT E I and E II ("Patent License Agreements"), duly executed by Calphalon Corporation;

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(vi) A certificate executed by an officer of Seller to
the effect that the conditions specified in clauses (a) and (b)
of SECTION 8.1 have been satisfied;

(vii) A certificate executed by the corporate secretary or an assistant secretary of Seller certifying as of the Closing Date (A) a true and complete copy of the certificate of incorporation of Seller, (B) a true and complete copy of the bylaws of Seller, (C) a true and complete copy of the resolutions of the board of directors of Seller authorizing the execution, delivery and performance by Seller of this Agreement and the consummation of the transactions contemplated hereby and (D) incumbency matters;

(viii) Certificates, if any, of the appropriate
Governmental Authorities certifying the good standing of each of
Seller, the Acquired Companies organized under the laws of one of
the United States, and the Asset Sellers in its state or
jurisdiction of organization; PROVIDED, that in the event the
Acquired Companies are organized under the laws of Mexico, such
certificates will be FOLIOS MERCANTILES or certificates of lien
(or similar certificates) issued by the applicable Public
Registry of Commerce (REGISTRO PUBLICO DEL COMERCIO), dated no
more than 30 days prior to the Closing Date;

(ix) Resignations effective as of the Closing Date of the directors and officers of the Acquired Companies; PROVIDED, that, for purposes of the Mexican Acquired Companies, copies of the partners meeting resolutions of each Mexican Acquired Company approving (a) the resignation and appointment of the MIEMBROS DEL CONSEJO DE GERENTES of such entities, (b) the revocation and granting of powers of attorney, and (c) the approval for the sale of equity interest (PARTES SOCIALES), if applicable, shall be notarized and delivered to Purchaser's representatives in Mexico on the Closing Date;

(x) The Partners Register (REGISTRO DE SOCIOS), the
Capital Variations Register (LIBRO DE REGISTRO DE VARIACIONES DE
CAPITAL), the Partners Meeting Minutes Book (LIBRO DE ACTAS DE
ASAMBLEAS DE SOCIOS) and the Board Meeting Minutes Book (LIBRO DE

ACTA DE SESIONES DEL CONSEJO DE GERENTES) of each Mexican Acquired Company, specifying that the equity interest (PARTES SOCIALES) issued by such companies, have been fully subscribed and paid for and, where applicable, that title to all the equity interests (PARTES SOCIALES) of the Mexican Acquired Company has been transferred to the Purchaser and/or its designees, shall be delivered to Purchaser's representatives in Mexico on the Closing Date; and (xi) An opinion of Schiff Hardin LLP, counsel to Seller, in form and substance reasonably satisfactory to Purchaser.
(b) BY PURCHASER. At the Closing, Purchaser will deliver to Seller:
(i) The Closing Payment, as provided in SECTION 2.2;
(ii) Instruments evidencing the assumption by Purchaser and the appropriate Subsidiary Purchasers of the Assumed Liabilities, in form and substance reasonably acceptable to Seller, duly executed by Purchaser or the Subsidiary Purchasers;
(iii) The Transition Services Agreement, duly executed by Purchaser;
(iv) The Supply Agreements, duly executed by Purchaser;
(v) The Patent License Agreements, duly executed by ———————————————————————————————————
(vi) A certificate executed by an officer of Purchaser to the effect that the conditions specified in clauses (a) and (b) of SECTION 8.2 have been satisfied;
(vii) A certificate executed by the corporate secretary or an assistant secretary of Purchaser certifying as of the Closing Date (A) a true and complete copy of the certificate of incorporation of Purchaser, (B) a true and complete copy of the bylaws of Purchaser, (C) a true and complete copy of the resolutions of the board of directors of Purchaser authorizing the execution, delivery and performance by Purchaser of this Agreement and the consummation of the transactions contemplated by this Agreement and (D) incumbency matters;
(viii) Certificates, if any, of the appropriate Governmental Authorities certifying the good standing of each of Purchaser and the Subsidiary Purchasers in its state or jurisdiction of incorporation; and
(ix) An opinion of Schulte Roth & Zabel LLP, counsel to Purchaser, in form and substance reasonably satisfactory to Seller.
SECTION 3.3 THIRD PARTY CONSENTS.
(a) Notwithstanding anything in this Agreement to the contrary, to the extent that (i) any Contract included in the Purchased Assets or (ii) any Contract (other than Contracts to be transferred prior to the Closing pursuant to SECTION 6.2(a)) to which any Acquired Company is a party or by which any of their assets is bound (collectively, the "Business Contracts") may not be properly assigned or transferred without the consent of a third party, or if
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attempted assignment or deemed assignment thereof and, except as provided for in SECTION 3.3(c), Purchaser will not assume or be deemed to assume any liabilities or obligations thereunder or in connection therewith until properly assigned or transferred. In any such case, commencing on the Closing Date and for a period of 12 months thereafter, Seller and Purchaser will use commercially reasonable efforts to obtain any such consents, and Seller and Purchaser each will be liable for one half of any costs incurred in obtaining such consents.

(b) To the extent that the consents described in SECTION 3.3(a) are not obtained prior to Closing, Seller will use commercially reasonable efforts to (i) provide Purchaser with the economic benefits of any such Purchased Assets, Owned Real Property or Business Contract until its termination date, (ii) cooperate in any lawful arrangement designed to provide such benefits to Purchaser and (iii) enforce, at the request of and for the account of Purchaser, any rights of Seller arising from any such Business Contract against any third party, including the right to elect to terminate in accordance with the terms thereof upon the advice of Purchaser. The failure or inability to obtain any consent subject to this SECTION 3.3(b) will not be a breach of this Agreement so long as Seller has carried out its obligations under this SECTION 3.3(b).

(c) To the extent that Purchaser is provided the benefits of any Purchased Asset, Owned Real Property or Business Contract pursuant to SECTION 3.3(b), Purchaser will or will cause the Subsidiary Purchasers to perform the obligations of Seller thereunder or in connection therewith, at no cost to Seller, but only to the extent (i) that such action by Purchaser would not result in any default thereunder or in connection therewith and (ii) such performance pertains to the benefits provided to Purchaser. Purchaser will indemnify Seller against any and all Damages arising out of any default by Purchaser in the performance of such obligations. The indemnification of Seller under this SECTION 3.3 will be governed by the indemnification provisions set forth in ARTICLE IX hereto.

ARTICLE IV REPRESENTATIONS AND WARRANTIES OF SELLER

Seller hereby represents and warrants to Purchaser as set forth below:

SECTION 4.1 ORGANIZATION AND GOOD STANDING. Seller and each of the Acquired Companies and the Asset Sellers is a corporation, limited liability company or other business entity duly organized, validly existing and, where applicable, in good standing under the

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laws of its jurisdiction of organization, and each has all necessary power and authority to own, lease and operate its properties and to carry on its business as currently being conducted. Each of Seller, the Acquired Companies and the Asset Sellers is duly qualified or licensed as a foreign corporation and, to the extent applicable, is in good standing in each jurisdiction in which its right, title or interest in or to any Purchased Assets or the conduct of the Business by it makes such qualification necessary, except where the failure to be so duly qualified or licensed would not have a Material Adverse Effect. True and correct copies of the certificate of incorporation, the bylaws or other similar organizational instruments, as amended to date, of Seller, each Acquired Company and each Asset Seller, have been made available to Purchaser.

SECTION 4.2 CAPITAL STRUCTURE OF ACQUIRED COMPANIES; —SUBSIDIARIES.

(a) SCHEDULE 4.2(a) sets forth (i) the authorized capital stock or other equity interests of each of the Acquired Companies, (ii) the number of issued and outstanding shares of capital stock or other equity interest of each of the Acquired Companies (the "Acquired Shares"), and (iii) the record and beneficial holder of the Acquired Shares. The Acquired Shares have been duly authorized and validly issued and are fully paid and nonassessable, are not subject to any preemptive or subscription rights and were not issued in violation of any preemptive or subscription rights. There are no existing options, warrants, calls, subscriptions or other rights, convertible securities, trusts or Contracts of any character (x) obligating any of the Acquired Companies to issue, transfer or sell any shares of capital stock or other equity interest or securities convertible into or exchangeable for such shares or equity interests, (y) requiring any

of the Acquired Companies to repurchase, redeem or otherwise acquire
 any shares of capital stock or other equity interest or securities
 convertible into or exchangeable for such shares or equity interests,
 or (z) with respect to the voting of the Acquired Shares. All
 Acquired Shares are owned by a Seller or a Subsidiary of Seller,
 including a Purchased Company, free and clear of any Encumbrances with
 respect thereto.

(b) No Acquired Company owns, directly or indirectly, any capital stock or other equity interest in any Person that is not one of the Acquired Companies, except for the capital stock of the Subsidiaries listed on SCHEDULE 4.2(b) (the "Transferred Subsidiaries"), to be transferred prior to the Closing pursuant to SECTION 6.2. The Transferred Subsidiaries are not engaged in any material respect in the conduct of the Business by the Acquired Companies.

SECTION 4.3 AUTHORIZATION, VALIDITY AND EXECUTION.

Seller has all necessary corporate power and authority (a) to execute and deliver this Agreement and the other agreements, documents and instruments to be executed by Seller or its Subsidiaries in connection

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with the transactions contemplated hereby (such other agreements, documents and instruments, the "Seller Documents"), (b) to perform (or cause to be performed) its obligations hereunder and thereunder and (c) to consummate the transactions contemplated hereby and thereby. No other corporate or stockholder action is necessary for the authorization, execution, delivery and performance by Seller and its Subsidiaries of this Agreement and the Seller Documents. This Agreement has been, and each of the Seller Documents will be on or prior to the Closing Date, duly executed and delivered by Seller or its Subsidiaries, as applicable, and, assuming the due execution of this Agreement by Purchaser, is a legal, valid and binding obligation of Seller and its Subsidiaries, enforceable against each in accordance with its terms, except to the extent that its enforceability may be subject to applicable bankruptcy, insolvency, reorganization, moratorium, receivership and similar laws affecting the enforcement of creditors' rights generally and to general equitable principles.

SECTION 4.4 CONSENTS AND APPROVALS; NO VIOLATIONS. Except for (i) compliance with the Hart Scott Rodino Antitrust Improvements Act of 1976, as amended (the "HSR Act"), and the rules promulgated thereunder, (ii) compliance with the Consent Order dated October 7, 2002, of the Federal Trade Commission in the Matter of Libbey Inc. and Newell Rubbermaid Inc., FTC File No. 011 0194, FTC Docket No. 9301, (iii) the notification before the Mexican Competition Commission (COMISION FEDERAL DE COMPETENCIA) pursuant to the Mexican Federal Economic Competition Law (LEY FEDERAL DE COMPETENCIA ECONOMIOCA; the "Mexican Competition Law"), (iv) other applicable merger control or similar laws, (iv) filings that may be required by Seller under the Securities Exchange Act of 1934, as amended, and (vi) as set forth on SCHEDULE 4.4, the execution by Seller of this Agreement and the consummation by Seller and its Subsidiaries of the transactions contemplated hereby (a) will not violate the provisions of the certificate of incorporation, the bylaws or any other similar organizational instrument of Seller, any Acquired Company or any Asset Seller; (b) will not violate any law, statute, ordinance, code, Permit, rule, regulation, order, decree or notice (collectively, "Laws") of any foreign, federal, state or local governmental, quasigovernmental or regulatory body, department, bureau, office, administrative agency, court or authority ("Governmental Authority") by which Seller, any Acquired Company or any Asset Seller is bound or by which any of the Purchased Assets is bound; (c) will not require any consent or approval of, or the giving of any notice to, or filing with, any Person on, prior to or subsequent to the Closing Date; PROVIDED, that this clause (c) does not relate to Real Property, which is the subject solely of SECTION 4.9; and (d) without giving effect to SECTION 3.3, will not result in a violation or breach of, conflict constitute (with or without due notice or lapse of time or both) a default (or give rise to any right of termination, cancellation, payment or acceleration) under any Business Contract, or result in the creation of any lien, encumbrance, restriction, security interest or claim of any kind and character ("Encumbrances") upon any of the Purchased Shares or Purchased Assets, excluding from the foregoing

clauses (c) and (d) Permits, consents, notices and filings the absence of which, and violations, breaches, defaults, rights, conflicts or Encumbrances the existence of which, would not have and would not be reasonably expected to have a Material Adverse Effect. SECTION 4.5 FINANCIAL STATEMENTS; UNDISCLOSED LIABILITIES. (a) SCHEDULE 4.5(a) sets forth the unaudited pro forma combined balance sheet of the Business as of December 31, 2003 (the "Balance Sheet Date", and such balance sheet, the "Unaudited Balance Sheet"), and the unaudited pro forma combined statement of income of the Business for the fiscal year ended December 31, 2003 (together with the Unaudited Balance Sheet, the "Unaudited Financial Statements"). The Unaudited Financial Statements have been prepared in accordance with the accounting principles contained in EXHIBIT F (the "Accounting Principles"), consistently applied throughout the periods presented. The Unaudited Financial Statements fairly present in all material respects in accordance with the Accounting Principles the pro forma financial position and results of operations of the Business as of the date thereof or the period then ended, as the case may be, except for the absence of footnotes and normal year-end adjustments, which, based on the Accounting Principles, will not be material. (b) Except as reflected or reserved against on the Unaudited Balance Sheet, the Business has no Liabilities that would be required to be reflected on a balance sheet, or any notes thereto, prepared in accordance with GAAP, except for (i) current liabilities reflected on the Final Statement of Closing Net Working Capital, (ii) other post employment benefit obligations of the Business, (iii) pension related obligations of the Business, (iv) Excluded Liabilities, (v) Liabilities for which Seller is obligated (without regard to the limitations set forth in SECTION 9.4) to indemnify Purchaser pursuant to SECTION 9.2, (vi) Taxes and (vii) Liabilities incurred in connection with the transactions contemplated by this The current liabilities reflected on the Final Statement of Year End Net Working Capital will not exceed \$110,000,000. INVENTORY. The Inventory included in the SECTION 4.6 Purchased Assets and the Inventory of the Acquired Companies (collectively, the "Business Inventory") were acquired or manufactured in the Ordinary Course of Business and are valued at the lower of cost (determined on a first in, first out (FIFO) basis) or market value, and following the Closing, Purchaser and the Subsidiary Purchasers will own the Business Inventory free and clear of all Encumbrances, other than Permitted Encumbrances. SECTION 4.7 ACCOUNTS RECEIVABLE. All accounts receivable of the Business, other than the Excluded Receivables, reflected on the Unaudited Balance Sheet and all accounts receivable of the Business after the Balance Sheet Date have arisen in the Ordinary Course of Business and represent bona fide claims against debtors for sales made, services performed or other charges arising on or before the Closing Date, and all of the goods delivered and services performed that give rise to such accounts were delivered or performed in all material respects in accordance with applicable orders, Contracts or customer requirements. (b) SCHEDULE 4.7 sets forth a true and correct list of the accounts receivable of the Business as of February 28, 2004. connection with the collection of the accounts receivable set forth on SCHEDULE 4.7, from February 28, 2004, until the date of this Agreement, Seller and its Subsidiaries have acted in a manner reasonably consistent with the past practice of Seller and its Subsidiaries to collect such accounts receivable for Seller's account. SECTION 4.8 ABSENCE OF CERTAIN CHANGES OR EVENTS. Except in connection with the transactions contemplated hereby or as set forth on SCHEDULE 4.8, from the Balance Sheet Date until the date

hereof, (a) Seller, the Acquired Companies and Asset Sellers have conducted the Business in the Ordinary Course of Business, (b) Seller, the Acquired Companies and the Asset Sellers have not taken, committed

to take or permitted to occur any of the events specified in

SECTION 6.1 and (c) the Business has not incurred or sustained any
event or occurrence which has had or would reasonably be expected to
have a Material Adverse Effect.

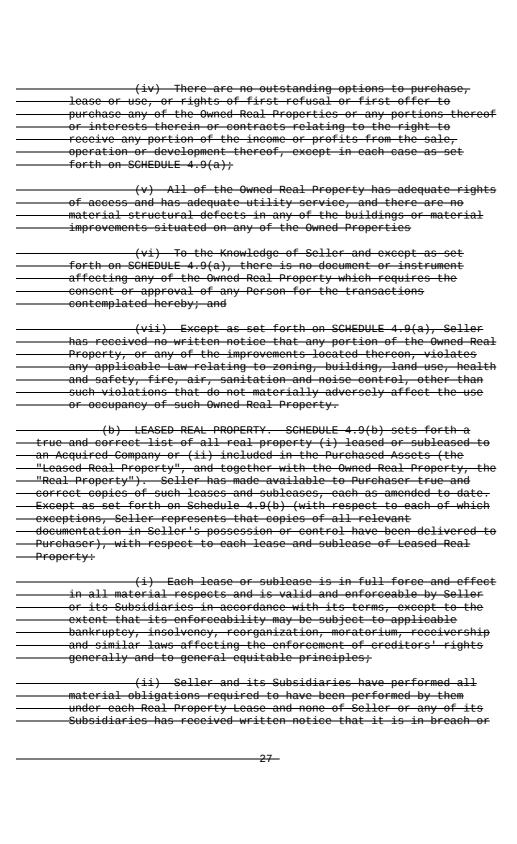
SECTION 4.9 REAL PROPERTY.

- (a) OWNED REAL PROPERTY. SCHEDULE 4.9(a) sets forth a true and correct list of all real property owned by an Acquired Company or included in the Purchased Assets (collectively, the "Owned Real Property"). No Asset Seller owns any real property that is used to any material extent in connection with the Business that is not listed on SCHEDULE 4.9(a), except for real property used in connection with the services described on SCHEDULE 4.19(c) or SCHEDULE 4.19(d) or in connection with products produced by an Asset Seller and that are to be sold to Purchaser pursuant to a Supply Agreement. Except as set forth on SCHEDULE 4.9(a), with respect to each parcel of Owned Real Property (with respect to each of which exceptions, Seller represents that copies of all relevant documentation in Seller's possession or control have been delivered to Purchaser):
 - (i) An Acquired Company has, or will have on or prior
 to Closing, good and marketable fee simple title to (or, with
 respect to Owned Real Property located in Mexico, the identified
 owner is, or will be on or prior to Closing, the absolute owner
 of) such property, free and clear of all Encumbrances other than
 (A) (1) Encumbrances reflected on the Unaudited Balance Sheet,
 (2) Encumbrances for Taxes, assessments or governmental charges
 or levies on property not yet delinquent or the validity of which
 are being contested in good faith by appropriate proceedings

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described on SCHEDULE 4.9(a), (3) mechanics', carriers', workmen's, repairmen's and other like Encumbrances arising or incurred in the Ordinary Course of Business and securing amounts which are not delinquent, or which are being contested in good faith by appropriate proceedings described on SCHEDULE 4.9(a); and (4) Encumbrances arising under equipment leases with third parties entered into in the Ordinary Course of Business, amounts which are not delinguent, or which are being contested good faith by appropriate proceedings described on SCHEDULE 4.9(a); (B) leases, subleases and similar Contracts listed in SCHEDULE 4.9(a); (C) Encumbrances consisting of zoning or planning restrictions, Permits and other restrictions or limitations on the use of real property or irregularities in title thereto which do not materially impair the owner's use of such Owned Real Property in the operation of the Business as currently conducted; (D) covenants, conditions and restrictions of record which do not materially impair the owner's use of such Owned Real Property in the operation of the Business as currently conducted; (E) private and public easements which do not materially impair the owner's use of such Owned Real Property in the operation of the Business as currently conducted, and roads or highways, if any; and (F) any conditions which do not materially impair the owner's use of such Owned Real Property in the operation of the Business as currently conducted that may be shown by a current, accurate survey or physical inspection of any Owned Real Property made prior to Closing (collectively, "Permitted Encumbrances");

- (ii) There are no applications or proceedings with respect to zoning matters, nor any condemnation or eminent domain proceedings of any kind or proceedings of any other kind for the taking of the whole or any part of any Owned Real Property for public or quasi public use pending, nor any other claim, action or proceeding or other matter relating to any Owned Real Property or that would adversely affect the ownership, use, occupancy or value thereof, pending or, to the Knowledge of Seller, threatened:
- (iii) Other than any leases, subleases or other
 Contracts disclosed in SCHEDULE 4.9(a), in respect of which the
 tenants named therein are in possession of the entire space which
 they are entitled to occupy thereunder, there are no leases,
 subleases, licenses, concessions, or other agreements (including
 with respect to food services, parking and other concessions),
 written or oral, granting to any party or parties the right of
 use or occupancy of any portion of the parcels of the Owned Real
 Properties or any portion thereof or interest therein, except for
 Contracts on a month to month basis or which can be terminated by



default (after the expiration of any notice or cure period) under any Real Property Lease;

(iii) No event has occurred and no condition or circumstance exists that, with the lapse of time or the giving of notice or both, would constitute a material default by Seller or its Subsidiaries thereunder or, to the Knowledge of Seller, any other party thereto, and no written notice of any such event, condition or circumstance has been received or issued by Seller or its Subsidiaries with respect to any Real Property Lease that has not been waived or a cure thereof accepted in writing;

portion of any Leased Real Property has been subleased, and Seller or one of its Subsidiaries is currently in occupancy all of the Leased Real Property; (v) None of Seller or its Subsidiaries are subject to any contractual obligations to purchase or acquire an interest in real property; and (vi) To the Knowledge of Seller and except as set forth on SCHEDULE 4.9(b), no provision of any Real Property lease, or of any Contract or Permit or other document or instrument affecting any Leased Real Property, requires the consent or approval of any Person for the transactions contemplated hereby. The furniture, fixtures, machinery, equipment and other tangible personal property owned or leased by Seller and each Subsidiary in connection with such assets are in satisfactory working order taken as a whole, ordinary wear and tear excepted, and assuming completion of the pending capital expenditure project with respect to the Glass Business furnace re build. SECTION 4.10 INTELLECTUAL PROPERTY. (a) "Intellectual Property" means any and all (i) patents, (ii) trademarks, service marks, trade names, certification marks, collective marks, d/b/a's, symbols, brand names, trade dress, slogans, logos and internet domain names, and other indicia of origin (iii) inventions, discoveries, ideas, processes, formulae, designs, models,

(a) "Intellectual Property" means any and all (1) patents,
 (ii) trademarks, service marks, trade names, certification marks,
 collective marks, d/b/a's, symbols, brand names, trade dress, slogans,
 logos and internet domain names, and other indicia of origin (iii)
 inventions, discoveries, ideas, processes, formulae, designs, models,
 industrial designs, know how, confidential and/or proprietary
 information, trade secrets, customer lists and confidential
 information, whether or not patented or patentable, (iv) copyrights,
 writings and other copyrightable works and works in progress,
 databases and software, (v) all other intellectual property rights and
 foreign equivalent or counterpart rights and forms of protection of a
 similar or analogous nature or having similar effect in any
 jurisdiction throughout the world, (vi) all registrations and
 applications for registration of any of the foregoing, (vii) any
 renewals, extensions, continuations, continuations in part,

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modifications, divisionals, reexaminations or reissues or equivalent or counterpart of any of the foregoing in any jurisdiction throughout the world and (viii) all other intellectual property or proprietary rights and claims or causes of actions arising out of or related to any infringement, misappropriation or other violation of any of the foregoing, including rights to recover for past, present and future violations thereof. The term "Business IP" means any Intellectual Property included in the Purchased Assets or owned or primarily used by an Acquired Company. The term "IT Systems" means electronic data processing, information, recordkeeping, communications, telecommunications, account management, inventory management and other computer systems (including all computer programs, software, databases, firmware, hardware and related documentation) and internet websites and related content.

(b) SCHEDULE 4.10(b) sets forth a true and correct list of the following Business IP included in the Purchased Assets or owned by an Acquired Company: (i) utility patents and applications therefor; (ii) design patents and applications therefor; (iii) utility models and applications therefor; (iv) registered trademarks, registered trade names and registered service marks, applications therefor and material unregistered trademarks and service marks; (v) registered copyrights and applications therefor; and (vi) domain names and domain name registrations. SCHEDULE 4.10(b) identifies the record and beneficial owner of each item listed thereon and, in the case of patents, registrations and applications, the application, patent or registration number and date. The Business IP set forth on SCHEDULE 4.10(b) is owned by an Acquired Company or an Asset Seller free and clear of all Encumbrances other than Permitted Encumbrances, and except for fees and costs required to prosecute and maintain such Business IP in effect, none of the Acquired Companies or Asset Sellers are obligated to make any payments of any kind in respect thereof.

(c) SCHEDULE 4.10(c) sets forth a true and correct list of
all material Business IP (i) licensed by or to any Acquired Company or
Asset Seller (other than computer software), and (ii) which is
otherwise the subject of a Contract, including material consent and
settlement agreements. Seller has made available to Purchaser true
and complete copies of all such Contracts. The Acquired Company or

Asset Seller that is a party to each such Contract has performed all material obligations required to be performed by it, and, to the Knowledge of Seller, no other party to any such Contract is in default thereunder. As of the Closing Date, to the Knowledge of Seller, there exists no event, condition or occurrence which, with the giving of notice or lapse of time, or both, would constitute a breach or default under any such Contract. No party to any such Contract has given any Acquired Company or Asset Seller written notice of its intention to cancel, terminate or fail to renew any such Contract. No suit, action, reissue, reexamination, public protest, interference, arbitration, mediation, opposition, cancellation, Internet domain name dispute resolution or other proceeding (collectively, "Suit") has been

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<u>threatened in writing, decided or is pending concerning any such</u>
—Contract.

(d) SCHEDULE 4.10(d) sets forth a true and correct list of all material computer software included in the Business IP, other than (i) Desktop Software, (ii) computer software and firmware in or used to control or operate any of the machinery or equipment of the Business and (iii) computer software to be transferred prior to Closing pursuant to SECTION 6.2. Seller has made available to Purchaser true and complete copies of all Contracts for the software listed on SCHEDULE 4.10(d). Each Acquired Company and Asset Seller that is a party to each such Contract has performed all material obligations required to be performed by it, and, to the Knowledge of Seller, no other party to any such Contract is in default thereunder. As of the Closing Date, to the Knowledge of Seller, there exists no event, condition or occurrence which, with the giving of notice or lapse of time, or both, would constitute a breach or default under any such Contract. No party to any such Contract has given any Acquired Company or Asset Seller written notice of its intention to cancel, terminate or fail to renew any such Contract. No Suit has been threatened in writing, decided or is pending concerning any such To the Knowledge of Seller, the Acquired Companies and Asset Sellers are in compliance in all material respects with the provisions of any license, lease or other similar agreement pursuant to which the Companies have rights to use Desktop Software, Suit has been threatened in writing, decided or is pending concerning "Desktop Software" means any third party computer software that is licensed for use on desktop or laptop "PC class" computers or related local area network servers other than by a written agreement executed by the licensee, and includes software licensed by shrink wrap or click wrap licenses, the Microsoft Windows class of operating system software, and Microsoft Office or similar office productivity software (including individual programs contained therein).

(e) All Business IP which is issued, registered, renewed or the subject of a pending application ("Registered") is subsisting. To the Knowledge of Seller, all Registered Business IP is valid and enforceable. No such Business IP has been abandoned, canceled or adjudicated invalid (excepting any expirations in the ordinary course), or is subject to any outstanding order, judgment or decree restricting its use or adversely affecting or reflecting an Acquired Company's or Asset Seller's rights thereto. Any Business IP which is material to the Business as currently conducted has been Registered.

(f) No Suit is pending concerning any claim or position
that the use of any Business IP or the operation of the Business (or
any portion thereof) has violated any Intellectual Property rights.
No such Suit has been threatened in writing or asserted that has not
been resolved as of the Closing Date. To the Knowledge of Seller, the
operation of the Business does not infringe, misappropriate or
otherwise violate or conflict with the Intellectual Property of any
third party.

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Acquired Company or Asset Seller. No such claim has been threatened
in writing or asserted in writing that has not been resolved as of the
Closing Date. To the Knowledge of Seller, no valid basis for any such
Suits or claims exists.
Carte C. Calamo Chicos.
(h) Each Acquired Company and Asset Seller owns or
otherwise holds valid rights to use all material Business IP (and to
the Knowledge of the Seller all Business IP) used or contemplated to
be used in its respective portion of the Business. Except as set
forth in SCHEDULE 4.4, all such rights are fully assignable by the
relevant Acquired Company or Asset Seller to any Person, without
payment, consent of any Person or other condition or restriction. The
Business IP, together with the Intellectual Property licensed under
the Patent License Agreement and the Intellectual Property licensed
under the Transitional Services Agreement, constitutes all
Intellectual Property necessary to operate the Business as currently
conducted.
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(i) To the Knowledge of Seller, no Person is violating any
Business IP.
business ir.
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(j) As of the Closing Date, each Acquired Company and Asset
Seller has timely made all filings and payments with the appropriate
foreign and domestic agencies required to maintain in subsistence all
Registered Business IP set forth on SCHEDULE 4.10(b). Except as
<u>indicated on SCHEDULE 4.10(j), no due dates for filings or payments</u>
concerning the Registered Business IP (including without limitation
office action responses, affidavits of use, affidavits of continuing
use, renewals, requests for extension of time, maintenance fees,
application fees and foreign convention priority filings) fall due
within ninety (90) days of the Closing Date, whether or not such due
dates are extendable. Except as set forth on SCHEDULE 4.10(j), all
documentation necessary to confirm and effect the relevant Acquired
Company's or Asset Seller's ownership of Business IP, if acquired from
other Persons, has been recorded in the United States Patent and
Trademark Office, the United States Copyright Office and other
official offices.
(k) To the Knowledge of Seller, no unauthorized disclosure
of any trade secrets used in the Business ("Business Trade Secrets")
has been made.
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(1) To the Knowledge of Seller, no current or former
employee of an Acquired Company or Asset Seller is or was a party to
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employee of an Acquired Company or Asset Seller is or was a party to any confidentiality agreement and/or agreement not to compete that restricts or forbids, or restricted or forbade at any time during such employee's employment by an Acquired Company or Asset Seller such employee's performance of the Acquired Company's or Asset Seller's 31— Business, or any other activity that such employee was hired to perform or otherwise performed on behalf of or in connection with such employee's employment by an Acquired Company or Asset Seller. (m) The material IT Systems, and to the Knowledge of Seller all IT Systems, owned by or licensed to each Acquired Company and (insofar as such are included in the Purchased Assets and not within the scope of SECTION 1.3(k)) each Asset Seller used primarily in the Business are adequate in all material respects for their intended use and for the operation of the Business as currently operated, and are in good working condition (normal wear and tear excepted). SECTION 4.11 BUSINESS CONTRACTS. (a) SCHEDULE 4.11 sets forth a true and correct list, as of the date hereof, of the following Business Contracts (other than Business Contracts that individually have a future liability not in excess of \$250,000 or are cancelable by an Acquired Company or Asset Seller upon notice of not more than 90 calendar days for a cost of not more than \$100,000), true and correct copies of which have been made available to Purchaser: (i) Contracts for the purchase or sale of assets, products or services;

with a MAQUILADORA program of the Business;

by this Agreement or which is reasonably likely to have a Material Adverse Effect. Except as set forth on SCHEDULE 4.13, to the Knowledge of Seller, (a) none of the Acquired Companies nor the Business has been permanently or temporarily enjoined or barred by order, judgment or decree of or agreement with any Governmental Authority from engaging in or continuing any conduct or practice in connection with the Business, and (b) there is no outstanding order, judgment, ruling, injunction or decree requiring any Acquired Company or the Business to take, or refrain from taking, action with respect to the Business or its assets.

SECTION 4.14 COMPLIANCE WITH LAWS; PERMITS. The Business is being conducted in compliance in all material respects with all applicable Laws. SCHEDULE 4.14 sets forth a true and correct list of all material Permits included in the Purchased Assets or issued to any Acquired Company. All such Permits are in full force and effect in all material respects and neither Seller nor any of its Subsidiaries has received any written notice of, nor is any proceeding pending or, to the Knowledge of Seller, threatened with respect to, any suspension, modification, revocation, cancellation or non renewal, in whole or in part, of any such Permit. This SECTION 4.14 does not relate to Real Property, which is the subject solely of SECTION 4.9, Taxes, which are the subject solely of SECTION 4.15, Employee Benefit Plans, which are the subject solely of SECTION 4.17, or environmental matters, which are the subject solely of SECTION 4.17, or

SECTION 4.15 TAXES.

(a) All returns, statements, forms and reports required to be filed in respect of any Tax (each, a "Tax Return") that were required to be filed prior to the Closing Date by, or with respect to, an Acquired Company or the Business, either separately or as a member of an affiliated group (within the meaning of Section 1504) of the Code) or a consolidated, combined, unitary or other group (each, an "Affiliated Group") have been, or will be, filed, and all such Tax Returns were true, correct and complete in all material respects when filed. As used herein, "Taxes" means (i) all taxes, charges, fees, levies, duties, imposts, contributions or assessments imposed by any Governmental Authority, including all income, gross receipts, value added, ad valorem, asset, excise, real property, personal property, windfall profit, minimum, franchise, stamp, licensing, withholding, employment, social security, housing, sales, use, transfer, unemployment and payroll taxes and any other tax, charge, fee, levy, duty, impost, contribution or assessment, and (ii) any interest, fines, surcharges, penalties or additions to tax resulting from, attributable to, or incurred in connection with such taxes, charges, fees, duties, imposts, contributions and assessments.

(b) Except as set forth on SCHEDULE 4.15(b), all Taxes
— shown to be due in respect of the periods covered by the Tax Returns
— referred to in Section 4.15(a) (whether or not required to be shown on

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- any such Tax Return) have been paid or accrued on the Closing Date
 Balance Sheet.
- (c) Except as set forth on SCHEDULE 4.15(c), to the

 Knowledge of Seller, there is no action, suit, investigation or audit

 pending with respect to any Tax of any Acquired Company.
- (d) To the Knowledge of Seller, all monies required to be withheld or collected for payment by the Acquired Companies, including for sales Taxes and from employees of the Business for income Taxes, social security and other payroll Taxes, have been collected or withheld and timely paid (or are being held for payment) to the respective taxing authorities.
- (e) There are no tax sharing or tax allocation agreements
 in effect between Seller or any of its Subsidiaries and any other
 party under which Purchaser or any of the Acquired Companies could be
 liable for, or have any other obligation with respect to, any Taxes or
 other claims of any Person.
 - (f) Since January 1, 1999, none of the Acquired Companies

— has been a member of any Affiliated Group except as set forth on — SCHEDULE 4.15(f).
(g) There are not any outstanding waivers or comparable
— consents regarding the application of the statute of limitations with — respect to any Tax or Tax Return of any Acquired Company or the — Business, except as set forth on SCHEDULE 4.15(g).
(h) None of the Acquired Companies is required to include in income any adjustment pursuant to Section 481 of the Code, except as set forth on SCHEDULE 4.15(h).
(i) Set forth on SCHEDULE 4.15(i) is a description of all audits or other administrative or judicial proceedings with respect to any Tax related to any Acquired Company, any Affiliated Group or the Business that have ended within three years prior to the date of this Agreement.
(j) Except as set forth on SCHEDULE 4.15(j), none of the Acquired Companies has filed a disclosure statement pursuant to Section 6662 of the Code or was required to file any such disclosure statement to avoid the imposition of any penalty, fine or addition to tax. None of the Acquired Companies has participated in any way in any "tax shelter" within the meaning of Section 6111 of the Code or in any "reportable transaction" within the meaning of the Treasury Regulations Section 1.6011-4 (as in effect at the relevant time).
SECTION 4.16 EMPLOYEE BENEFIT PLANS.
(a) SCHEDULE 4.16(a) identifies each Employee Benefit Plan — in effect on the date hereof. As used herein, "Employee Benefit Plan"
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means each "employee benefit plan" as defined in Section 3(3) of the Employee Retirement and Income Security Act of 1974, as amended ("ERISA") (other than a multiemployer plan as defined in Section 3(37) of ERISA (a "Multiemployer Plan")), each bonus, employment, equity compensation, retiree medical, life insurance, supplemental retirement, severance or termination, salary continuation or deferred compensation plan, Contract or arrangement that is currently maintained or contributed to, or required to be contributed to by Seller or any Subsidiary of Seller for the benefit of any Business Employee (or any of their eligible beneficiaries and dependents,
— including statutory plans).
(b) Seller has made available to Purchaser (i) a current and complete copy of each Employee Benefit Plan maintained by an Acquired Company (including amendments thereto) and (ii) a written summary of the material terms of each other Employee Benefit Plan.
(c) Except as set forth on SCHEDULE 4.16(c), none of Seller, any Acquired Company, any Asset Seller or any Person that,together with any Acquired Company, would be treated as a single employer under Section 414(b), (c), (m) or (o) of the Code (each, including any Acquired Company, an "ERISA Affiliate") contributes to a Multiemployer Plan on behalf of any employee of the Business, and none of the Employee Benefit Plans provides or promises post retirement health or life benefits to any employee of the Business (including any former employee), except to the extent required under any applicable state law or under Section 601 of ERISA or 4980B of the Code.
(d) Each Employee Benefit Plan has been administered in all — material respects in accordance with its terms and all applicable — laws, including ERISA and the Code, and contributions required to be — made on behalf of employees of the Business under the terms of any of — the Employee Benefit Plans as of the date of this Agreement have been — timely made, or, if not yet due, have been properly reflected on the — Unaudited Financial Statements.
(e) Each Employee Benefit Plan that is intended to qualify under Section 401(a) of the Code has either received a favorable determination letter from the Internal Revenue Service ("IRS") as to its qualified status or the remedial amendment period for such Employee Benefit Plan has not yet expired, and each trust established in connection with any Employee Benefit Plan which is intended to be exempt from federal income taxation under Section 501(a) of the Code is so exempt, and to the Knowledge of Seller, no fact or event has occurred that could adversely affect the qualified status of any such Employee Benefit Plan or the exempt status of any such trust.

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any such Employee Benefit Plan by the PBGC, (ii) all premiums have
been paid to the PBGC and (iii) no "reportable event", as defined in
Section 4043(c) of ERISA, for which the 30 day reporting requirement
has not been waived, has occurred.

- (g) No action, suit, proceeding, hearing or investigation with respect to the administration or the investment of the assets of any Employee Benefit Plan (other than routine claims for benefits) that could result in liability to an Acquired Company is pending or, to the Knowledge of Seller, threatened.
- (h) No Acquired Company has engaged in a transaction in connection with which the Acquired Company would be subject to either a civil penalty pursuant to Section 502(i) of ERISA or tax pursuant to Section 4975 of the Code.
- (i) Except as set forth on SCHEDULE 4.16(a), no Acquired
 Company or any ERISA Affiliate maintains or is required to contribute
 to any plan, fund (including any superannuation fund) or other similar
 program established or maintained outside the United States of America
 primarily for the benefit of employees of the Business residing
 outside the United States of America, which fund or similar program
 provides, or results in, retirement income, a deferral of income in
 contemplation of retirement or payments to be made upon termination of
 employment, and which plan is not subject to ERISA or the Code, that
 could result in liability to an Acquired Company.
- (j) The consummation of the transactions contemplated by
 this Agreement shall not (i) entitle any Business Employee to any
 payment, (ii) increase the amount of any compensation to any such
 Business Employee, (iii) accelerate the vesting of any compensation,
 stock incentive or other benefit to such person or (iv) result in any
 parachute payment under Section 280G of the Code required to be made
 by an Acquired Company whether or not such compensation is considered
 to be reasonable.
- (k) None of Seller's purposes for engaging in the
 transactions contemplated by this Agreement is for the evasion of
 liability under Section 4069 of ERISA and no Acquired Company has ever
 had any liability under Section 4069 of ERISA.

SECTION 4.17 EMPLOYEE AND LABOR MATTERS.

(a) Except as set forth in SCHEDULE 4.17(a), (i) as of the date hereof, none of the employment terms of the employees of the Business are subject to the terms of a current collective bargaining agreement or a collective bargaining agreement under current negotiation and no labor organization or group of employees of the Business has made a demand for reorganization or certification, (ii) none of Seller, the Acquired Companies or Asset Sellers has received written notice of any complaint against or arbitration proceeding involving any of the Acquired Companies or the Business which is

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- currently pending before the National Labor Relations Board or the Equal Employment Opportunity Commission or before any analogous entity in any country with respect to any current or former employee of the Business or, to the Knowledge of Seller, threatened against any of the Acquired Companies or the Business and (iii) there are no labor strikes, disputes, grievances, unfair labor practices pending under any collective bargaining agreements, slowdowns, work stoppages or other labor disturbances or difficulties pending or, to the Knowledge of Seller, threatened against the Acquired Companies or the Business.
- (b) The Acquired Companies and the Business are in material compliance with all laws related to wages, hours, collective

bargaining, legal qualification of employment status, employment
discrimination, immigration, disability, civil rights, rights of
privacy, unfair labor practices, occupational safety and health, other
amounts in connection with the retirement of employees and housing of
employees, and workers compensation as may pertain to Business
Employees.

(c) There are no complaints, charges, or claims against the Acquired Companies or Asset Sellers pending, or to the Knowledge of Seller, threatened in writing to be brought or filed, with any Governmental Authority, court or arbitrator based on, arising out of, in connection with, or otherwise relating to the employment or termination of employment of any Business Employee by Seller, the Acquired Companies or the Asset Sellers that could result in liability to an Acquired Company.

SECTION 4.18 ENVIRONMENTAL MATTERS.

- (a) Except as set forth on SCHEDULE 4.18(a), the Business is, and has been, in material compliance with all Environmental Laws and the Business has obtained, and is in material compliance with, all necessary Permits or authorizations that are required under.

 Environmental Laws to operate the facilities, assets and properties of the Business and the Purchased Assets. Seller has fully complied with all of the requirements under Environmental Laws governing the sale, transfer or closure of commercial and industrial establishments.

 Except as disclosed on SCHEDULE 4.18(a), none of Seller, the Acquired Companies or an Asset Seller has received any written notice to the effect that the Business is not in material compliance with any
- (b) Except as set forth on SCHEDULE 4.18(b), there is no
 existing or, to the Knowledge of Seller, threatened Environmental
 Claim asserted against the Business. Except as set forth on SCHEDULE
 4.18(b), (i) none of Seller, the Acquired Companies or an Asset Seller
 has received any written notice of any Environmental Claims being
 asserted against any facilities that may have received Hazardous
 Materials generated by the Business or any predecessor in interest,
 and (ii) to the Knowledge of Seller, no Environmental Claims are being
 asserted against any facilities that may have received Hazardous

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Materials generated by the Business or any predecessor in interest.

Except as set forth on SCHEDULE 4.18(b), none of Seller, the Acquired

Companies or an Asset Seller has received any written notification

alleging any actual, or potential responsibility for, or any inquiry

or investigation regarding, any threatened or pending Environmental

Claim or Release or threatened Release of any Hazardous Materials

either generated at or transported from any facility of the Business.

- (e) Except as set forth on SCHEDULE 4.18(c), (i) no
 underground tank or other underground storage receptacle for Hazardous
 Materials is currently located at any of the Owned Real Property or
 Leased Real Property; (ii) there are no polychlorinated biphenyls
 (PCBs) or asbestos or solid waste disposal areas located at or on the
 Owned Real Property or Leased Real Property, except in compliance with
 Environmental Laws; and (iii) no part of any Owned Real Property or
 Leased Real Property has been used as a landfill or for the disposal
 of Hazardous Materials.
- (d) Except as set forth on SCHEDULE 4.18(d), there has been no Release at any of the properties owned or operated by the Business or a predecessor in interest, or to the Knowledge of Seller, at any disposal or treatment facility that received Hazardous Materials generated by the Business or the Acquired Companies.

SECTION 4.19 TRANSACTIONS WITH AFFILIATES; INTERCOMPANY
TRANSACTIONS AND SERVICES; SHARED ASSETS.

(a) To the Knowledge of Seller and except as set forth in SCHEDULE 4.19(a), no officer or director of Seller or its Subsidiaries (i) owns, directly or indirectly, any property, asset or right used by the Business, or any interest in (excepting not more than five percent of the stock of any corporation held solely for investment purposes which is listed on any national securities exchange, listed with the Nasdaq Stock Market or regularly traded in the over the counter market) or is a sole proprietor, shareholder, partner, director, officer, employee, consultant or agent of any Person that is engaged in business as a lessor, lessee, customer or supplier of the Business or (ii) has any cause of action or other suit, action or claim

— against, or owes any amount to, an Acquired Company or Asset Seller — with respect to the Business, except for claims in the Ordinary Course
of Business, such as for accrued vacation pay, relocation or other accrued benefits under Employee Benefit Plans and similar matters.
(b) SCHEDULE 4.19(b) sets forth each material written Contract in effect as of the date hereof between any of the Acquired Companies or Asset Sellers, on the one hand, and Seller or its Affiliates (other than the Acquired Companies) on the other hand, which relates in any material respect to the Business.
(c) SCHEDULE 4.19(c) lists (i) the categories of services material to the Business that Seller or its Affiliates (other than the Acquired Companies) provides to the Acquired Companies and Asset
Sellers in connection with the operation of the Business as presently conducted and (ii) the categories of goods bought or sold between Seller or its Affiliates (other than the Acquired Companies) on the one hand, and the Acquired Companies on the other hand, other than in the case of (i) and (ii), (x) the services described in EXHIBIT A to the Transition Services Agreement and (y) the transactions that are the subject of the Supply Agreements.
(d) SCHEDULE 4.10(d) identifies any asset, right, privilege, Contract, Permit or arrangement which materially benefits or is utilized for any material purpose in the Business and as to which none of the Acquired Companies would have a direct ownership or Contract right (with a Person other than Seller or its Affiliates) to continue use or ownership thereof, upon the terms in effect on the date hereof, following consummation of the transactions contemplated by this Agreement, other than (i) the assets, rights, privileges, Permits and Contracts listed on SCHEDULE 6.2(d); (ii) the assets, rights and privileges owned, leased or licensed and used by Seller or its Affiliates (other than the Acquired Companies) in providing services that are listed in SCHEDULE 4.19(c) or described in EXHIBIT A to the Transition Services Agreement; (iii) the transactions that are the subject of the Supply Agreements; (iv) the intellectual property assets that are the subject of the Patent License Agreement; (v) the working capital assets and other financial assets and insurance policies and arrangements provided by Seller and its Affiliates (other than the Acquired Companies).
SECTION 4.20 INSURANCE. SCHEDULE 4.20 contains a true and correct list of all material insurance policies or binders of fire, easualty, liability, burglary, fidelity, workers' compensation, vehicular, health, life and other insurance (collectively, the "Policies") maintained, owned or held on the date hereof by Seller or its Subsidiaries that relate to the Business. All Policies are in full force and effect in all material respects, all premiums due and payable thereon have been paid (other than retroactive or retrospective premium adjustments or other payments that may be required under the relevant Policy that are not yet, but may be, required to be paid with respect to any period ending prior to the Closing Date), and no written notice of cancellation or termination has been received with respect to any such Policy that has not been replaced on substantially similar terms prior to the date of such cancellation. SCHEDULE 4.20 sets forth all material information (including nature of coverage, limits, deductibles and premiums)

SECTION 4.21 U.S. REAL PROPERTY HOLDING CORPORATION. None of the Acquired Companies is now or has ever been a "United States" Real Property Holding Corporation," as defined in Section 897(c)(2) of the Code and Section 1.897 2(b) of the regulations thereunder.

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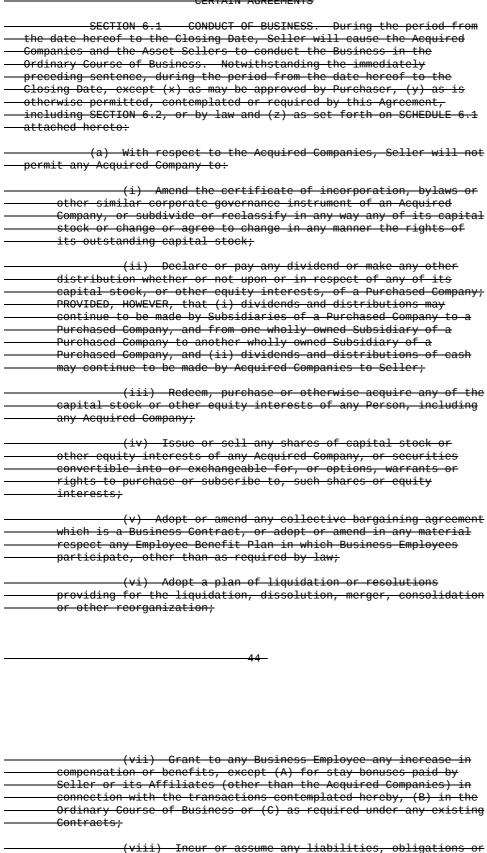
pertaining to all Policies.

the top ten customers of the Business (the "Significant Customers"). None of the individuals listed on SCHEDULE 4.22(a) has received or become aware of notice from any Significant Customer (except that the representation and warranty with respect to the Persons listed on SCHEDULE 4.22(b) with respect to fiscal 2004 is set forth exclusively in SECTION 4.22(b)) that it intends or is reasonably likely to terminate substantially all or any material portion of its purchases of Business products. SCHEDULE 1.4(c) sets forth a list of material Customer Programs of the Business as of the date hereof. (b) To the Knowledge of the individuals listed on SCHEDULE 4.22(a), no reason exists that would be reasonably expected to result in the failure to achieve the budgeted amounts for the programs and revenues reflected in the Business' 2004 estimated sales (dated January 20, 2004 (for the Frame Business) and January 21, 2004 (for the Cookware Business) and provided on February 23, 2004 (for the Glass Business), in each case as attached on Schedule 4.22(b)) in connection with sales to the Persons listed on SCHEDULE 4.22(b) (other than the loss of sales to such Persons by the Glass Business fiscal 2004 of no greater than the aggregate amount set forth opposite each such Person's name on SCHEDULE 4.22(b)). None of the individuals listed on SCHEDULE 4.22(a) has been advised or threatened, or has become aware of any such advice or threat, by the Persons listed on SCHEDULE 4.22(b), either orally or in writing, with any adverse changes to expected sales to such Persons from such sales as described in the Business' 2004 budget. SECTION 4.23 BROKERS. Except for Lehman Brothers Inc. and Robert W. Baird & Co. Incorporated, no broker, finder or investment banker is entitled to any brokerage, finder's or other fee or commission in connection with the transactions contemplated by this Agreement based upon arrangements made by or on behalf of Seller or any of its Subsidiaries. Seller is solely responsible for the fees and expenses of Lehman Brothers Inc. and Robert W. Baird & Co. Incorporated. SECTION 4.24 DISCLAIMER OF CERTAIN WARRANTIES. SELLER MAKES NO REPRESENTATION OR WARRANTY TO PURCHASER, EXPRESS OR IMPLIED, WITH RESPECT TO THE ACQUIRED COMPANIES, THE ASSET SELLERS, THE PURCHASED ASSETS OR THE ASSUMED LIABILITIES, INCLUDING ANY REPRESENTATION OR WARRANTY AS TO MERCHANTABILITY, OTHER THAN AS EXPRESSLY PROVIDED IN THIS ARTICLE IV. ARTICLE V REPRESENTATIONS AND WARRANTIES OF PURCHASER Purchaser hereby represents and warrants to Seller as set forth below: ORGANIZATION AND STANDING. Purchaser and each Subsidiary Purchaser is an entity duly organized, validly existing and, where applicable, in good standing under the laws jurisdiction of organization. SECTION 5.2 AUTHORIZATION, VALIDITY AND EXECUTION. Purchaser has all necessary corporate power and authority (a) to execute and deliver this Agreement and the other agreements, documents and instruments to be executed by Purchaser or the Subsidiary Purchasers in connection with the transactions contemplated hereby (such other agreements, documents and instruments, the "Purchaser Documents"), (b) to perform (or cause to be performed) its obligations hereunder and thereunder and (c) to consummate the transactions contemplated hereby and thereby. No other action is necessary for the authorization, execution, delivery and performance by Purchaser and the Subsidiary Purchasers of this Agreement and the Purchaser This Agreement has been, and each of the Purchaser Documents will be on or prior to the Closing Date, duly executed and delivered by Purchaser or the Subsidiary Purchasers, as applicable, and, assuming the due execution of this Agreement by Seller, legal, valid and binding obligation of Purchaser and the Subsidiary Purchasers, enforceable against each in accordance with its terms, except to the extent that its enforceability may be subject to applicable bankruptcy, insolvency, reorganization, moratorium, receivership and similar laws affecting the enforcement of creditors' rights generally and to general equitable principles. SECTION 5.3 CONSENTS AND APPROVALS; NO VIOLATION.

SECTION 5.3 CONSENTS AND APPROVALS; NO VIOLATION. Except for (i) compliance with the HSR Act and (ii) other applicable merger

control or similar laws, the execution by Purchaser of this Agreement and the consummation by Purchaser and the Subsidiary Purchasers of the
transactions contemplated hereby (a) will not violate the provisions
of the certificate of incorporation, the bylaws or any other similar
organizational instrument of Purchaser or the Subsidiary Purchasers;
(b) will not violate any statute, rule, regulation, order or decree of
any Governmental Authority by which Purchaser or any Subsidiary
Purchaser is bound; and (c) will not require any Permit, consent or
— approval of, or the giving of any notice to, or filing with, any — Person on or prior to the Closing Date by or for Purchaser.
- rerson on or prior to the closing bate by or for rurchaser.
SECTION 5.4 SECURITIES LAW REPRESENTATIONS.
(a) Purchaser is acquiring the Purchased Shares in good
— faith solely for its own account with the present intention of holding
— such Purchased Shares for purposes of investment, and Purchaser is not
acquiring the Purchased Shares with a view to or for subdivision,
distribution, fractionalization or distribution thereof, in whole or in part, or as an underwriter or conduit to other beneficial owners or
subsequent purchasers.
Subsequent pur enusers:
(b) Purchaser acknowledges and understands that the
— Purchased Shares have not been registered under the Securities Act of
42-
— 1933, as amended, and the rules and regulations promulgated thereunder
(the "Securities Act") or qualified under the securities or "blue sky"
— laws of applicable states in reliance upon exemptions from registration or qualification thereunder and the Purchased Shares may
not be sold, offered, transferred, assigned, pledged, hypothecated or
otherwise disposed of or encumbered, except in compliance with the
— Securities Act and such laws.
(a) Durahasar has such knowledge and synoriance in
(c) Purchaser has such knowledge and experience in
— financial and business matters that it is capable of evaluating the
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ARTICLE VI CERTAIN AGREEMENTS



(ix) Make any loan or advance to its officers,
directors, employees, consultants, agents or equity holders,
other than travel advances, expense reimbursement and similar
payments in the Ordinary Course of Business or pursuant to
Seller's relocation program;

indebtedness for borrowed money or guarantee any such liabilities, obligations or indebtedness or, except in the Ordinary Course of Business, incur or assume any debt, obligation or liability (whether absolute or contingent and whether or not

currently due and payable);

(x) Permit, allow or suffer any of assets of the Acquired Companies to become subjected to any Encumbrance, other than Permitted Encumbrances;
(xi) Loan or advance any amount to, or sell, transfer
or lease any of the assets of the Acquired Companies to, or enter
into any agreement or arrangement with, Seller or any of its
Affiliates (other than an Acquired Company), except for (A)
dividends and distributions permitted under clause (ii) above,
(B) intercompany transactions in the Ordinary Course of Business
and (C) payments pursuant to existing Contracts;
(xii) Make any change in any method of accounting or
accounting practice or policy other than those required by GAAP;
, ,
any significant portion of the assets of any business or any
Person, or agree to change in any material respect the character
——— of its business;
(xiv) Make or incur any capital expenditure that is
not reflected in the capital expenditures budget of the Business
set forth in SCHEDULE 6.1(a)(xiv) or that in the aggregate
exceeds \$100,000;
(xv) Subject to SECTION 6.1(a)(xvii), sell, lease,
distribute or otherwise dispose of any assets of the Acquired
Companies, other than (A) sales of Inventory in the Ordinary
Course of Business and (B) sales of other assets that do not
exceed \$100,000 in the aggregate;
45-
(xvi) Make or change any Tax election, adopt or change
any Tax accounting method, enter into any closing agreement,
settle any Tax claim or assessment, surrender any right to claim
— a Tax refund or credit or take or fail to take any other action
if such action or failure to take such action would materially
<u>increase the Tax liability of any Acquired Company;</u>
(xvii) Enter into, materially modify or terminate any
lease of real property, except any renewals of existing leases in
lease of real property, except any renewals of existing leases in the Ordinary Course of Business;
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— principles or practices or make any change in depreciation or	
amortization policies or rates adopted by it, in each case, of	
the Business, except insofar as may have been required by a	
change in GAAP; PROVIDED, that neither Seller nor any Asset	
Seller shall, without the prior written consent of the Purchaser,	
elect the early adoption of any change in financial accounting	
standards promulgated by the FASB as it relates to the Business;	
(xiii) Revalue any portion of the Purchased Assets,	
including any write down of the value of inventory or other	
assets or any write off of notes or accounts receivable other	
than as provided by GAAP or the Accounting Principles;	
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(c) At or prior to the Closing Date, Seller will terminate any participation in Seller's receivables financing arrangements by the Business, and will provide that, effective upon the Closing, the Business will have no further liabilities under such arrangements. From and after the Closing, (i) Seller and its Subsidiaries (other than the Acquired Companies) will promptly deliver to Purchaser any eash or other property received directly or indirectly by it with respect to accounts receivable of the Business (A) that are not Excluded Receivables and (B) for sales made by the Business after the Closing Date, and (ii) Purchaser and the Subsidiary Purchasers will promptly deliver to Seller any eash or other property received directly or indirectly by it with respect to (A) Excluded Receivables

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or (B) any business of Seller or its Subsidiaries other than the Business.

(d) Seller will cause the assets listed on SCHEDULE 6.2(d) to be transferred to an Acquired Company in a manner and pursuant to transfer and other documentation reasonably satisfactory to Purchaser.

SECTION 6.3 ACCESS.

- (a) Seller will permit Purchaser and its appropriate representatives to have reasonable access, prior to the Closing Date, to the properties and the books and records of the Business during normal working hours and upon reasonable notice to familiarize itself with such properties and the business of the Business, and to other information and employees and personnel of Seller reasonably requested by Purchaser and related to the Business, as Purchaser reasonably deems necessary or advisable; PROVIDED, that Purchaser will not unreasonably disrupt the personnel and operations of the Business or other operations or activities of the Asset Sellers; PROVIDED, FURTHER, that nothing herein will require Seller or its Subsidiaries (a) to undertake unreasonable efforts to re format, manipulate or reconfigure any information or data regarding the Business; (b) to provide Purchaser with access to or copies of any information that must be maintained as confidential in accordance with the terms of a written agreement with a third party; PROVIDED, that Seller represents and warrants that, to the Knowledge of Seller, the only Contracts not provided pursuant to the foregoing clause (b) are Contracts relating to the sale of the Business or any portion thereof or which are not Business Contracts; or (c) to provide Purchaser with access to or copies of any information that relates to any businesses or operations of Seller and its Subsidiaries other than the Business; PROVIDED, FURTHER, that nothing contained herein will permit Purchaser to conduct any soil, groundwater or other testing. production of information and materials provided for in this SECTION 6.3(a) will be coordinated by H. Jason Mullins, Manager, Corporate Development of Seller (the "Coordinator") or by such other person as the Coordinator designates from time to time its Affiliates and Representatives will contact the Coordinator or persons designated by the Coordinator with respect to coordinating and obtaining such access or information and materials.
- (b) Seller will permit Purchaser and its appropriate
 representatives reasonable access following the Closing Date to the
 books and records of the Business (or of Seller and its Subsidiaries,
 to the extent that such information is related to the historical
 financial statements of the Business and is required by Purchaser to
 prepare financial statements that comply with SEC Regulation S X) to
 the extent retained by Seller; PROVIDED, that prior to the seventh
 anniversary of the Closing Date, Seller and the Asset Sellers will not
 destroy or dispose of any such books and records without the prior
 written consent of Purchaser. Seller shall use commercially
 reasonable efforts to cause its independent accountants to permit

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standard consent as customarily required by such independent Seller shall, as reasonably requested, use commercially reasonable efforts to cause its independent accountants to cooperate with Purchaser, at Purchaser's sole expense, following the Closing Date, including in connection with the preparation by Purchaser of historical financial statements for the Business and in connection with public offerings or private placements of securities (which cooperation shall include delivery of comfort letters, delivery of consents for inclusion in registration statements as experts, consent to the use of its audit reports in offering documents and other matters reasonably requested by Purchaser). Seller shall use its commercially reasonable efforts to cause applicable employees to execute and deliver to Purchaser, as and when reasonably requested by Purchaser, customary management representation letters as required by Purchaser's or Seller's independent accountants in connection with historical audits of the financial statements of the business.

(c) Purchaser will permit Seller and its appropriate
representatives reasonable access following the Closing Date to the
books and records of the Business relating to pre Closing periods
during normal working hours and upon reasonable notice to the extent
reasonably requested, and to employees and personnel of Purchaser
reasonably requested by Seller and related to the Business, as Seller
reasonably deems necessary or advisable, in each case in connection
with its defense and management of any product liability, workers
compensation, bankruptcy or other claim for which Seller is liable or
alleged to be liable; PROVIDED, that Seller will not unreasonably
disrupt the personnel and operations of the Business.

SECTION 6.4 CONSENTS AND CONDITIONS; HSR ACT.

(a) Upon the terms and subject to the conditions hereof, each of the parties hereto will use commercially reasonable efforts to take, or cause to be taken, all appropriate action, and to do, or cause to be done, all things necessary, proper or advisable under applicable laws and regulations to consummate and make effective the transactions contemplated hereby and to cause the Closing to occur, including using commercially reasonable efforts to obtain all Permits, consents, qualifications and orders of Governmental Authorities and parties to Business Contracts as are necessary for the consummation of the transactions contemplated hereby, to effect all necessary registrations and submissions of information requested by Governmental Authorities, and to fulfill the conditions to the transactions contemplated hereby. No party will take any actions that would, or that could reasonably be expected to, result in any of the conditions set forth in ARTICLE VIII not being satisfied.

(b) Without limiting the generality of the foregoing, as

promptly as practicable after the date hereof, Purchaser and Seller

each will properly prepare and file any other filings required by any

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Governmental Authority relating to the transactions contemplated hereby (including filings, if any, required under the HSR Act Mexican Competition Law) (collectively, the "Other Filings").

Purchaser and Seller will each promptly notify the other of the receipt of any comments on, or any request for amendments or supplements to, any Other Filings by any Governmental Authority or official, and Purchaser and Seller will each supply the other with copies of all correspondence between Purchaser or Seller, as the case may be, and any other appropriate governmental official with respect to any Other Filings. Purchaser and Seller hereby covenant and agree to use commercially reasonable efforts to secure termination of any waiting periods under the HSR Act and obtain the approval of any Governmental Authority necessary to consummate the transactions contemplated hereby; PROVIDED, HOWEVER, that nothing contained herein will require Purchaser or any of its Affiliates to (i) agree to sell, divest, dispose of or hold separate any assets or businesses, otherwise take or commit to take any action that limits its freedom of action with respect to, or its ability to retain, one or more of businesses, product lines or assets, or (ii) litigate, pursue or defend against any administrative or judicial action or proceeding (including any temporary restraining order or preliminary injunction) challenging any of the transactions contemplated hereby as violative of any antitrust law. Purchaser will be responsible for all of the filing fees payable under the HSR Act, the Mexican Competition Law and any other antitrust law, except to the extent related to the Consent Order described in SECTION 4.4(ii).

(a) Purchaser acknowledges that the information being provided to it in connection with the transactions contemplated hereby is subject to the terms of a confidentiality agreement dated December 5, 2003, between Purchaser and Seller (the "Confidentiality Agreement"), the terms of which are incorporated herein by reference. Effective upon the Closing, the Confidentiality Agreement will terminate with respect to information relating solely to the Business; PROVIDED, HOWEVER, that Purchaser acknowledges that any and all other information provided to it by Seller or its representatives or Affiliates concerning Seller will remain subject to the terms and conditions of the Confidentiality Agreement after the Closing Date.

(b) For a period of three years after the Closing Date,
Seller will, subject to clause (c) below, keep confidential prior to
and after Closing, and will not disclose to any Person, any
Confidential Information to the extent it relates to the Business.
For purposes of this Agreement, "Confidential Information" means any
non public information about the Business, other than information
which is or becomes generally available to the public other than as a
result of a disclosure by Seller or any person acting on behalf of
Seller. To the extent that any Confidential Information does not
relate exclusively to the Business, Seller may, without the consent of
Purchaser, disclose such information to any purchaser or potential

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purchaser (by any means, including by asset sale, stock sale or merger) of all or any portion of Seller's business, provided that (i) such purchaser or potential purchaser signs a customary confidentiality agreement that covers such information, and (ii) Seller uses commercially reasonable efforts to enforce such confidentiality agreement with respect to such information.

Notwithstanding the foregoing, the obligations of confidentiality contained herein, as they relate to the transactions contemplated by this Agreement, will not apply to the federal tax structure or federal tax treatment of such transactions, and each party hereto (and any employee, representative, or agent of any party hereto) may disclose to any and all persons, the federal tax structure and federal tax treatment of such transactions. The preceding sentence is intended to cause such transactions to be treated as not having been offered under conditions of confidentiality for purposes of Section 1.6011 4(b)(3) (or any successor provision) of the Treasury Regulations promulgated under Section 6011 of the Code, and will be construed in a manner consistent with such purpose. In the event that Seller or its Affiliates is requested or required (by deposition, interrogatories, requests for information or documents in legal proceedings, subpoenas, civil investigative demand or similar process), in connection with any proceeding, to disclose any Confidential Information, Seller will give Purchaser prompt written notice of such request or requirement so that Purchaser may seek an appropriate protective order or other remedy or waive compliance with the provisions of this SECTION 6.5(b), and Seller will reasonably cooperate with Purchaser to obtain such protective order upon Purchaser's request and at Purchaser's expense. If, in the absence of a protective order or the receipt of a waiver hereunder, of its Affiliates is nonetheless compelled to disclose Confidential Information to or at the direction of any Governmental Authority or else stand liable for contempt or suffer other censure, penalty or adverse consequences, Seller or any of its Affiliates may disclose such specifically requested Confidential Information to or at the direction of such Governmental Authority only after first notifying Purchaser.

SECTION 6.6 FURTHER ASSURANCES. From and after the Closing, as and when requested by any party, each party will execute and deliver, or cause to be executed and delivered, all such documents and instruments and will take, or cause to be taken, at the requesting party's expense, all such further or other actions, as such other party may reasonably deem necessary or desirable to consummate the transactions contemplated by this Agreement. Prior to the Closing, Seller will notify Purchaser promptly upon if any of the individuals listed on SCHEDULE 4.22(a) receives or becomes aware of notice from any of the Persons listed on SCHEDULE 6.6 that it intends to or is reasonably likely terminate substantially all or any material portion of purchases of Business products.

SECTION 6.7 RELEASE OF GUARANTEES. Purchaser will reasonably cooperate with Seller, at Seller's request, to assist Seller in seeking to cause Seller and its Affiliates (other Acquired Company) to be released and removed, as promptly as practicable after the Closing, as guarantors under any Business Contract provided that such cooperation shall not require Purchaser to incur any material expense. SECTION 6.8 PUBLICITY. Prior to the Closing, neither of the parties hereto will issue any press release or make any other public statement, in each case relating to or connected with or arising out of this Agreement or the matters contained herein, without obtaining the prior approval of the other party, except as may be required by law or by any listing agreement with or listing rules of a national securities exchange or trading market or inter dealer quotation system in which case, the party proposing to issue such press release or make such public statement will use commercially reasonable efforts to consult in good faith with the other party before issuing such press release or making such public statement. The requirements of this SECTION 6.8 will be in addition to those included in the Confidentiality Agreement. BUSINESS RECORDS. After the Closing, SECTION 6.9 Purchaser and the Subsidiary Purchasers will afford Seller and its attorneys, accountants, officers and other representatives reasonable access, during normal business hours, to the books and records of the Business as the same existed prior to Closing (and will permit such Persons to examine and copy such books and records to the extent reasonably requested by such Person), and will cause the directors, officers and employees of the Business to furnish all information requested by Seller, in connection with financial reporting and Tax matters (including financial and Tax audits and Tax contests), third party litigation and other similar business purposes. Purchaser and the Subsidiary Purchasers will not destroy or dispose of any such books and records without the prior written consent of Seller; PROVIDED, HOWEVER, that Purchaser will be entitled to destroy any of such books and records after the seventh anniversary of the Closing Date with the prior written consent of Seller; PROVIDED FURTHER, HOWEVER, that if Seller does not consent to the destruction of such books and records, Purchaser may deliver them to Seller. SECTION 6.10 BULK TRANSFER LAWS. Purchaser hereby waives compliance by Seller with the provisions of any so called "bulk transfer law" of any jurisdiction in connection with the sale of the Purchased Assets to Purchaser and the Subsidiary Purchasers. SECTION 6.11 NON-COMPETE. (a) (i) For a period of three years from the Closing Date, Seller will not, and Seller will cause its Affiliates not to, engage, directly or indirectly, as a principal or for its own account, solely or jointly with others, or through any form of ownership in another in (A) a Competing Frame Business or (B) a Competing Glass Business, and (ii) for a period of one year from the Closing Date, Seller will, and Seller will cause its Affiliates to, refrain from entering the moderate cookware segment, except in each case with respect to the transactions contemplated by the Transition Services Agreement, the Supply Agreements or as otherwise permitted below. (b) Notwithstanding anything to the contrary contained herein, nothing in this SECTION 6.11 will: (i) Prohibit or restrict the ownership solely for investment purposes of less than five percent of the stock of a publicly held corporation whose stock is traded on a national securities exchange or listed with the Nasdaq Stock Market and who engages in a Competing Frame Business, a Competing Glass Business or the moderate cookware segment.

(ii) Prohibit or restrict any Person that is not an

Affiliate of Seller on the Closing Date and that becomes a

controlling Affiliate of Seller following the Closing Date, by way of a bonafide third-party acquisition of Seller (by way of merger, asset sale or other combination or otherwise not intended to be a device for the purpose of avoiding this SECTION 6.11), from continuing to engage in a Competing Frame Business, a Competing Glass Business or the moderate cookware segment in which it is engaged at the time it becomes such a controlling Affiliate of Seller;

(iii) Prohibit or restrict Seller or any of its
Affiliates from acquiring equity interests in, or assets of, a
Person (such Person, together with any Affiliate (or portion of
any Affiliate) acquired with such Person, the "Acquired Person"),
PROVIDED if the revenues of such Acquired Person (or generated
from such Acquired Person's acquired assets) and any Affiliates
of Seller from a Competing Frame Business, a Competing Glass
Business or the moderate cookware segment in North America in the
last 12 full months prior to such acquisition are greater than
\$25,000,000 in such period, Seller will, and Seller will cause
such Acquired Person and such Affiliates of Seller to, divest
itself or themselves of the assets and operations of such
Acquired Person and such Affiliates of Seller that relate
primarily to the Competing Frame Business, the Competing Glass
Business or the moderate cookware segment in North America within
12 months following the date of such acquisition; or

(iv) Require Seller or its Affiliates to prohibit or restrict the resale in North America by any Person (including any customer or distributor) not affiliated with Seller of products manufactured at manufacturing facilities located outside of North America.

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(c) As used in this SECTION 6.11:

(i) "Competing Frame Business" means the design, manufacture, marketing, distribution or sale in North America of photograph frames, photograph albums and products expressly marketed for the storage of photographs that have been manufactured or sold by the Acquired Companies or Asset Sellers within the 12 month period immediately prior to the Closing and any similar photographic frame products;

(ii) "Competing Glass Business" means the design or manufacture in North America, or the marketing, distribution or sale directly into the North America market, of consumer and specialty glass products that have been manufactured or sold by the Acquired Companies or Asset Sellers within the 12 month period immediately prior to the Closing and any other glass products similar in design or function; PROVIDED, that "Competing Glass Business" will not include (A) the existing activities described in SCHEDULE 6.11(c) hereof or (B) the design, manufacture, marketing, distribution and sale of any products that contain, use or include glass parts as components of products that are not primarily made of glass (E.G., A GLASS LID FOR A METAL FRYING PAN).

(d) If the final judgment of a court of competent jurisdiction declares that any term or provision of this SECTION 6.11 is invalid or unenforceable, the parties hereto agree that the court making the determination of invalidity or unenforceability will have the power to reduce the scope, duration, or area of the term or provision, to delete specific words or phrases, or to replace any invalid or unenforceable term or provision with a term or provision that is valid and enforceable and that comes closest to expressing the intention of the invalid or unenforceable term or provision, and this Agreement will be enforceable as so modified after the expiration of the time within which the judgment may be appealed.

(e) Seller agrees that Purchaser and its Affiliates may suffer irreparable harm from a breach of any of the covenants and/or agreements contained in this SECTION 6.11. In the event of an alleged breach by Seller or any of its Affiliates of any of the provisions of this SECTION 6.11, Purchaser or its Affiliates may, in addition to all other rights and remedies existing in their favor, apply to any court of competent jurisdiction for specific performance, injunctive or other relief in order to enforce or prevent any violations of the provisions of this SECTION 6.11.

(a) With respect to any report, application or other
 written submission made by Purchaser to a Governmental Authority
 regarding any environmental matters at any of the Owned Real Property

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or Leased Real Property, Purchaser shall provide Seller with a copy of such report, application or written submission no later than the time as it is being submitted to the Governmental Authority, provided that such report, application or other written submission is related to a circumstance for which Purchaser is or will be seeking indemnification.

- (b) If Seller is obligated to indemnify Purchaser
 Indemnified Parties pursuant to SECTION 9.2(c) for any matter
 involving a Remedial Action ("Indemnified Remedial Action", the
 following procedures shall apply with respect to the conduct of such
 Remedial Action:
 - (i) Seller shall be responsible for managing all Indemnified Remedial Actions and shall have the right to select environmental consultants subject to the written approval of Purchaser, where such approval will not be unreasonably withheld; PROVIDED, HOWEVER, that Purchaser shall be entitled to undertaken and manage any Indemnified Remedial Actions resulting from discovery of a Release or violation of Environmental Law that would cause either imminent or substantial harm to health or the environment or a reasonably anticipated material adverse effect on the business of Purchaser and its Subsidiaries. Seller shall not agree to meet with any Governmental Authority or third party claimant regarding the Indemnified Remedial Action except where required by Law or with the written consent of Purchaser, where such consent will not be unreasonably withheld. Purchaser shall have the right to attend and participate in any meeting with any Governmental Authority or third party claimant regarding the Indemnified Remedial Action, except for meetings taking place as part of an unscheduled site inspection.
 - (ii) Seller shall provide Purchaser or its designees with quarterly status reports regarding the status of each Indemnified Remedial Action. Seller shall provide to Purchaser or its designees all documents prepared in connection with each Indemnified Remedial Action in draft form 15 days prior to finalizing such documents and shall reasonably consider Purchaser's or its designees' comments, including method and timing of any investigation, the selection of the remedy and any additional decisions impacting the Business. Seller shall provide Purchaser with final copies of all documents at the time of the submission of such documents to any third party or Governmental Authority.
 - (iii) Seller may choose a Remedial Action that is most financially and technologically feasible; provided, that Seller may not choose an option that would impose restrictive covenants, institutional controls or deed restrictions upon any Real Property without the written consent of Purchaser or its designees, which consent shall be granted or denied after taking into consideration the reasonably anticipated land use of the

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Real Property, minimization of disruption to operations of the Business, any future construction and any potential material reduction in value of the affected Real Property.

(iv) Seller and its representatives will exercise
their commercially reasonable efforts to avoid interference with
the use of the property, assets and the operation of the Business
when managing an Indemnified Remedial Action. Purchaser agrees
to provide reasonable access to Seller, its employees,
consultants and contractors to the extent access is necessary to

perform any work required under the Indemnified Remedial Action; PROVIDED, HOWEVER, that Seller, its employees, consultants and contractors provide Purchaser with a minimum of ten days' written notice to such access and the parties agree to enter into a commercially reasonable access agreement consistent with the terms of this paragraph. Upon Seller's written request, Purchaser agrees to use commercially reasonable efforts to make available to Seller access to utilities, including water and electricity, necessary to implement such Indemnified Remedial If Seller requests access to utilities, Seller agrees to use commercially reasonable efforts to have its use of the utilities separately metered, it being the intent of the parties that each shall pay for that portion of monthly utility charges attributable to such party's use. If, in Purchaser's reasonably opinion, utility services cannot be separately metered, Seller agrees to reimburse Purchaser for such amount as Purchaser and Seller agree represents the portion of charges attributable to Seller's use of utility services.

(v) If any permits, authorizations or program applications must be executed by or obtained in the name of Purchase or any Purchaser Affiliate in order to perform Indemnified Remedial Action, Purchaser shall execute or cause to be executed any such applications, provided that Seller shall be responsible for preparing and assembling such applications and delivering such applications to Purchaser in a timely manner.

SECTION 6.13 INTANGIBLE PROPERTY USE PHASE OUT.

(a) "RETAINED IP" means trademarks, service marks, brand names, logos or trade, corporate or business names of Seller or of any of its Subsidiaries that are not included in the Purchased Assets or owned by an Acquired Company but are used by the Business on packaging or printed advertising and promotional materials, invoices, letterhead, company forms, business cards, product instructions or like materials (collectively, the "Packaging") included in the Purchased Assets or the assets of an Acquired Company as of the Closing Date.

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- (b) Subject to Section 6.13(e), Purchaser shall remove the

 Retained IP from all buildings, signs and vehicles of the Business

 within six months after the Closing Date.
- (c) Purchaser shall cease using the Retained IP in its — electronic databases and web sites within 90 days after the Closing — Date.
- The Purchaser, any Subsidiary Purchaser and the Acquired Companies may use the Packaging or sell the Business Inventories after the Closing Date (without altering or modifying such Packaging and Business Inventories), until such Packaging is exhausted and in any event no more than 12 months after the Closing Date. Seller and its Subsidiaries, as applicable, hereby grant to Purchaser, any Subsidiary Purchaser and the Acquired Companies a non exclusive, nontransferable, non sublicensable (except to Purchaser's Affiliates) license to use Retained IP in such countries as Seller or its Subsidiaries, as applicable, have rights in such Retained IP, during such period as the Packaging is being used up by the Purchaser and its Affiliates and during the periods set forth in Sections 6.13(b) and (c). In the event that the Purchaser or its Affiliates manufactures or produces products after the Closing Date for use with Packaging, Seller may reasonably request, and the Purchaser or its Affiliates shall provide, samples of such products to examine and ensure that such products are of a quality level not materially different from existing Business Inventories at Closing. In the event that the products used with the Packaging are of materially inferior quality, Seller may request that the Purchaser or its Affiliates raise the quality of the products being manufactured for use with the Packaging. If the Purchaser and its Affiliates have not, within forty five (45) days of such notice by Seller, provided Seller with evidence that the quality of its products used in connection with Packaging are substantially similar in level of to the products manufactured prior to Closing, the Purchaser and its Affiliates shall cease to use such Packaging in connection with such products.

Notwithstanding anything herein to the contrary, Purchaser shall not be required at any time to remove the Retained IP from schematics, plans, manuals, drawings, machines, machinery and the like of the Business in existence as of the Closing Date to the extent that such instrumentalities are used in the ordinary internal conduct of the Business and are not generally observed by the public or intended for use as means to effectuate or enhance sales. SECTION 6.14 COLLECTION OF RECEIVABLES. In connection with the collection of the Excluded Receivables, Seller agrees, and agrees to cause its Subsidiaries and representatives, to act in a manner reasonably consistent with the past practice of Seller and its Subsidiaries to collect for Seller's account the Excluded Receivables; PROVIDED, that Seller will not initiate legal proceedings collect any Excluded Receivables of a material customer of the Business without the prior written consent of Purchaser (not to be unreasonably withheld or delayed). ARTICLE VII **EMPLOYEE MATTERS** SECTION 7.1 EMPLOYMENT OF BUSINESS EMPLOYEES: SEVERANCE. (a) At least two Business Days prior to the Closing, Seller will deliver to Purchaser a true and correct list of all employees of Seller or any Subsidiary of Seller (i) whose services are used exclusively in the Business as of such date, including all such employees absent due to vacation, holiday, sickness, short term disability or other approved leave or absence who are expected to return to work before the first anniversary of the date of this Agreement and (ii) those other employees whom Purchaser and Seller agree will be offered employment by Purchaser (the "Employee List"). Purchaser or a Subsidiary Purchaser will offer employment, effective on the Closing, to, and will cause the Acquired Companies to continue employment of, all employees on the Employee List whose employment with Seller or its Subsidiaries has not terminated on or prior to the The employees of the Acquired Companies and the employees who accept Purchaser's or a Subsidiary Purchaser's offer of employment are collectively referred to herein as "Business Employees". (b) Nothing in this Agreement shall create a contract of employment or alter the at will status of any Business Employee. Notwithstanding any provision contained in this Agreement to the contrary, Purchaser or a Subsidiary Purchaser shall not be prohibited by this SECTION 7.1 from terminating the employment of any Business Employee following the Closing Date. (c) If during the 12 month period following the Closing Date, Purchaser or any Subsidiary of Purchaser terminates the employment of any Business Employee, Purchaser will provide such Business Employee severance benefits in accordance with SCHEDULE or as otherwise required pursuant to the terms of any collective bargaining agreement applicable to such Business Employee. (d) For a reasonable period following the Closing, Seller shall use commercially reasonable efforts to continue to retain the individual listed on Schedule 7.1(d) to serve as a consultant to Purchaser in connection with the transition, and Purchaser shall reimburse Seller for the cash compensation due to the individual such period (on the same basis on which Seller has compensated the individual with respect to consulting fees).

SECTION 7.2 EMPLOYEE BENEFIT PLANS GENERALLY.

(a) Seller and its Subsidiaries will take such action as is necessary such that, as of the Closing Date, the Acquired Companies cease participation in each Employee Benefit Plan. Except as

all liabilities for claims under such Employee Benefit Plans, whether such claims are made before, on or after the Closing Date.

(b) Purchaser will credit the Business Employees for their service with Seller, the Acquired Companies, the Asset Sellers and their Affiliates (and any predecessors in interest) for purposes of eligibility and vesting under Purchaser's plans in which Business Employees participate after the Closing Date, and any applicable vacation or severance policies or programs, but not to the extent such credit would result in a duplication of benefits. Purchaser will permit Business Employees (and their eligible spouses and beneficiaries) to participate in Purchaser's plans without being subject to any waiting periods or any restrictions or limitations for pre existing conditions, except to the extent any such person has not satisfied any corresponding applicable waiting period or limitation under the Employee Benefit Plans. Purchaser's plans will credit each Business Employee (and any spouses and dependents) with the amount, if any, paid during the calendar year in which the Closing Date occurs under the Employee Benefit Plans towards deductibles, co pays and outof pocket maximums.

SECTION 7.3 401(k) PLAN. As soon as practicable following the Closing Date, Seller or its Subsidiaries, as applicable, will spin off and transfer the account balances (including loan accounts and liabilities) of each Business Employee who on the Closing Date is a participant in the Newell Rubbermaid 401(k) Savings Plan to a 401(k) plan established or maintained by Purchaser, in a trustee totrustee transfer in accordance with Section 414(1) of the Code.

SECTION 7.4 WELFARE PLANS.

Seller or its Subsidiaries (other than any Acquired Company) will retain all Liabilities for claims incurred by a Business Employee (and his or her eligible spouse and dependents) on or prior to the Closing Date under the Employee Benefit Plans that are welfare benefit plans within the meaning of Section 3(1) of ERISA and all short term disability, salary continuation, severance plans or arrangements (the "Welfare Plans"). For this purpose claims under any medical, dental, vision, or prescription drug plan generally will be deemed to be incurred on the date that the service giving rise to such claim is performed and not when such claim in made; PROVIDED, HOWEVER, that with respect to claims relating to hospitalization the claim will be deemed to be incurred on the first day of such hospitalization and not on the date that such services are performed. Claims for disability under any long or short term disability plan will be incurred on the date the Business Employee is first absent from work because of the condition giving rise to such disability and not when the Business Employee is determined to be eligible for benefits under the applicable Welfare Plan. Seller will provide any continuation coverage required under Part 6 of Title I of ERISA or applicable state law ("COBRA") to each "qualified beneficiary" as that term is defined

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in COBRA whose first "qualifying event" (as defined in COBRA) occurs
on or prior to the Closing Date and each "M&A Qualified Beneficiary",
as defined under Treasury designation Section 54.4980B 9.

(b) Notwithstanding the foregoing, as soon as practicable following the Closing Date, Seller or its Subsidiaries, as applicable, will spin off and transfer all of the accounts of its Section 125 flexible spending plan attributable to Business Employees to a new Section 125 flexible spending plan established by Purchaser. Seller and its Subsidiaries (other than the Acquired Companies) will have no liability with respect to Purchaser's Section 125 flexible spending plan after the Closing Date, including liability for any claims incurred prior to the Closing Date.

SECTION 7.5 RETIREE HEALTH. As of the Closing Date,
Purchaser will establish for Business Employees a retiree health
insurance plan that provides benefits comparable to, and on the same
terms and conditions as, benefits provided under Seller's current
medical plan immediately prior to the Closing Date with respect to
each Business Employee who on the Closing Date is a participant in
such medical plan (I.E., would be entitled to retiree medical coverage
under such plan had such Business Employee remained employed, and
terminated employment, with Sellers, Asset Sellers or any Acquired
Company). In the event that Seller's current medical plan for
retirees is amended, modified or changed prospectively or
retroactively with respect to benefits provided to retirees, Purchaser
shall only be responsible for offering retiree health insurance

benefits on the same terms and conditions as existed under Seller's
current medical plan for retirees immediately prior to the Closing
Date. Notwithstanding anything in this Agreement to the contrary,
Purchaser will not assume any liabilities with respect to any retiree
health insurance benefits of any current or former employee of Seller
or its Subsidiaries who is not a Business Employee, and any such
benefits will continue to be provided under the medical plan for
retirees. With respect to Business Employees whose employment is
subject to a collective bargaining agreement, any retiree health
benefits will be provided in accordance with the terms of the
applicable collective bargaining agreement. Unless otherwise set
forth in a collective bargaining agreement, the Purchaser shall have
the right to amend or terminate the plan or arrangement providing
retiree health benefits to Business Employees at any time.

SECTION 7.6 NON SOLICITATION.

(a) For two years following the Closing Date, Purchaser and
its Affiliates will not (i) directly or indirectly solicit or seek to
induce any employee of Seller or any of its Affiliates to leave his or
her employment or position with Seller or any of its Affiliates or
(ii) hire any person who was an Employee of Seller or any of its
Affiliates within 90 days prior to the date of such hire.

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- (b) For two years following the Closing Date, Seller and
 its Affiliates will not (i) directly or indirectly solicit or seek to
 induce any Business Employee to leave his or her employment or
 position with Purchaser or any of its Affiliates or (ii) hire any
 person who was a Business Employee or an employee of the Business
 within 90 days prior to the date of such hire.
 - (c) Notwithstanding the foregoing, the restrictions set forth in this SECTION 7.6 will not prohibit either party or its respective Affiliates from: (i) advertising employment opportunities in any general solicitation, including national newspaper, trade journal or other publication in a major metropolitan area or any third-party Internet website posting, or negotiating with, offering employment to or employing any Person contacted through such medium, (ii) participating in any third party hiring fair or similar event open to the public or negotiating with, offering employment to or employing any Person contacted through such medium or (iii) soliciting, negotiating with, offering employment to or employing any Person at any time (A) following 90 days after the termination by such Person of his or her employment with a party or any of its Affiliates or (B) at any time after the termination by a party or any of its Affiliates.

ARTICLE VIII CONDITIONS TO CLOSING

- SECTION 8.1 CONDITIONS TO PURCHASER'S OBLIGATIONS. The obligation of Purchaser to consummate the transactions contemplated by this Agreement is conditioned upon the satisfaction or waiver, at or prior to the Closing, of the following conditions, PROVIDED, HOWEVER, that Purchaser may not rely on the failure of any of the following conditions in this SECTION 8.1 to be satisfied if such failure was caused by Purchaser's failure to act in good faith or to use commercially reasonable efforts to cause the Closing to occur, as required by SECTION 6.5.
- (a) REPRESENTATIONS AND WARRANTIES. The representations and warranties set forth in ARTICLE IV hereof will be true and correct in all respects as if made on and as of the Closing Date (except to the extent that such representations and warranties expressly relate to a specific date in which case such representations and warranties will be true and correct as of such date), except, in the case of the representations and warranties other than those set forth in SECTIONS 4.1, 4.2(a) and 4.3, and determined without the "materiality" or "Material Adverse Effect" qualifications in such other representations and warranties, for such inaccuracies in, breaches of and omissions from such representations and warranties as would not have, or would not reasonably be expected to have, individually or in the aggregate, a Material Adverse Effect or materially and adversely affect Seller's or any of the Asset Seller's ability to consummate the transactions contemplated hereby or to perform its obligations hereunder.

- (b) COVENANTS. Seller will have performed in all material
 respects all of the covenants and agreements required to be performed
 by it under this Agreement at or prior to the Closing.

 (c) NO PROHIBITION. No statute, rule, regulation or
 - (c) NO PROHIBITION. No statute, rule, regulation or executive order or judgment, decree, temporary restraining order, preliminary or permanent injunction or other order enacted, entered, promulgated, enforced or issued by any Governmental Authority, or other legal restraint or prohibition preventing or seeking to restrain prohibit or invalidate (to the extent such statute, rule, regulation, or executive order or judgment, decree, temporary restraining order, injunction or other order is reasonably likely to so restrain, prohibit or invalidate) the consummation of the transactions contemplated hereby shall have been instituted or be in effect.
 - (d) ANTITRUST AND GOVERNMENT APPROVALS. Any waiting period (and any extension thereof) under the HSR Act applicable to the transactions contemplated hereby will have expired or will have been terminated, and all other filings with, notices to and consents, authorizations and approvals of any Governmental Authority that are required for the consummation of the transactions contemplated hereby will have been made and obtained.
- (e) CLOSING DELIVERIES. The deliveries described in
 SECTION 3.2(a) (other than any deliveries pursuant to SECTION
 3.2(a)(viii) the absence of which is not material) shall have been
 received by Purchaser substantially in the form attached as exhibits
 or, if not so attached, in form reasonably satisfactory to Purchaser.
- (f) NO MATERIAL ADVERSE EFFECT. There has not been any
 change or changes in the business, financial condition or results of
 operations of any of the Businesses since the date of this Agreement
 which, individually or in the aggregate, has had or would be
 reasonably expected to have a Material Adverse Effect.
- (g) THIRD PARTY CONSENTS. Seller shall have obtained written consents in form and substance reasonably satisfactory to Purchaser from the Persons listed on SCHEDULE 8.1(g).
 - SECTION 8.2 CONDITIONS TO SELLER'S OBLIGATIONS. The obligation of Seller to consummate the transactions contemplated by this Agreement is conditioned upon the satisfaction or waiver, at or prior to the Closing, of the following conditions, PROVIDED, HOWEVER, that Seller may not rely on the failure of any of the following conditions in this SECTION 8.2 to be satisfied if such failure was caused by Seller's failure to act in good faith or to use commercially reasonable efforts to cause the Closing to occur, as required by SECTION 6.5.
- (a) REPRESENTATIONS AND WARRANTIES. The representations

 and warranties set forth in ARTICLE V hereof will be true and correct

 in all respects as if made on and as of the Closing Date (except to

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the extent that such representations and warranties expressly relate to a specific date in which case such representations and warranties will be true and correct as of such date), except, in the case of the representations and warranties other than those set forth in SECTIONS 5.1 and 5.2, and determined without the "materiality" or "Material Adverse Effect" qualifications in such other representations and warranties, for such inaccuracies in, breaches of and omissions from such representations and warranties as would not, or would not reasonably be expected to, individually or in the aggregate, materially and adversely affect Purchaser's ability to consummate the transactions contemplated hereby or to perform its obligations hereunder.

(b) COVENANTS. Purchaser will have performed in all
material respects all of the covenants and agreements required to be
performed by it under this Agreement at or prior to the Closing.

executive order or judgment, decree, temporary restraining order, preliminary or permanent injunction or other order enacted, entered, promulgated, enforced or issued by any Governmental Authority, or other legal restraint or prohibition preventing or seeking to restrain prohibit or invalidate (to the extent such statute, rule, regulation, or executive order or judgment, decree, temporary restraining order, injunction or other order is reasonably likely to so restrain, prohibit or invalidate) the consummation of the transactions contemplated hereby shall have been instituted or be in effect. (d) ANTITRUST AND GOVERNMENT APPROVALS. Any waiting period (and any extension thereof) under the HSR Act applicable to the transactions contemplated hereby will have expired or will have been terminated, and all other filings with, notices to and consents, authorizations and approvals of any Governmental Authority that are required for the consummation of the transactions contemplated hereby will have been made and obtained. (e) CLOSING DELIVERIES. The deliveries described in SECTION 3.2(b) (other than deliveries pursuant to SECTION 3.2(b)(viii), the absence of which is not material) shall have been received by Seller substantially in the form attached as exhibits or, if not so attached, in form reasonably satisfactory to Seller. ARTICLE IX SURVIVAL AND INDEMNIFICATION SURVIVAL OF REPRESENTATIONS. The SECTION 9.1 representations and warranties made in this Agreement will terminate 90 calendar days after the later of (a) delivery by Purchaser's auditor to Purchaser of its audit of the financial statements of the or such Subsidiaries of Purchaser that include the Busines for the fiscal year ended December 31, 2004, or (b) June 30, 2005; PROVIDED, HOWEVER, that any claims of a breach of any such surviving representation or warranty made in good faith in writing and received by Seller prior to such termination date will survive such date to the extent of the facts alleged in such claim; and PROVIDED, FURTHER, the representations contained in SECTION 4.18 shall survive until fifth anniversary of the Closing Date; and provided further that the representations contained in SECTION 4.2 AND 4.16 shall survive the Closing Date until the expiration of the applicable statute of limitations. The covenants and agreements contained herein to be performed or complied with after the Closing (other than the covenant and agreement to indemnify against breaches of certain representations and warranties, which will survive only until the expiration of the underlying representation and warranty) will survive the execution and delivery of this Agreement, the Closing and the consummation of the transactions contemplated hereby. SECTION 9.2 INDEMNIFICATION BY SELLER OTHER THAN FOR TAXES. (a) Subject to the limitations set forth in SECTION 9.4(a) through (i), Seller will indemnify Purchaser, its Subsidiaries and their respective officers, directors, employees and agents (the "Purchaser Indemnified Parties") against, and hold them harmless from, any loss, liability, assessment, Tax, fine, penalty, claim, damage, expense or cost of mitigation actually suffered or paid (including reasonable legal fees and expenses) ("Damages") arising from any breach of any representation or warranty of Seller in this Agreement (other than with respect to Taxes and other than the representations and warranties contained in SECTION 4.18). (b) Subject to the limitations set forth in SECTION 9.4(e) through (i), Seller will indemnify the Purchaser Indemnified Parties against, and hold them harmless from, any Damages arising from: Any breach of any covenant by Seller set forth in this Agreement (other than with respect to Taxes); (ii) Any Excluded Liability; (iii) Product liability claims relating to products of the Business arising out of occurrences prior to the Closing Date: (iv) Any claims, including workers compensation and

similar claims, made by or with respect to current or former

 employees of the Acquired Companies who are not Business Employees or by Business Employees relating to occurrences 	prior
to the Closing Date;	- hi Toi
to the crossing bate,	
(v) The assets, liabilities and Contracts	
transferred, assumed or terminated pursuant to SECTION 6.2	;
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(vi) The failure to comply with any "bulk sales"	<u>11.</u>
notice requirement in connection with the transactions	
contemplated hereby;	
(vii) The bankruptcy matters set forth on SCHEDU	LE
9.2(b)(vii);	LL
312(8)(411))	
(viii) Any casualty or condemnation of any Owned	
Property or Leased Real Property occurring after the date	hereof
and prior to the Closing; and	
(ix) Any claims (other than Assumed Liabilities	and
claims that are the subject of SECTION 9.2(b)(iii) or (iv)	
arising out of occurrences prior to the Closing Date that	are
covered by insurance of which Seller or any Seller Affilia	te,
including any Acquired Company, is a beneficiary that was	
<u>effect with respect to the Business prior to the Closing D</u>	ate.
or purposes of determining whether claims are covered by insur-	ance as
provided in SECTION 9.2(b)(ix), the decision as to coverage of	
nsurance carrier (typically, The Traveler's Insurance Company)	
de conclusive; PROVIDED that (i) Seller will submit to the rele	
nsurance carrier all such claims asserted by Purchaser for which	
there is a reasonable basis for coverage, and (ii) after such e	fforts
o establish coverage as Seller elects to make, Seller will affective to contact any denial of coverage directive to the coverage directi	
Purchaser an opportunity to contest any denial of coverage directions: Igainst the insurance carrier. As and when requested by Purcha:	
celler will, at Purchaser's expense, execute and deliver, or car	
be executed and delivered, all such documents and instruments a	
ake, or cause to be taken, all such further or other actions,	
Seller may reasonably deem necessary or desirable to permit Pur	chaser
co so contest such denials.	
(c) Subject to the limitations set forth in SECTION :	9.4(c)
and (e) through (m), Seller will indemnify the Purchaser Indemn	ified
Parties against, and hold them harmless from, any Environmental	
iabilities arising from:	
(i) any breach of the representations and warra	ntios
contained in SECTION 4.18; and	HCIC3
(ii) any condition, whether known or unknown, e	xisting
prior to the Closing Date relating to:	
(A) Polosses or threatened Polosses of Marardam	c
(A) Releases or threatened Releases of Hazardou: ————————————————————————————————————	
and operated by the Business or any predecessor in interes	t,
including the Real Property, any Former Property, any Close	e d
Property or any Shared Property;	
(B) Releases or threatened Releases of Hazardou	
Materials at any disposal or treatment facilities that rec	c±∧6
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Hazardous Materials generated by the Business or any prede	cessor
in interest;	
(0) (1) 1 1 1 1 5 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
(C) Violations of Environmental Laws relating to	o the
Business, the Purchased Assets, the Real Property, any Fori	mer
rroperty, any orosed rroperty of any shared Property;	
(D) Personal injury (including wrongful death)	or
property damage (real or personal) arising out of exposure	
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Hazardous Materials used, handled, generated, transported or	
disposed by the Business or Hazardous Materials at or emanating	
from the assets, facilities and properties owned and operated by	
the Business or any predecessor in interest, including any Owned	
Real Property and Leased Real Property; or	
(E) Environmental Claim; or	
(2) Zivironinonear orazin, or	
(F) The generation, migration, use, treatment,	
storage, recovery, transport, Release, disposal or other handling	
of Hazardous Materials in violation of Environmental Laws in	
connection with either the Business or the Purchased Assets or in	
connection with any Owned Real Property, any Leased Real	
Property, any Former Property, any Closed Property or any Shared	
Property.	
SECTION 9.3 INDEMNIFICATION BY PURCHASER OTHER THAN FOR	
— TAXES.	
(a) Subject to the limitations set forth in SECTION 0 4(a)	
(a) Subject to the limitations set forth in SECTION 9.4(a),	
(b), (c), (e), (f), (h) and (i), Purchaser will indemnify Seller, its	
Subsidiaries and their respective officers, directors, employees and	
agents (the "Seller Indemnified Parties"), against, and hold them	
harmless from, any Damages arising from any breach of any	
representation or warranty of Purchaser in this Agreement.	
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(b) Subject to the limitations set forth in SECTION 9.4(e),	
(f), (h) and (i), Purchaser will indemnify the Seller Indemnified	
Parties against, and hold them harmless from, any Damages arising	
— from:	
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(i) Any broads of any apparent by Divisions and finish	
(i) Any breach of any covenant by Purchaser set forth	
in this Agreement (other than with respect to Taxes);	
(ii) Any Assumed Liability;	
(iii) Any obligation of Seller or any of its Affiliates	
(other than the Acquired Companies) as guarantors under any	
Business Contract; and	
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(iv) Product liability claims relating to products of	
the Business arising out of occurrences on or after the Closing	
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(v) All Liabilities for claims incurred by a Business	
(v) All Liabilities for claims incurred by a Business Employee (or his or her eligible spouse and dependents)	
(v) All Liabilities for claims incurred by a Business Employee (or his or her eligible spouse and dependents) consisting of (A) Liabilities described in SECTION 7.3, (B)	
(v) All Liabilities for claims incurred by a Business Employee (or his or her eligible spouse and dependents) consisting of (A) Liabilities described in SECTION 7.3, (B) Liabilities described in SECTION 7.4(b) and (C) Liabilities	
(v) All Liabilities for claims incurred by a Business Employee (or his or her eligible spouse and dependents) consisting of (A) Liabilities described in SECTION 7.3, (B)	
(v) All Liabilities for claims incurred by a Business Employee (or his or her eligible spouse and dependents) consisting of (A) Liabilities described in SECTION 7.3, (B) Liabilities described in SECTION 7.4(b) and (C) Liabilities	
(v) All Liabilities for claims incurred by a Business Employee (or his or her eligible spouse and dependents) consisting of (A) Liabilities described in SECTION 7.3, (B) Liabilities described in SECTION 7.4(b) and (C) Liabilities described in SECTION 7.5; and (vi) All Liabilities for claims related to occurrences	
(v) All Liabilities for claims incurred by a Business Employee (or his or her eligible spouse and dependents) consisting of (A) Liabilities described in SECTION 7.3, (B) Liabilities described in SECTION 7.4(b) and (C) Liabilities described in SECTION 7.5; and (vi) All Liabilities for claims related to occurrences	
(v) All Liabilities for claims incurred by a Business Employee (or his or her eligible spouse and dependents) consisting of (A) Liabilities described in SECTION 7.3, (B) Liabilities described in SECTION 7.4(b) and (C) Liabilities described in SECTION 7.5; and (vi) All Liabilities for claims related to occurrences on or after the Closing Date by any Business Employee, including	
(v) All Liabilities for claims incurred by a Business Employee (or his or her eligible spouse and dependents) consisting of (A) Liabilities described in SECTION 7.3, (B) Liabilities described in SECTION 7.4(b) and (C) Liabilities described in SECTION 7.5; and (vi) All Liabilities for claims related to occurrences	
(v) All Liabilities for claims incurred by a Business Employee (or his or her eligible spouse and dependents) consisting of (A) Liabilities described in SECTION 7.3, (B) Liabilities described in SECTION 7.4(b) and (C) Liabilities described in SECTION 7.5; and (vi) All Liabilities for claims related to occurrences on or after the Closing Date by any Business Employee, including workers compensation and similar claims.	
(v) All Liabilities for claims incurred by a Business Employee (or his or her eligible spouse and dependents) consisting of (A) Liabilities described in SECTION 7.3, (B) Liabilities described in SECTION 7.4(b) and (C) Liabilities described in SECTION 7.5; and (vi) All Liabilities for claims related to occurrences on or after the Closing Date by any Business Employee, including workers compensation and similar claims. (c) Subject to the limitations set forth in SECTION 9.4(c),	
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	indemnify any Purchaser Indemnified Party or any Seller Indemnified Party, respectively, pursuant to SECTION 9.2(a) or 9.3(a),
$\overline{}$	respectively, unless the aggregate amount of Damages for which Seller or Purchaser, as applicable, would otherwise be required to indemnify
-	the Purchaser Indemnified Parties or Seller Indemnified Parties, respectively, hereunder exceeds \$15,000,000, and in such case Seller or Purchaser, as applicable, will only be required to indemnify the
—	Purchaser Indemnified Parties or the Seller Indemnified Parties, respectively, for Damages in excess of the first \$15,000,000 of
	aggregate Damages.
—	(c) Notwithstanding anything to the contrary contained in this Agreement, the maximum amount of Damages for which Seller or Purchaser will be obligated to indemnify the Purchaser Indemnified Parties or Seller Indemnified Parties, respectively, for under SECTION
—-(9.2(a) and (C) or SECTION 9.3(a) and (c), respectively, will be \$100,000,000.
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	(d) Seller will have no liability for a breach of SECTION 4.19(c) or 4.19(d) for failing to disclose any service or Contract that is required thereby to be listed on SCHEDULE 4.19(c) or 4.19(d),
	as applicable, if either (i) Seller currently provides such service in the operation of its business to its existing business units, or has a
	Contract with a third party vendor with respect to the services provided to the Business under such Contract and such service of
	Purchaser or provided by the third party vendor can be adapted without material burden to perform such service for the Business or (ii) the
	Business is able to obtain (after using commercially reasonable efforts) such products or services on substantially equivalent terms and conditions (as to the Business) from a no less qualified third
	party vendor.
	(e) In case any event occurs which would otherwise entitle either party to assert a claim for indemnification hereunder, no
—	Damages will be deemed to have been sustained by such party to the extent of (i) any Tax savings actually realized by such party with
	respect thereto in the year in which such event occurs or in any earlier year, or (ii) any proceeds received by such party from any
	insurance policies with respect thereto. In the event a party (x) actually realizes a tax benefit as a result of an event that entitles such party to indemnification hereunder in a year after such event
	occurs, (y) such tax benefit was not taken into account in the calculation of Damages previously payable to such party and (z) such
	party received payment of Damages owed to it as a result of such indemnifiable event, such party shall pay to the party that made such
	indemnification payment the amount of such tax benefit actually realized in such later year, such payment to occur no later than 30 calendar days following the filing of the Tax Return reflecting such
	penefit.
	(f) Notwithstanding anything to the contrary in this Agreement, Damages shall expressly exclude consequential damages,
—-	special damages, incidental damages, indirect damages, punitive damages, lost profits and similar items, unless arising out of a Thire
	Party Claim.
	(g) The amount of any Damages elaimed by Purchaser hereunder will be reduced to the extent that Purchaser receives the
	penefit of an adjustment pursuant to SECTION 2.3 hereof in which the item that is the subject of the indemnification claim was specifically
-	taken into account in the determination of the Final Statement.
	(h) To the extent that Seller or Purchaser discharges any claim for indemnification hereunder, the Indemnifying Party will be
—	subrogated to all related rights of the Indemnified Party against

(i) Each Indemnified Party will be obligated in connection with any claim for indemnification under SECTIONS 9.2 and 9.3 to use commercially reasonable efforts to mitigate Damages upon and after

third parties.

— becoming aware of any event which could reasonably be expected to give — rise to such Damages.

(j) Seller will have no obligation to indemnify the Purchaser Indemnified Parties pursuant to SECTION 9.2(c) insofar as the Environmental Liabilities arise from any Purchaser Indemnified Party soliciting involvement by a Governmental Authority or any Purchaser Indemnified Party conducting, or causing to be conducted, any soil, groundwater or other subsurface testing, drilling or excavation, that, in each such case, is not required by a Governmental Authority or Environmental Law; provided however, that this SECTION 9.2(i) will not apply to any soil, groundwater or other subsurface testing, drilling or excavation conducted (1) to address, prevent or mitigate any Release or threatened Release or violation of Environmental Law; (2) in response to an Environmental Condition; provided, however, that such Environmental Condition was not set forth on SCHEDULE 4.18 nor was such Environmental Condition identified as a Recognizable Environmental Condition (as that term is defined by ASTM 1527 00) in the Purchaser's Phase I Environmental Site Assessments conducted prior to Closing; (3) in response to a request by a third party to conduct due diligence related to a proposed sale or lease of any property or asset, any divestiture, any financing, a public offering or obtaining any insurance; (4) during the normal course of operation of the Business, including construction, expansion, operation, maintenance, redevelopment or repair of the assets, facilities and properties owned and operated by the Business; (5) to implement Best Management Practices, as defined by an Governmental Authority or Environmental Law; or (6) or otherwise as required by Law.

(k) "Environmental Condition" refers to the presence or
likely presence of (a) a violation of Environmental Law or (b) a
Release or threatened Release of Hazardous Materials in soil,
subsurface, surface water or groundwater on, in, under or from the
assets facilities and properties owned and operated by the Business.

(1) Seller will have no obligation to indemnify the
Purchaser Indemnified Parties pursuant to SECTION 9.2(c) after the
fifth anniversary of the Closing Date, except that if a claim for such
indemnification is made in good faith in writing and received by
Seller prior to the fifth anniversary of the Closing Date such claim
will survive such anniversary.

(m) Seller's obligation to indemnify the Purchaser
Indemnified Parties pursuant to SECTION 9.2(c) for Remedial Action to
be conducted after the Closing Date is subject to the condition that
(in compliance with applicable Law and in consultation with Purchaser
to the extent provided in SECTION 6.12), Seller shall (i) control the
planning, selection, design and implementation of all Remedial Action,
including consulting with Purchaser and using commercially reasonable
efforts to implement the least expensive remedial alternative
consistent with Environmental Law and approved by the applicable

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Governmental Authority, such as institutional controls or other
mechanisms for eliminating risk pathways, as permitted by applicable
Law, (ii) control the selection of consultants and contractors, and
(iii) not be required to conduct, or be responsible for Damages with
respect to, any Remedial Action that is not necessary to comply with
applicable legal requirements for an industrial facility.

PROCEDURE FOR INDEMNIFICATION. SECTION 9.5 seeking indemnification under this ARTICLE IX (an "Indemnified Party") will give each party from whom indemnification is being sought an "Indemnifying Party") notice of any matter for which such Indemnified Party is seeking indemnification, stating the amount of the Damages, if known, and method of computation thereof, and containing a reference to the provisions of this Agreement in respect of which such right of indemnification is claimed or arises. obligations of an Indemnifying Party under this ARTICLE IX with respect to Damages arising from any claims of any third party which are subject to the indemnification provided for in this ARTICLE IX (collectively, "Third Party Claims") will be governed by and contingent upon the following additional terms and conditions: if an Indemnified Party receives, after the Closing Date, initial notice of any Third Party Claim, the Indemnified Party will give the Indemnifying Party notice of such Third Party Claim within such time frame as necessary to allow for a timely response and in any event within 30 calendar days of the receipt by the Indemnified Party of such notice; PROVIDED, HOWEVER, that the failure to provide such

timely notice will not release the Indemnifying Party from any of its obligations under this ARTICLE IX except to the extent the Indemnifying Party is prejudiced by such failure. The Indemnifying Party will be entitled to assume and control the defense of such Third Party Claim at its expense and through counsel of its choice if it gives notice of its intention to do so to the Indemnified Party within 45 calendar days of the receipt of such notice from the Indemnified Party; PROVIDED, HOWEVER, that if there exists a conflict of interest that would make it inappropriate in the reasonable judgment of the Indemnified Party (upon and in conformity with advice of counsel) for the same counsel to represent both the Indemnified Party and the Indemnifying Party, then the Indemnified Party will be entitled to retain one counsel (plus one local counsel, if necessary), reasonably acceptable to the Indemnifying Party, at the expense of the Indemnifying Party, provided that the Indemnified Party and such counsel will contest such Third Party Claims in good faith. event the Indemnifying Party exercises the right to undertake any such defense against any such Third Party Claim as provided above, Indemnified Party will cooperate with the Indemnifying Party in such defense and make available to the Indemnifying Party, at the Indemnifying Party's expense, all witnesses, pertinent records, materials and information in the Indemnified Party's possession or under the Indemnified Party's control relating thereto as is reasonably required by the Indemnifying Party. Similarly, in the event the Indemnified Party is, directly or indirectly, conducting the defense against any such Third-Party Claim, the Indemnifying Party

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will cooperate with the Indemnified Party in such defense and make available to the Indemnified Party, at the Indemnifying Party's expense, all such witnesses, records, materials and information in Indemnifying Party's possession or under the Indemnifying Party's control relating thereto as is reasonably required by the Indemnified The Indemnifying Party will not, without the written consent of the Indemnified Party (which will not be unreasonably withheld or delayed), settle or compromise any Third Party Claim or consent to the entry of any judgment which does not include as an unconditional term thereof the delivery by the claimant or plaintiff to Indemnified Party of a written release from all liability in respect of such Third Party No Third-Party Claim which is being defended in good faith by the Indemnifying Party or which is being defended by the Indemnified Party as provided above in this SECTION 9.5 will be settled by the Indemnified Party without the written consent of the Indemnifying Party (which will not be unreasonably withheld or delayed).

SECTION 9.6 EXCLUSIVE REMEDY. Other than the remedies
set forth in SECTION 6.11 and with respect to indemnification for
Taxes, which are subject to ARTICLE X, the indemnification provided
for in this ARTICLE IX will constitute the sole remedy of any party to
the Agreement with respect to breaches by any other party to the
Agreement of any of the representations, warranties, agreements or
covenants contained in the Agreement.

ARTICLE X TAX MATTERS

SECTION 10.1 TAX INDEMNIFICATION.

- (a) Seller will be liable for and will pay, and will indemnify Purchaser Indemnified Parties against, all Excluded Taxes.
- (b) Purchaser will be liable for and will pay, and will indemnify Seller Indemnified Parties against any and all Taxes imposed on or payable with respect to the Acquired Companies or the Business, other than Excluded Taxes.
- (c) Seller and Purchaser shall each be liable for and shall pay 50 percent of any and all sales and use Taxes, recording fees, stamp Taxes and any other similar transfer Taxes that may be imposed upon, payable, collectible or incurred in connection herewith and the transactions contemplated hereby, regardless of the Person liable for such Taxes under applicable law, except that Purchaser shall be solely liable for all such incremental Taxes that are imposed upon, payable, collectible or incurred in connection with or as a result of the Section 338(h)(10) Election. Seller and Purchaser will use commercially reasonable efforts to minimize the amount of such Taxes.
- (d) Seller or Purchaser, as the case may be, will provide reimbursement for any Tax paid by one party, all or a portion of which

is the responsibility of the other party pursuant to SECTION 10.1.

Payment by the Indemnifying Party of any amount due under this SECTION 10.1 will be made within ten calendar days following written notice by the indemnified party that payment of such amount is due (specifying in reasonable detail the nature of the Tax paid) and without right of offset; PROVIDED, that, if the Indemnified Party is required to make a payment to a taxing authority, the Indemnifying Party will not be required to make any payment earlier than three calendar days before such payment is due.

SECTION 10.2 PREPARATION AND FILING OF TAX RETURNS.

- (a) Seller will timely prepare and file or will cause to be timely prepared and filed (i) any combined, consolidated or unitary Tax Return that includes Seller or any of its Affiliates, and (ii) any Tax Return of the Acquired Companies for any taxable period that ends on or before the Closing Date. For any Straddle Period Tax Return of the Acquired Companies that is the responsibility of Seller under this SECTION 10.2(a), Seller will deliver to Purchaser for its review, comment and approval (which approval will not be unreasonably withheld, conditioned or delayed) a copy of such proposed Tax Return (accompanied by an allocation between the Pre Closing Period and the Post Closing Period of the Taxes shown to be due on such Tax Return) at least 30 calendar days prior to the due date (giving effect to any validly obtained extensions) thereof.
- (b) Purchaser will, except to the extent that such Tax
 Returns are the responsibility of Seller under SECTION 10.2(a), timely
 prepare and file or will cause to be timely prepared and filed all Tax
 Returns with respect to the Acquired Companies. For any Straddle
 Period Tax Return of the Acquired Companies that is the responsibility
 of Purchaser under this SECTION 10.2(b), Purchaser will deliver to
 Seller for its review, comment and approval (which approval will not
 be unreasonably withheld, conditioned or delayed) a copy of such
 proposed Tax Return (accompanied by an allocation between the PreClosing Period and the Post Closing Period of the Taxes shown to be
 due on such Tax Return) at least 30 calendar days prior to the due
 date (giving effect to any validly obtained extensions) thereof.

SECTION 10.3 REFUNDS, CREDITS AND CARRYBACKS.

(a) Seller will be entitled to any refunds or credits of or against any Excluded Taxes. Purchaser will, at Seller's reasonable request and at Seller's sole expense, cause the relevant entity to file for and use commercially reasonable efforts to obtain any refund or credit to which Seller is entitled. Subject to SECTION 10.3(c), Purchaser will be entitled to any refunds or credits of or against any Taxes other than refunds or credits of or against Excluded Taxes. Seller will, at Purchaser's reasonable request, and at Purchaser's sole expense, cause the relevant entity to file for and use commercially reasonable efforts to obtain any refund or credit to which Purchaser is entitled.

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- (b) Purchaser will cause the Acquired Companies promptly to
 forward to Seller or to reimburse Seller for any refunds or credits
 due Seller (pursuant to the terms of this ARTICLE X) after receipt
 thereof, and Seller will promptly forward to Purchaser or reimburse
 Purchaser for any refunds or credits due Purchaser (pursuant to the
 terms of this Article X) after receipt thereof.
- (c) Purchaser agrees that none of the Acquired Companies will elect to carry back any item of loss, deduction or credit that arises in any taxable period ending after the Closing Date and that relates to or affects any Excluded Tax (a "Subsequent Loss") into any taxable period ending on or before the Closing Date. In the case of the Purchased Companies, Purchaser will make the election under Section 1.1502 21(c)(3)(i) of the Code on its first U.S. consolidated federal income tax return filed for the Purchased Companies.

(a) If any taxing authority asserts a Tax Claim in respect of the Acquired Companies, then the party hereto first receiving notice of such Tax Claim promptly will provide written notice thereof to the other party hereto; PROVIDED, HOWEVER, that the failure of such party to give such prompt notice will not relieve the other party of any of its obligations under this ARTICLE X, except to the extent that such failure precludes the contest of such Tax Claim. Such notice will specify in reasonable detail the basis for such Tax Claim to the extent the party giving such notice is aware of such basis and will include a copy of the relevant portion of any correspondence received from the taxing authority.

(b) Seller will have the right to control, at its own expense, in any audit, examination, contest, litigation or other proceeding by or against any taxing authority (a "Tax Proceeding") respect of the Acquired Companies for any taxable period that ends on before the Closing Date; PROVIDED, HOWEVER, that (i) Seller will provide Purchaser with a timely and reasonably detailed account of each stage of such Tax Proceeding, (ii) Seller will consult with Purchaser before taking any significant action in connection with such Tax Proceeding, (iii) Seller will consult with Purchaser and offer Purchaser an opportunity to comment before submitting any written materials prepared or furnished in connection with such Tax Proceeding, (iv) Seller will defend such Tax Proceeding diligently and in good faith as if it were the only party in interest in connection with such Tax Proceeding, (v) Purchaser will be entitled to participate, at its own expense, in such Tax Proceeding and receive copies of any written materials relating to such Tax Proceeding received from the relevant taxing authority, and (vi) Seller will settle, compromise or abandon any such Tax Proceeding without obtaining the prior written consent of Purchaser, which consent not be unreasonably withheld, conditioned or delayed.

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In the case of a Tax Proceeding for a Straddle Period of the Acquired Companies, the Controlling Party will have the right control, at its own expense, such Tax Proceeding; provided, however, that (i) the Controlling Party will provide the Non-Controlling Party with a timely and reasonably detailed account of each stage of such Tax Proceeding, (ii) the Controlling Party will consult with the Non Controlling Party before taking any significant action in connection with such Tax Proceeding, (iii) the Controlling Party will consult with the Non Controlling Party and offer the Non-Controlling Party an opportunity to comment before submitting any written materials prepared or furnished in connection with such Tax Proceeding, (iv) the Controlling Party will defend such Tax Proceeding diligently and in good faith as if it were the only party in interest in connection with such Tax Proceeding, (v) the Non Controlling Party will be entitled to participate in such Tax Proceeding, at its own expense, if such Tax Proceeding could have an adverse impact on the Non-Controlling Party or any of its Affiliates and (vi) the Controlling Party will not settle, compromise or abandon any such Tax Proceeding without obtaining the prior written consent, which consent will not be unreasonably withheld, conditioned or delayed, of the Non-Controlling Party.

— (d) Purchaser will have the right to control, at its own — expense, any Tax Proceeding involving the Acquired Companies (other — than a Tax Proceeding described in clauses (b) and (c) of this SECTION — 10.4).

(e) The Controlling Party will indemnify and hold the Non-Controlling Party, its Subsidiaries and their respective officers, directors, employees and agents, harmless from any Taxes (and any related costs imposed by a court or other tribunal) arising out of or resulting from the Controlling Party's failure to comply with its obligations under clauses (b), (c) or (d) of this SECTION 10.4, as the case may be.

SECTION 10.5 COOPERATION. Each party hereto will, and
will cause its Affiliates to, provide to the other party hereto such
cooperation, documentation and information as either of them
reasonably may request in (a) filing any Tax Return, amended Tax
Return or claim for refund, (b) determining a liability for Taxes or
an indemnity obligation under this ARTICLE X or a right to refund of
or credit for Taxes, (c) conducting any Tax Proceeding or (d)
determining an allocation of Taxes between a Pre Closing Period and

Post Closing Period. Such cooperation and information will include making available copies of all relevant portions of relevant Tax

Returns, together with all relevant portions of relevant accompanying schedules and relevant work papers, relevant documents relating to rulings or other determinations by taxing authorities and relevant records concerning the ownership and Tax basis of property and other information, that any such party may possess. Each party will retain all Tax Returns, schedules and work papers, and all material records and other documents relating to Tax matters, of the relevant entities

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for their respective Tax periods ending on or prior to the Closing Date until the expiration of the statute of limitations, including extensions thereto consent to by such party or with respect to which such party shall have received written notice, plus 30 calendar days, for the Tax periods to which the Tax Returns and other documents relate. Thereafter, the party holding such Tax Returns or other documents may dispose of them after offering the other party reasonable notice and opportunity to take possession of such Tax Returns and other documents at such other party's own expense. Each party will make its employees reasonably available on a mutually convenient basis at its cost to provide explanation of any documents or information so provided.

SECTION 10.6 TIMING DIFFERENCES. Purchaser agrees that if as a result of any audit adjustment (or adjustment in any other Tax Proceeding) made with respect to any Tax Item that relates to or affects any Excluded Tax, by any taxing authority with respect to a Pre Closing Period, Purchaser, any Subsidiary Purchaser of any Acquired Company, actually realizes a reduction in cash Taxes payable in a Post Closing Period and such reduction exceeds \$1,000,000, then Purchaser, such Subsidiary Purchaser or such Acquired Company will pay to Seller the amount of such reduction within fifteen calendar days of filing the Tax Return in which such reduction is realized or utilized. If as a result of the foregoing audit adjustment Purchaser incurs any additional Tax and such additional Tax exceeds \$1,000,000, then Seller will pay to Purchaser the amount of such additional Tax within fifteen calendar days of the due date for making payment of such additional For purposes of determining the amount and timing of any reduction in cash Taxes payable or any additional Tax incurred by Purchaser, any Subsidiary Purchaser and any Acquired Company as a result of any such adjustment, such amount shall be deemed to equal the difference between the amount of Tax payable by Purchaser, any Subsidiary Purchaser or an Acquired Company, as the case may be, taking into account such adjustment and the Taxes that would have been payable by Purchaser, any Subsidiary Purchaser or an Acquired Company, as the case may be, if such adjustment had not occurred. If Purchaser shall have made a payment pursuant to this Section 10.6 and Purchaser, any Subsidiary Purchaser or any Acquired Company shall thereafter lose all or any portion of the benefit of any reduction in cash Taxes payable that resulted from the adjustment that gave rise to such payment (it being understood that a reduction in cash Taxes payable shall not be considered to be lost as a result of the inability of Purchaser, any Subsidiary Purchaser or any Acquired Company to carry back a net operating loss to the taxable year such reduction in cash Taxes payable was realized), Seller shall repay to Purchaser amount of such lost reduction in eash Taxes payable within 15 days of receipt of notice from Purchaser specifying in reasonable detail the amount of such lost reduction. Nothing in this SECTION 10.6 shall have any effect on the rights and obligations of the parties under the remainder of this ARTICLE X.

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SECTION 10.7 CERTAIN DEFINITIONS. For purposes of this

- Agreement:

(a) "Controlling Party" means (i) with respect to Tax

Proceedings described in SECTION 10.4(b), Seller, (ii) with respect to

Tax Proceedings described in SECTION 10.4(c), whichever of Seller or

Purchaser is reasonably expected to bear the greater Tax liability in

connection with a Straddle Period Tax Proceeding, and (iii) with

_	respect to Tax Proceedings described in SECTION 10.4(d), Purchaser;
_	(b) "Excluded Taxes" means (a) any Taxes imposed on or
	payable with respect to any of the Acquired Companies or the Business
	for any Pre Closing Period (other than Taxes imposed with respect to the Acquired Companies or the Business resulting from any act or
	transaction by Purchaser or any of its Affiliates (including the
	Acquired Companies) after the Closing that is not in the Ordinary
_	Course of Business), (b) any Taxes of Seller or any of its Affiliates for which the Acquired Companies may be liable under Section 1.1502 6
	of the Treasury Regulations (or any similar provision of state, local,
	or non U.S. Tax law), (c) any Taxes (other than the transfer and other
	Taxes that are the subject of Section 10.1(c)) that result from or
	that would not have been imposed but for the inaccuracy or breach of any representation, warranty or covenant of Seller in this Agreement
	with respect to any Tax and (d) any Taxes that result from or would
	not have been imposed but for the making of a Section 338(h)(10)
_	Election or any similar election under state or local law, regardless of the taxable period in which such Tax arises. For purposes hereof,
	in the case of any period that begins before and ends after the
_	Closing Date, (i) Property Taxes of the Acquired Companies or the
_	Business allocable to the Pre Closing Period will be equal to the amount of such Property Taxes for the entire period multiplied by a
_	fraction, the numerator of which is the number of calendar days during
	such period that are in the Pre Closing Period and the denominator of
_	which is the number of calendar days in the entire period, and (ii)
_	Taxes (other than Property Taxes) of the Acquired Companies or the Business allocable to the Pre Closing Period will be computed as if
	such taxable period ended on the Closing Date;
	(c) "Non Controlling Party" means whichever of Seller or - Purchaser is not the Controlling Party with respect to a Tax
	Proceeding described in SECTION 10.4;
	(d) "Post Closing Period" means any taxable period (or
	portion thereof) beginning after the Closing Date;
	(e) "Pre Closing Period" means any taxable period (or
	portion thereof) ending on or before the Closing Date;
	(f) "Property Taxes" means real, personal, and intangible
	ad valorem property Taxes;
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	(g) "Straddle Period Tax Return" means any Tax Return with
	respect to a taxable period beginning on or prior to and ending after
	the Closing Date;
	(h) "Tax Claim" means any claim with respect to Taxes made
	by any taxing authority that, if pursued successfully, would
	reasonably be expected to serve as the basis for a claim for
_	indemnification under this ARTICLE X; and
	(i) "Tax Item" means any item of income, gain, loss,
	deduction, credit, recapture of credit or any other item that
	increases or decreases Taxes paid or payable.
	SECTION 10.8 SURVIVAL. The representations and warranties
_	set forth in SECTION 4.15 and the obligations of Seller, Purchaser and
	their respective Affiliates pursuant to this ARTICLE X shall survive
_	the Closing Date and will terminate 90 calendar days after the expiration of the applicable statute of limitations (including
	extensions thereof).
	,
_	ARTICLE XI TERMINATION
	LEIGHTINALTON
	SECTION 11.1 TERMINATION. Anything herein or elsewhere to
_	the contrary notwithstanding, this Agreement may be terminated and the
_	
	the contrary notwithstanding, this Agreement may be terminated and the transactions contemplated herein may be abandoned at any time prior to the Closing:
	the contrary notwithstanding, this Agreement may be terminated and the transactions contemplated herein may be abandoned at any time prior to
	the contrary notwithstanding, this Agreement may be terminated and the transactions contemplated herein may be abandoned at any time prior to the Closing:
	the contrary notwithstanding, this Agreement may be terminated and the transactions contemplated herein may be abandoned at any time prior to the Closing: (a) By the mutual consent of Seller and Purchaser; (b) By either Seller or Purchaser:
	the contrary notwithstanding, this Agreement may be terminated and the transactions contemplated herein may be abandoned at any time prior to the Closing: (a) By the mutual consent of Seller and Purchaser;

(ii) If any Governmental Authority will have issued a
order, decree or ruling or taken any other action, in each case
permanently restraining, enjoining or otherwise prohibiting the
material transactions contemplated by this Agreement and such
order, decree, ruling or other action will have become final and
non appealable, or there shall be an applicable statute, rule or
regulation which makes all or any material portion of the
purchase and sale of the Purchased Shares or the Purchased Asset
contemplated hereby illegal or otherwise prohibited;
PROVIDED, HOWEVER, that the party seeking termination pursuant t
this clause (b) of this SECTION 11.1 is not in breach in any
material respect of any of its representations, warranties,
covenants or agreements contained in this Agreement;
(c) By Seller in the event of a material breach of any
covenant or agreement to be performed or complied with by Purchaser
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pursuant to the terms of this Agreement or of any representation or
warranty of Purchaser contained in this Agreement, which breach (i)
has continued without cure for a period of 30 days following written
notice thereof by Seller to Purchaser or if such breach cannot be
cured and (ii) would result in a condition to Closing set forth in
SECTION 8.2 of this Agreement not being satisfied (which condition ha
not been waived by Seller in writing); or
(d) By Purchaser in the event of a material breach of any
covenant or agreement to be performed or complied with by Seller
pursuant to the terms of this Agreement or of any representation or
warranty of Seller contained in this Agreement, which breach (i) has
continued without cure for a period of 30 days following written
notice thereof by Purchaser to Seller or if such breach cannot be
cured and (ii) would result in a condition to Closing set forth in
SECTION 8.1 of this Agreement not being satisfied (which condition ha
not been waived by Purchaser in writing).
SECTION 11.2 EFFECT OF TERMINATION. In the event that
this Agreement is terminated by Seller or Purchaser pursuant to
SECTION 11.1, Written notice thereof will forthwith be given to the
other and all further obligations of the parties hereto under this
Agreement (other than pursuant to SECTION 6.6(a), this Section 11.2
and SECTIONS 12.1, 12.2, 12.3, 12.4, 12.5, 12.6, 12.9 and 12.11, all
of which will continue in full force and effect) will terminate
without further action by any party and without liability or other
obligation of either party to the other party hereunder; PROVIDED,
HOWEVER, that no party will be released from liability hereunder if
this Agreement is terminated and the transactions abandoned by reason
of (a) any breach, as of the date of this Agreement, of any
representation or warranty made by such party, (b) any breach of any
covenant or agreement to be performed or complied with by such party
or (c) any willful breach of this Agreement.
ARTICLE XII
MISCELLANEOUS
CECTION 40 4 EVERNOED Whether
SECTION 12.1 EXPENSES. Whether or not the transactions
contemplated hereby are consummated, and except as otherwise expressl
provided herein, the parties hereto will pay all of their own costs
and expenses relating to the transactions contemplated by this
Agreement, including the costs and expenses of their respective
counsel, financial advisors and accountants.
SECTION 12.2 GOVERNING LAW; CONSENT TO JURISDICTION.
(a) The interpretation and construction of this Agreement, and all matters relating hereto, will be governed by the laws of the
State of New York applicable to contracts made and to be performed
ontirely within the State of New York without giving effect to any
entirely within the State of New York without giving effect to any

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conflict of law provisions thereof, except that, notwithstanding clause (b) below, the Federal Arbitration Act, 9 U.S.C. Section 1 16,

— will govern all issues relating to the arbitrability and arbitration — of any claim or dispute relating to, and any interpretation of, — SECTION 2.3 or 2.4 and the enforcement of any determination pursuant — thereto.

(b) Each of the parties agrees that any legal action or proceeding with respect to this Agreement may be brought in the federal and state courts located in the State of New York, and, by execution and delivery of this Agreement, each party hereto hereby irrevocably submits itself in respect of its property, generally and unconditionally, to the exclusive jurisdiction of the aforesaid courts in any legal action or proceeding arising out of this Agreement of the parties hereto hereby irrevocably waives any objection which it may now or hereafter have to the laying of venue of any of the aforesaid actions or proceedings arising out of or in connection this Agreement brought in the courts referred to in the preceding Each party hereto hereby consents to process being served in any such action or proceeding by the mailing of a copy thereof to the address set forth in SECTION 12.4 hereof below its name and agrees that such service upon receipt will constitute good and sufficient service of process or notice thereof. Nothing in this paragraph will affect or eliminate any right to serve process in any other manner permitted by law.

SECTION 12.3 WAIVER OF JURY TRIAL. The parties hereto hereby irrevocably waive their respective rights to trial by jury of any cause of action, claim, counterclaim or cross complaint in any action or other proceeding brought by any party hereto against any other party or parties hereto with respect to any matter arising out of, or in any way connected with or related to, this Agreement or any portion thereof, whether based upon contractual, statutory, tortious or other theories of liability. Each party represents that it has consulted with counsel regarding the meaning and effect of the foregoing waiver of its right to a jury trial.

SECTION 12.4 NOTICES. Any notice or other communications required or permitted hereunder will be sufficiently given if delivered in person, transmitted via facsimile (but only if followed by transmittal by recognized overnight courier or hand delivery), or sent by registered or certified mail, postage prepaid, or recognized overnight courier service addressed as follows:

(a) If to Purchaser: Global Home Products LLC

c/o Cerberus Capital Management,

L.P.

299 Park Avenue

New York, New York 10171

Attention: Lenard Tessler

Tel: (212) 891 2100

Fax: (212) 284 7818

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with a copy to:	Schulte Roth & Zabel LLP 919 Third Avenue New York, New York 10022 Attention: Marc Weingarten Tel: (212) 756 2000 Fax: (212) 593 5955
(b) If to Seller:	Newell Rubbermaid Inc. 6833 Stalter Drive, Suite 101 Rockford, Illinois 61108 Attention: Dale L. Matschullat Tel: (815) 381 8114 Fax: (815) 381 8160
with a copy to:	Schiff Hardin LLP 6600 Sears Tower Chicago, Illinois 60606 Attention: Frederick L. Hartmann Tel: (312) 258 5500 Fax: (312) 258 5600

or such other address or number as will be furnished in writing by any such person, and such notice or communication will be deemed to have been given (a) as of the date so personally delivered or transmitted via facsimile, (b) on the third Business Day after the mailing thereof

— or (c) on the first Business Day after delivery by recognized — overnight courier service.

SECTION 12.5 ENTIRE AGREEMENT; AMENDMENT. This Agreement, including the Exhibits, Schedules and other documents referred to herein which form a part hereof, and the Confidentiality Agreement, contain the entire understanding of the parties hereto with respect to the subject matter contained herein and therein. This Agreement supersedes all prior agreements and understandings between the parties with respect to such subject matter other than the Confidentiality Agreement. This Agreement may not be amended except by a written instrument executed by the parties hereto.

SECTION 12.6 PARTIES IN INTEREST. This Agreement may not be transferred, assigned, pledged or hypothecated by any party hereto (whether by operation of law or otherwise) without the prior written consent of the other party, except that Purchaser may assign all or a portion of its rights and obligations under this Agreement to one or more Affiliates; PROVIDED, HOWEVER, that in the event Purchaser assigns all or a portion of its rights and obligations under this Agreement, Purchaser hereby unconditionally and irrevocably guarantees to Seller the prompt and full discharge by such Affiliates of Purchaser of all of Purchaser's obligations under this Agreement in accordance with the terms hereof. Purchaser also hereby agrees that, if such Affiliates of Purchaser fail to perform and discharge promptly all such obligations and liabilities in accordance with such terms, Purchaser will, forthwith, upon demand, perform and discharge the

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same, and Seller need not pursue any claims against any such
Affiliates prior to proceeding directly against Purchaser. The
unconditional obligation of Purchaser hereunder will not be affected,
impaired or released by any extension, waiver or amendment (other than
such Affiliates' performance). This Agreement will be binding upon
and will inure to the benefit of the parties hereto and their
respective successors and permitted assigns.

SECTION 12.7 INTERPRETATION. The words "hereof," "herein" and "herewith" and words of similar import will, unless otherwise stated, be construed to refer to this Agreement as a whole and not any particular provision of this Agreement, and Article, Section, Paragraph, Exhibits and Schedule references are to the Articles, Sections, Paragraphs, Exhibits and Schedules of this Agreement unless otherwise specified. The table of contents and headings contained in this Agreement are for reference purposes only and will not affect in any way the meaning or interpretation of this Agreement. Whenever the words "include," "includes," "including" or similar expressions are used in this Agreement, they will be understood be followed by the words "without limitation." The words describing the singular number will include the plural and vice versa, and words denoting any gender will include all genders and words denoting natural persons will include corporations and partnerships and vice versa. The phrase "made available" in this Agreement will mean that the information referred to has been made available if requested by the party to such information is to be made available. The parties have participated jointly in the negotiation and drafting of this Agreement. In the event of an ambiguity or question of intent or interpretation arises, this Agreement will be construed as if drafted jointly by the parties and no presumption or burden of proof will arise favoring or disfavoring any party by virtue of the authorship of any provisions of this Agreement.

SECTION 12.8 CERTAIN DEFINITIONS. For purposes of this — Agreement:

- (a) "Affiliate" of any Person means another Person that
 directly or indirectly, through one or more intermediaries, controls,
 is controlled by, or is under common control with, such first Person;
- (b) "Business Day" means any day that is not a Saturday, a
 Sunday or other day on which banks are required or authorized by law
 to be closed in the City of Chicago, Illinois or New York, New York;
- (c) "Knowledge of Seller" means the actual knowledge of the
 existence or non existence of a fact by one of the Persons identified
 in SCHEDULE 12.8(c) hereto;
- (d) "Material Adverse Effect" means any change, effect,
 event or occurrence that is materially adverse to, or has a materially
 adverse effect on, the business, financial condition or results of

effect, event or occurrence (i) resulting from general economic,
financial, or market conditions, (ii) resulting from conditions or
eircumstances generally affecting the industries in which the Business
operates not having a disproportionate effect on the Business, (iii)
resulting from the Petition described in SCHEDULE 12.8(d) hereto and
related proceedings or (iv) except with respect to the Persons listed
on SCHEDULE 4.22(b), resulting from the announcement of the
transactions contemplated herein or in any other agreement or document
executed and delivered in connection with this Agreement.

(e) "Ordinary Course of Business" means the ordinary course of business of the Business, consistent with past practice;

(f) "Person" means any individual, trustee, firm,
— corporation, partnership, limited liability company, trust, joint
— venture, bank, Government Authority, trust or other organization or
— entity; and

(g) "Subsidiary" means, with respect to any Person, any other Person, whether incorporated or unincorporated, of which (i) such Person or any other Subsidiary of such Person is a general partner (excluding such partnerships where such Person or any Subsidiary of such Person does not have a majority of the voting interest in such partnership) or (ii) at least a majority of the securities or other interests having by their terms ordinary voting power to elect a majority of the board of directors or others performing similar functions with respect to such Person is directly or indirectly owned or controlled by such Person or by any one or more of its Subsidiaries.

SECTION 12.9 THIRD PARTY BENEFICIARIES. Each party hereto—intends that this Agreement will not benefit or create any right or—cause of action in or on behalf of any Person other than the parties—hereto.

SECTION 12.10 DISCLOSURE SCHEDULE. Unless otherwise defined therein, all capitalized terms used in the schedules will have the meanings ascribed to them herein, and all section references in the schedules refer to the corresponding section hereof. The attachments to the schedules form an integral part of the schedules and are incorporated by reference for all purposes as if set forth fully therein. The headings contained in the schedules are for convenience of reference purposes only and will not affect in any way the meaning or interpretation of this Agreement or the schedules. No reference to or disclosure of any item or other matter in the schedules will be construed as an admission or indication that such item or other matter is material or that such item or other matter is required to be referred to or disclosed in the schedules. No disclosure in the schedules relating to any possible breach or violation of any Contract or Law will be construed as an admission or

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— indication that any such breach or violation exists or has actually — occurred.

SECTION 12.11 WAIVER. Except as otherwise provided in this Agreement, any failure of either of the parties to comply with any obligation, covenant, agreement or condition herein may be waived by the party entitled to the benefits thereof only by a written instrument signed by the party granting such waiver, but such waiver or failure to insist upon strict compliance with such obligation, covenant, agreement or condition will not operate as a waiver of, or estoppel with respect to, any subsequent or other failure.

SECTION 12.12 SEVERABILITY. If any provision of this

Agreement (or any portion thereof) or the application of any such

provision (or any portion thereof) to any Person or circumstance is

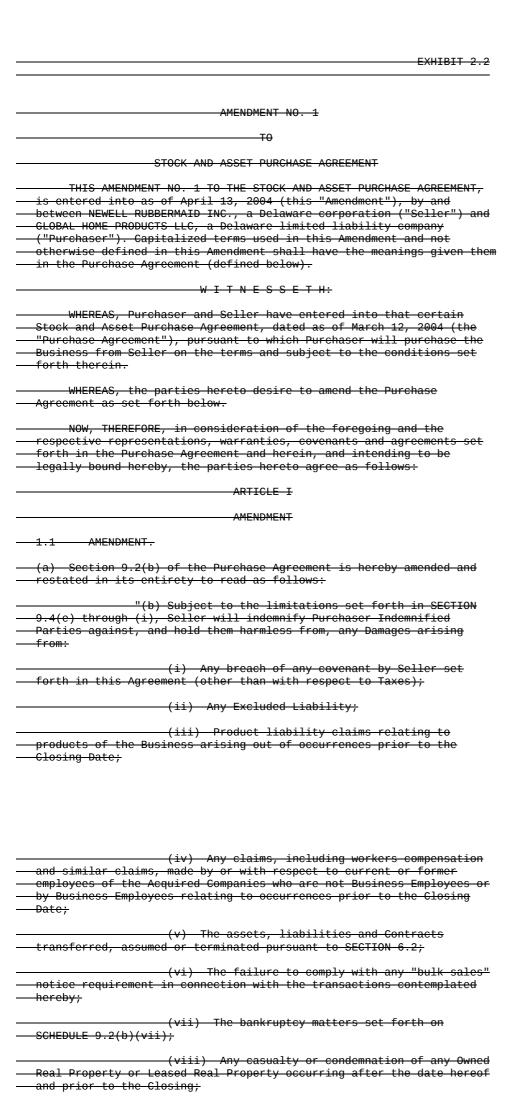
held invalid, illegal or unenforceable in any respect by a court of

 competent jurisdiction, such invalidity, illegality or unenforceability will not affect any other provision hereof (or the remaining portion thereof) or the application of such provision to any other Persons or circumstances.
SECTION 12.13 COUNTERPARTS; DELIVERY BY FACSIMILE. This Agreement may be executed in two or more counterparts, all of which taken together will constitute one instrument, and will become effective when one or more such counterparts have been signed by each of the parties and delivered to the other party. Executed signature pages delivered by facsimile will be treated in all respects as original signatures.
* * *

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— IN WITNESS WHEREOF, each of the parties has caused this — Agreement to be duly executed, all as of the date first above written.
Agreement to be duly executed, all as of the dute first above written.
By: /s/ Hartley D. Blaha
Name: Hartley D. Blaha
Title: Vice President Corporate Development
GLOBAL HOME PRODUCTS LLC
By: /s/ Lenard Tessler

Name: Lenard Tessler
Title: Managing Director

Signature Page



Any claims (other than Assumed Liabilities (ix) and claims that are the subject of SECTION 9.2(b)(iii) or (iv)) arising out of occurrences prior to the Closing Date that are covered by insurance of which Seller or any Seller Affiliate, including any Acquired Company, is a beneficiary that was in effect with respect to the Business prior to the Closing Date; (x) The (A) lien currently recorded with the Public Registry of Property of Durango, Durango, Mexico related to a seizure of the business of Intercraft Burnes, S. de R.L. de C.V. going concern for an amount of MXP\$109,086,930.83 as ordered by Official Communication number 5831, in connection with the tax credits H 87457, H 87459, H 87460 and H 87461 as requested by the Ministry of Finance of Public Credit, or any failure to remove such lien, and (B) pledge registered on May 14, 1993 of the equity interest of Intercraft Burnes, S. de R.L. de C.V. in favor of Comerica Bank Illinois, failure to remove such pledge; (xi) Any claims or losses arising from the failure to terminate on or prior to the Closing Date the UCC financing statement filed by Mirado S.A. against Intercraft Company or its subsidiaries in connection with the Receivables Purchase and Servicing Agreement, dated as of September 18, 2001, between each subsidiary of Newell named on the signature pages thereto, Newell Rubbermaid Inc. and Mirado S.A.; (xii) Any claims that sublicensing the Licensed Trademarks (as defined in the Trademark License Agreement made as of October 29, 1999 between Regal Ware, Inc. and Newell Operating Company ("Trademark License Agreement")) pursuant to the sublicense (the "Sublicense Agreement") dated the date hereof between Purchaser and Seller (A) conflicts with or violates the Trademark License Agreement, (B) requires the consent or other approval of Regal Ware, Inc. Affiliate thereof, (C) results in the termination of the Trademark License Agreement or a default thereunder or (D) otherwise entitles Regal Ware, Inc. or any Affiliate thereof to any fees, damages or other relief: (xiii) Any claims by customers of the Frame Business, including by set-off or other reduction of amounts owed, received by Purchaser or its Affiliates on or prior to the 90th day after the date hereof for rebills, reductions, credits or other chargebacks that arise out of or are related to such customers' dissatisfaction with the service provided by the Frame Business prior to the date hereof relating to the shipment of orders on time and complete; provided that the maximum amount of Damages for which Seller will be obligated to indemnify the Purchaser Indemnified Parties pursuant to this Section 9.2(b)(xiii) will be \$2,000,000; and provided further that Seller will not be obligated to indemnify Purchaser with respect to a claim pursuant to this Section 9.2(b)(xiii) if a Purchaser Indemnified Party induced such claim to be brought by the applicable customer; (xiv) Any claims that use by Purchaser or any of its Subsidiaries of the Licensed Trademarks in accordance with the provisions of the Sublicense Agreement infringes or violates the Licensed Trademarks; and Any claims arising out of or relating to the termination of the employment of (A) Rodrigo Cavazos Vargas under the Contrato Individual De Trabajo Por Tiempo Indefinido dated April 1, 2003 by and between Prestserveo, S. de R.L. de C.V. and Rodrigo Cavazos Vargas, or (B) Carlos L. Hernandez Vazques under the Contrato Individual De Trabajo Por Tiempo Indefinido dated May 19, 2003 by and between Prestservco, S. de R.L. de C.V. and Carlos L. Hernandez Vazauez. For purposes of determining whether claims are covered by insurance as provided in SECTION 9.2(b)(ix), the decision as to coverage of the insurance carrier (typically, The Traveler's Insurance Company) will be conclusive; PROVIDED that (i) Seller will submit to the relevant insurance carrier all such claims asserted by Purchaser for which there is a reasonable basis for coverage, and (ii) after such efforts to establish coverage as Seller elects to make, Seller will afford Purchaser an opportunity to contest any denial of coverage directly against the insurance carrier. As and when requested by Purchaser, Seller will, at Purchaser's expense, execute and deliver, or cause to be executed and delivered, all such documents and instruments and will take, or cause to be taken, all such further or other actions, as Seller may reasonably deem necessary or desirable to permit Purchaser

- (b) The definition of "Excluded Receivables" contained in Section

 2.4(c) of the Purchase Agreement shall be amended and restated as

 follows: ""Excluded Receivables" means all accounts and notes

 receivable (including Chargeback Amounts and rebills with respect to

 Historical Receivables), as of the Closing Date, related to the

 Business, other than accounts and notes receivable of the
- International Asset Sellers other than Newell Industries Canada Inc.; and".
- (c) Section 1.2(b)(iii) of the Purchase Agreement shall be amended and restated as follows: "All accounts and notes receivable of the Business, other than (A) intercompany accounts and notes receivable, and (B) the accounts receivable of Newell Industries Canada Inc.;"
- Each of (i) Trademark License Agreement and the Intellectual Property (as defined in the Trademark License Agreement) subject thereto and (ii) License Agreement dated May 1, 1999 between The Coca Cola Company and Anchor Hocking Consumer Glass Division, as amended pursuant to an addendum dated January 4, 2001, and extended pursuant to the License Agreement effective January 1, 2003 between the Goca Cola Company and Calphalon Corporation amended June 24, 2003 (the "Coke License Agreement") and the Intellectual Property (as defined in the Coke License Agreement) subject thereto and the inventory utilizing such Intellectual Property, will not be included in the Purchased Assets and will not be assigned to Purchaser pursuant to the Purchase Agreement. In addition, notwithstanding anything to the contrary in the Purchase Agreement, (i) the inventory utilizing the Intellectual Property (as defined in the Coke License Agreement) as of December 31, 2003 and as of the Closing Date will not be included in the Year End Net Working Capital or in the Closing Net Working Capital, respectively, and (ii) the restrictions contained in Section 6.11 of the Purchase Agreement will not apply to the distribution or sale by Seller or its Affiliates of the inventory as of the Closing Date utilizing the Intellectual Property (as defined in the Coke License Agreement).
- (e) The Coke License Agreement shall not be included on SCHEDULE 8.1(g) to the Purchase Agreement, and no consent shall be required thereunder pursuant to Section 8.1(g) of the Purchase Agreement.
- (f) The reference to "Acquired Assets" in Section 2.3(b)(iv)(x)(2) of the Purchase Agreement shall be changed to "Purchased Assets".
- (g) Section 6.11(c)(ii) of the Purchase Agreement shall be amended and restated as follows: ""Competing Glass Business" means the design or manufacture in North America, or the marketing, distribution or sale directly into the North America market, of consumer and specialty glass products that have been manufactured or sold by the Acquired Companies or Asset Sellers within the 12 month period immediately prior to the Closing and any other glass products similar in design function, including any Products (as defined in the Anchor/Newell Supply Agreement to be entered into on the Closing Date between Newe SAS and Anchor Hocking Operating Company LLC (the "Anchor/Newell Supply Agreement"); PROVIDED, that "Competing Glass Business" will include (A) the existing activities described in SCHEDULE 6.11(c) hereof or (B) the design, manufacture, marketing, distribution and sale of any products that contain, use or include glass parts as components of products that are not primarily made of glass (E.G., a glass lid for a metal frying pan)."
- (h) Section 7.1 of the Purchase Agreement shall be amended by adding the following at the end thereof: "Without limiting the generality of SECTION 6.3 hereof, following the Closing Seller shall supply to Purchaser, upon Purchaser's reasonable request, information with respect to the Business Employees as employees of Seller and its Subsidiaries, such as payroll related benefit information (for example, benefits eligibility and historical contribution amounts) and claims history, to the extent permitted by applicable law."
 - (i) (1) For purposes of this clause (i):
 - (A) "Chargeback" shall mean the payment of less than the

full invoiced amount in respect of any Excluded Receivable or

Historical Receivable (whether or not attributable to a Customer

Program), other than as a result of a customer's inability to pay the

full amount of an Excluded Receivable (as a result of bankruptcy or

otherwise);

- (B) "Chargeback Amount" shall mean the unpaid amount in respect of (I.E., the amount withheld from the payment of the full invoice amount of) an Excluded Receivable or Historical Receivable;
- (C) "Historical Receivable" shall mean any account or note receivable related to the Business with respect to which payment (A) of less than the full invoiced amount has been made on or at any time prior to the Closing Date and (B) is still owed with respect to the unpaid portion thereof as of the Closing Date, other than any such account or note receivable of the International Asset Sellers (other than Newell Industries Canada Inc.);
- (D) "Recent Historical Chargeback" shall mean any
 Chargeback relating to a Historical Receivable, which Chargeback was
 made or incurred within 30 days prior to the Closing Date; and
- (E) "Aged Historical Chargeback" shall mean any Chargeback
 relating to a Historical Receivable, which Chargeback was made or
 incurred more than 30 days prior to the Closing Date.
- (2) Notwithstanding anything to the contrary contained in

 SECTION 2.4 of the Purchase Agreement, (A) the calculation and amount
 of "Excluded Receivables net of reserves" for all purposes under

 SECTION 2.4 of the Purchase Agreement shall not be reduced by any
 Chargeback or rebill reserve relating to the Excluded Receivables or
 Historical Receivables, and (B) Chargebacks and rebills and reserves
 therefor relating to Excluded Receivables and Historical Receivables
 shall not be included as current liabilities in any calculation or
 determination of Net Working Capital.
- (3) From the Closing Date through and including the 120th day
 following the Closing Date, Seller shall (A) notify Purchaser of any
 Chargeback relating to an Excluded Receivable within five Business
 Days following the date on which a Chargeback relating to an Excluded
 Receivable occurs (each such notified Chargeback is referred to herein
 as a "Notified Chargeback"), and (B) provide such information in
- Seller's possession relating to Historical Receivables, Recent Historical Chargebacks and Aged Historical Chargebacks as Purchaser may reasonably request. Purchaser shall review and investigate the facts underlying (A) each such Notified Chargeback, promptly following receipt of notice of each Notified Chargeback, and (B) each Recent Historical Chargeback, promptly following the Closing Date, and shall determine in good faith, in accordance with the following sentence, whether such Notified Chargeback was appropriately claimed or asserted against the related Excluded Receivable and whether such Recent Historical Chargeback was appropriately claimed or asserted against the related Historical Receivable. The review, investigation and determination by Purchaser described in the foregoing sentence sha be conducted and made, as applicable, on a basis consistent with the in which such reviews, investigations and determinations were conducted and made with respect to Chargebacks for accounts and notes receivable of the Business prior to the Closing, with the exception that the time periods for performing such reviews, investigations and determinations may be expedited to comply with the time and delivery requirements set forth in this Section 1.1(i). Any Notified Chargeback and Recent Historical Chargeback that Purchaser promptly, and in any event prior to the 120th day after the Closing Date, (A) determines was not appropriately claimed or asserted against the related Excluded Receivable or related Historical Receivable, applicable, in accordance with the foregoing two sentences, and notifies Seller of such determination, and (B) provides Seller with (1) a reasonable explanation as to why such Notified Chargeback or Recent Historical Chargeback was not appropriately claimed or asserted against the related Excluded Receivable or Historical Receivable, applicable, and (2) documentation reasonably acceptable to Seller supporting such determination and explanation by Purchaser, shall be referred to herein as a "Rebill". Each (A) other Notified Chargeback, (B) Aged Historical Chargeback and (C) Recent Historical Chargeback that is not a Rebill shall be referred to herein as a "Reimbursable Chargeback".

Seller and for Seller's account the applicable customer for such
 Rebill, and notify Seller of such determination and Rebill. Any and
 all payments made in respect of any Rebill, regardless of when paid,
 shall be for Seller's account, and Purchaser shall remit promptly to
 Seller any payment made to Purchaser in respect of any Rebill.

(5) Seller shall, within five days after the 120th day following the Closing Date, notify Purchaser in writing of any Rebills that have been rebilled by Purchaser pursuant to clause (4) above with respect to which Seller has not received payment in full (and the amount of such Rebills which have not been paid in full) on or prior to the 120th day following the Closing Date (the aggregate amount of such Rebills that have not been paid to Seller as of the 120th day following the Closing Date shall be referred to herein as the "Undiscounted Rebill Amount").

- (6) Purchaser shall, within ten days following the 120th day following the Closing Date, pay to Seller, by wire transfer of immediately available funds to an account specified by Seller, an amount equal to the sum of (A) the aggregate amount of the Chargeback Amounts for the Reimbursable Chargebacks and (B) 50% of the Undiscounted Rebill Amount, provided that in no event shall Purchaser be obligated to pay to Seller an amount pursuant to this Section 1.1(i)(6) in excess of the Final Other Adjustment Amount minus the amount collected by Seller in respect of the Excluded Receivables subsequent to the Closing Date.
- (7) Seller shall cooperate with Purchaser in providing such information and documents in Seller's possession as reasonably requested by Purchaser after the Closing to timely conduct the reviews and investigations, and to make the determinations, described in Section 1.1(i)(3) above. Purchaser and Seller shall cooperate with each other and provide the other party with such information and access as reasonably requested by the other party after the Closing to timely collect the Rebills for Seller's account, and Purchaser and Seller shall use commercially reasonable efforts to collect such Rebills for Seller's account prior to the 120th day after the Closing Date.
- (8) From and after the Closing Date, neither Purchaser nor — Seller shall induce or encourage any customer of the Business to fail — to pay any portion of any Excluded Receivable.
 - (j) Notwithstanding anything to the contrary contained in the Purchase Agreement, the (i) Lease Agreement for 9301 Amberglen Boulevard, Austin, Texas 78729, dated May 23, 2002, as amended on December 5, 2003, by and between Newell Rubbermaid Inc. for its Intercraft Divisions and Austin Jack LLC, and (ii) Assignment of Lease relating to the lease (as amended) described in clause (i), dated as of the Closing Date, by and among NNN AmberOaks, LLC, a Texas limited liability company, TREIT AmberOaks, LP, a Texas limited partnership, NNN AmberOaks 1, LLC, NNN AmberOaks 2, LLC, NNN AmberOaks 3, LLC, one a Texas limited liability company (as Lessor), acting by and through Triple Net Properties Realty, Inc. (as Agent for Lessor) successor in interest to Austin Jack, L.L.C., a Delaware limited liability corporation and Newell Rubbermaid, Inc. (as Lessee/Assignor) and Burnes Operating Company LLC. (as Assignee), shall each be treated under the Purchase Agreement as Assumed Liabilities and Business Contracts with respect to the indemnification provisions in Section 9.3(b)(ii) and 9.3(b)(iii) of the Purchase Agreement.

ARTICLE II

GENERAL PROVISIONS

2.1 RATIFICATION; ENTIRE AGREEMENT.

This Amendment shall not affect any terms or provisions of the

Purchase Agreement other than those amended hereby and is only

intended to amend, alter or modify the Purchase Agreement as expressly

stated herein. Except as amended hereby, the Purchase Agreement
remains in effect, enforceable against each of the parties, and is
hereby ratified and acknowledged by each of the parties. The Purchase
Agreement (including the Schedules and Exhibits), as amended by this

— Amendment, constitutes the entire agro — agreements and understandings, both wr — parties with respect to the subject ma	itten and oral, among the
2.2 COUNTERPARTS.	
This Amendment may be executed in (including by means of telecopied sign be considered one and the same agreemed when two or more counterparts have been and delivered to the other party, it is parties need not sign the same counter	nature pages), all of which shall ent and shall become effective en signed by each of the parties being understood that both
2.3 GOVERNING LAW.	
This Amendment shall be governed the laws of the State of New York, wit might be applicable under conflicts of	thout regard to the laws that
2.4 SEVERABILITY.	
Whenever possible, each provision interpreted in such manner as to be ef applicable law, but if any provision of invalid, illegal or unenforceable in a law or rule in any jurisdiction, such enforceability shall not affect any of jurisdiction.	fective and valid under of this Amendment is held to be any respect under any applicable invalidity, illegality or
2.5 SUCCESSORS AND ASSIGNS.	
This Amendment is binding upon and shall inure to the benefit of each of the parties and their respective successors and assigns.	
·	ve successors and assigns.
2.6 HEADINGS.	
The headings, captions and arrangements used in this Amendment are for convenience only and will not affect the interpretation of this Amendment.	
IN WITNESS WHEREOF, Purchaser and Sellow be signed by their respective officers as of date first written above.	
	GLOBAL HOME PRODUCTS LLC
	By: /s/ George E. Hamilton
	Name: George E. Hamilton Title: Chief Executive Officer
	NEWELL RUBBERMAID, INC.
	By: /s/ Dale L. Matschullat
	Name: Dale L. Matschullat Title: Vice President
	- General Counsel