JARDEN

the brands of everyday life.™

Investor Presentation

Jefferies

June 23, 2015

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This presentation also contains non-GAAP financial measures. For purposes of Regulation G, a non-GAAP financial measure is a numerical measure of a company's historical or future financial performance, financial position or cash flows that excludes amounts, or is subject to adjustments that have the effect of excluding amounts, that are included in the most directly comparable measure calculated and presented in accordance with GAAP in the statements of operations, balance sheets, or statements of cash flows of the Company; or includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable measure so calculated and presented. Pursuant to the requirements of Regulation G, the Company has provided reconciliations of the non-GAAP financial measures to the most directly comparable GAAP financial measures. These non-GAAP measures are provided because management of the Company uses these financial measures in monitoring and evaluating the Company's ongoing financial results and trends. Management uses this non-GAAP information as an indicator of business performance, and evaluates overall management with respect to such indicators. Additionally, the Company uses non-GAAP financial measures because the Company's credit agreement provides for certain adjustments in calculations used for determining whether the Company is in compliance with certain credit agreement covenants, including, but not limited to, adjustments relating to non-cash impairment charges of goodwill, intangibles and other assets, certain restructuring costs, acquisition-related and other costs, non-cash purchase accounting adjustments, elimination of manufacturer's profit in inventory, Venezuela related charges (deconsolidation, hyperinflationary and foreign exchange-related charges), non-cash stock-based compensation costs, gain (loss) on sale of certain assets, loss on early extinguishment of debt, non-cash original issue discount amortization and other items, as applicable.

These non-GAAP measures should be considered in addition to, not a substitute for, measures of financial performance prepared in accordance with GAAP.

Jarden Overview and Performance

Investment Highlights

- A well-diversified, global consumer products company
- Over 120 powerful brands that consumers trust
  - The brands of everyday life ™
  - Defined by Jarden's DNA as our foundation
- Proven track record of strong financial performance over 13+ years
- Defined and measurable long-term financial goals
  - Designed to deliver diluted adjusted EPS of $4.00 by YE 2018
- Strong balance sheet and cash flow generation capabilities
- Strategic deployment of capital

Our Largest Brands

$150 Million → *Sales* → $800+ Million

Jarden's Value Enhancing Platform

Focused Operating Culture coupled with value enhancing acquisitions and shareholder focused capital allocation

Operational Effectiveness

- Robust strategic planning
- Detailed budgeting and strong operational insight + review to support entrepreneurial growth
- Decentralized structure to seize market opportunities
- Global organic growth
- Margin expansion through scale + innovation, supplemented by Project Lean
- Consistent performance led by strong and incentivized leadership teams
- Operational excellence as a core competency focus

Value Creating Capital Allocation and Acquisition Strategy

- High Standards for quality and valuation of acquired businesses
- Focus on shareholder value creation
- Intelligent and opportunistic use of debt and equity to finance acquisitions
- Capital allocation and acquisition as core competencies

Jarden Platform Value

- ✓ Consistent revenue and earnings expansion
- ✓ Multiple expansion
- ✓ Cash generation
- ✓ Track record of creating additional earnings through value enhancing investments
- ✓ Entrepreneurial and lean organization
- ✓ Rigorous business & operating systems to consistently drive effectiveness

Revenue Growth Strategy

ORGANIC EXPANSION			M&A
1 EXPAND	2 INNOVATE	3 LEVERAGE	4 ACQUIRE
Geographic expansion + Brand expansion to adjacent categories + Channel expansion	Robust NPD process + 1/3 of revenue from new products + Increase market share & increase margins	Scale + Sister company relationships accelerate geographic and channel expansion: faster & less expensive growth	Disciplined and opportunistic acquirers + High standards for quality & valuation + Consistent acquisition criteria

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Branded Consumables

Market Position in Core Categories

- 2014 Net Sales of $3.0 billion
- 2014 Segment Earnings Margin of 17.4%
- Brands which are synonymous with their categories
- Strong, stable cash flow generation
- Diversified product mix with leadership positions in most categories

#1 Market Position:

- Baby Care*
- Boxed Plastic Cutlery
- Firelogs
- Fresh Preserving
- Gloves & Sponges **
- Matches & Toothpicks
- Playing Cards
- Premium Scented Candles
- Smoke & CO Alarms

BRANDED CONSUMABLES | OUTDOOR SOLUTIONS | CONSUMER SOLUTIONS

Leading provider of primarily niche, affordable, consumable household staples used in and around the home

Note: Positions noted above refer to the U.S. market unless indicated otherwise.
* Category includes aggregate sales of pacifiers, sippy cups, bottles, and other oral development and feeding products.
** Home-use gloves and sponges in EU G5 market.

Outdoor Solutions

- 2014 Net Sales of $2.7 billion
- 2014 Segment Earnings Margin of 11.0%
- World's largest sports equipment company
- Leadership positions in US, Europe and Japan
- Extensive distribution network spanning mass, sporting goods, specialty, internet and team channels

Market Position in Core Categories

Baseball Gloves & Balls

Camp Stoves

Fishing

Lanterns

Skis & Bindings

Sleeping Bags

Tents

Global provider of innovative, recreational and high-performance products designed to maximize consumers' enjoyment of the outdoors

Note: Positions noted above refer to the U.S. market unless indicated otherwise.

Consumer Solutions

- 2014 Net Sales of $2.2 billion
- 2014 Segment Earnings Margin of 16.2%
- Strong portfolio of brands with leading positions across core categories
- Most broadly distributed brand portfolio in core categories throughout the Americas
- Distribution channels include mass merchants, warehouse clubs, specialty retailers, direct-to-consumer and international

Market Position in Core Categories

Blenders

Coffee Makers

Slow Cookers

Vacuum Packaging

Air Purifiers/Humidifiers

Warming Blankets

BRANDED CONSUMABLES | OUTDOOR SOLUTIONS | **CONSUMER SOLUTIONS**

Global provider of products designed to simplify the daily lives of consumers in and around the home; making everyday experiences, more satisfying

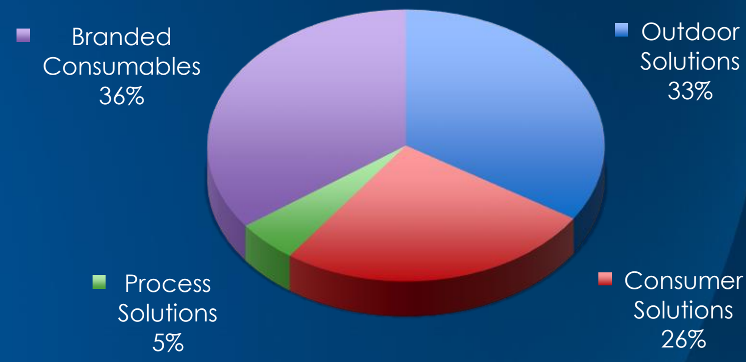
Note: Positions noted above refer to the U.S. market unless indicated otherwise.

Operating Segments

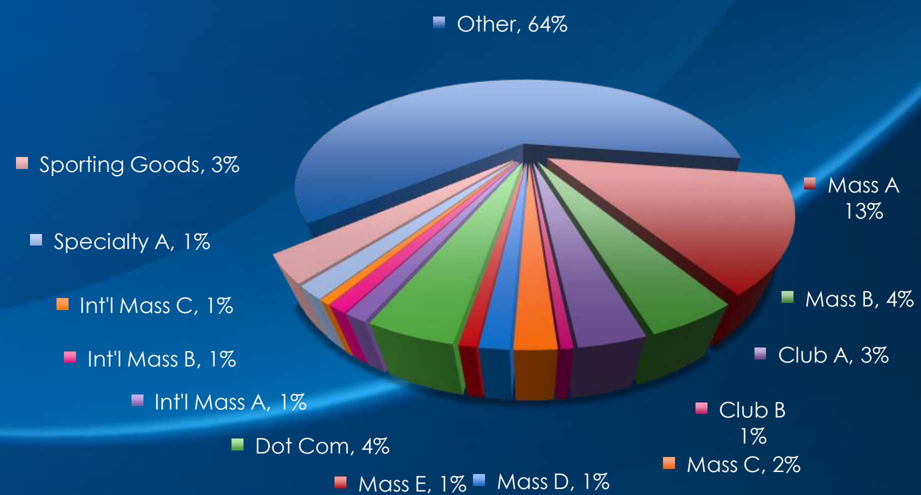
- Jarden is well diversified across operational segments and customers
- Manufacturing in 70 plants across 16 countries
- Business operations in 40 countries
- Over 30,000 employees
- Focus on operational excellence

Segment Breakdown

2014 Net Sales: $8.3 billion



Net Sales by Customer



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Geographic Revenue Mix

2014 US/International Mix of 61% / 39%

- Gradually shift from US / International mix of 61%/39% to 50%/50%
- Cross-channel opportunities
  - Use each business' geographic strength to support expansion of "sister" Jarden businesses
- Specific targeted growth initiatives with incremental resources focused on Asia, Latam, and EMEA

Existing markets > 1.0% of 2014 Net Sales

Existing markets < 1.0% of 2014 Net Sales

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Jarden's DNA

- Strive to be better
- Retain and develop the best talent
- Listen, learn, innovate
- Deliver exceptional financial results

- Support the individual, but encourage teamwork
- Think lean; act large
- Have fun, work hard, execute
- Enhance the communities in which we operate

Jarden's DNA is the foundation for strategic, operational and financial initiatives and ultimately it is the key to our success

Our Evolution Into A Leading Global Consumer Products Company

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2001–2005: Setting the Foundation

- Established a platform for growth through a series of acquisitions

2005–2007: Strengthening & Investing in the Platform

- Infrastructure investments:
  - IT systems
  - Business management processes
  - Internal controls
  - Talent development
  - Process, planning and forecasting

2007–2012: Leveraging the Platform for Predictable & Sustainable Growth

- Brand-building approach
  - Increased investment in brand equity
  - Product innovation and development focus
  - Cross-brand collaboration
  - Cross-selling
  - Partnerships
  - Shared technologies
  - Idea generation and knowledge exchange

2012-2014: Expanding Revenue, Geographic Reach, Margin & Cash Generation

- Revenue expansion
- Geographic expansion
- Opportunistic acquisition
- Leverage platform for margin expansion
- Gross margin & working capital efficiencies
- Disciplined & creative access to capital markets

2015+: New Drivers of Growth

- White sheet of paper
- Talent development
- D2C expertise
- Intl platform leverage
- Process redesign
- New financial goals

Strategic Priorities

- Deliver innovative products that present great value through leading brands that consumers desire and trust
- Capitalize on our strong core to expand by category, by channel, and by geography
- Deliver earnings growth well above our rate of sales increase
- Continue to optimize our capital structure and effectively deploy capital for the benefit of our shareholders

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Robust Strategic Planning Drives Growth

BASE BUSINESS

1. New Distribution Channels
2. Current Distribution Channels
3. New Products
4. Margin Expansion
5. Investment (Mktg, R&D, and CapEX)

TARGET GROWTH

6. International Growth
7. Targeted Growth Initiatives

DISCIPLINED OPERATIONAL ANALYSIS & MANAGEMENT

Assessment and approval of "Base Business" and "Target Growth" initiatives drive Jarden's long term Financial Goals

2014 — *5 year roadmap* → 2018

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Organic Cross Selling Opportunities Drive Value Across the Jarden Platform

Cross-Selling Opportunities

- Adjacent selling opportunities within our family of brands (e.g. candles with lighters, matches and firelogs)
- Customer / retail network can be grown by leveraging Jarden's relationships across our portfolio of brands
- Cross-selling opportunities, such as technical apparel with related sports equipment

Cross-Channel Opportunities

- Streamlining distribution costs
- Expanding each business' distribution network by utilizing the platform of the portfolio
- Leveraging Jarden's footprint to facilitate each business' expansion into new markets and geographies
- Many businesses with complementary geographic strengths providing "sister" help

Cross-Brand Collaboration Opportunities

- To help drive new product innovation
- Using scale to achieve production synergies
- Cross-brand support and knowledge exchange
- Jarden's disciplined processes and planning to provide unique insights and market intelligence; further developing opportunities across the platform

New Revenue Drivers, Enhanced Scale and Increased Portfolio Synergies

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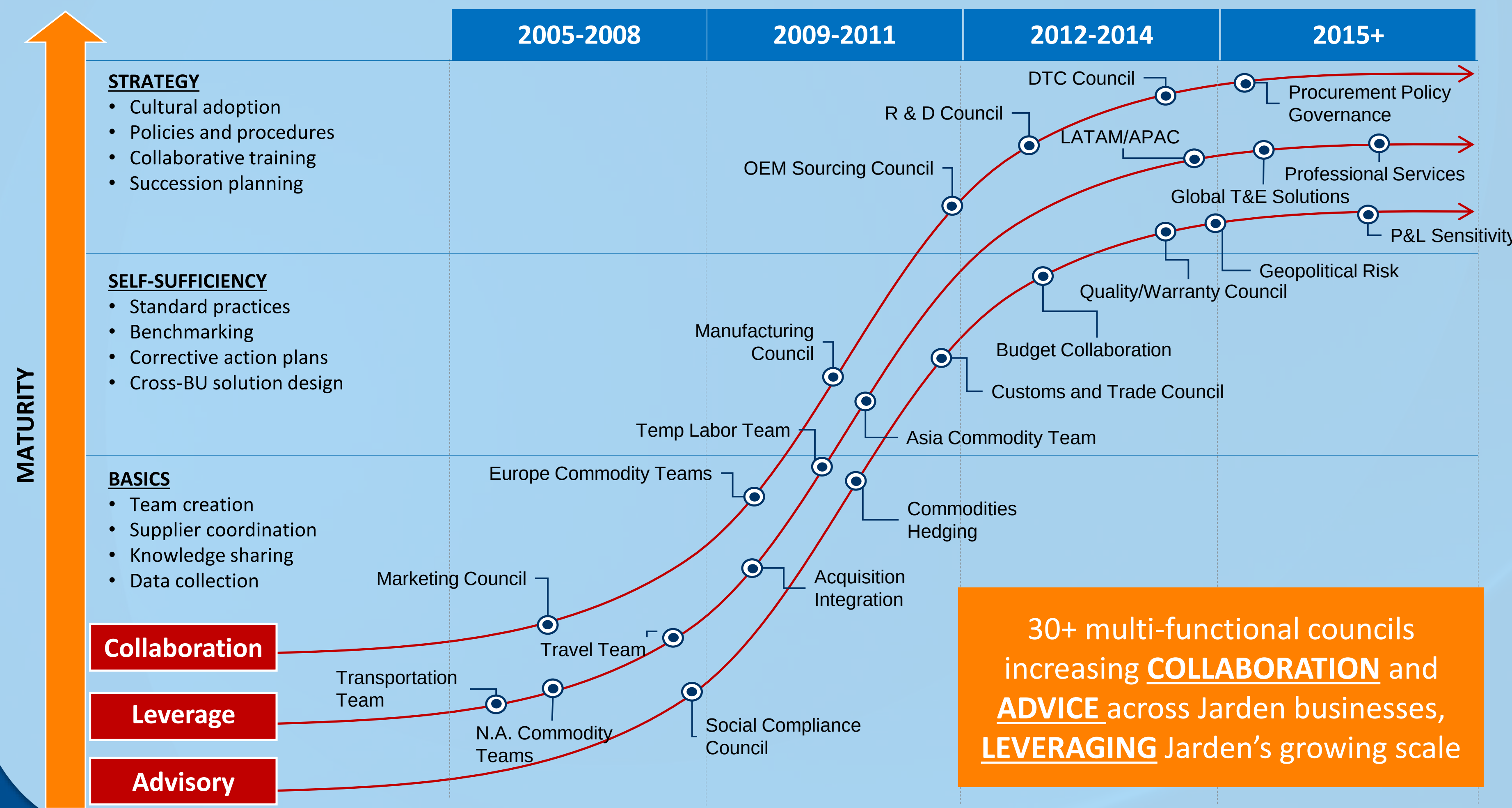
The Council Approach to Scale & Leveraging SG&A

Select Examples:



30+ multi-functional councils increasing **COLLABORATION** and **ADVICE** across Jarden businesses, **LEVERAGING** Jarden's growing scale

Note: Select Councils shown on chart given 30+ active counsels.

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Seasonal Staples Products;
4-6 Month Order Curve

2014					2015											
AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC

Multi-year budget planning

Aug to Nov

BOTTOM-UP PROCESS
- Per product category
- Per customer account
- Per growth initiative

Monthly budget monitoring

KEY METRICS
- Sales & Profitability
- Investment spending
- Working capital
- Inventory metrics
- Warranty expenses
- Operational cash flow
- FX impact

HORIZON
- Month
- Quarter (QTD and outlook)
- Annual (YTD and outlook)

BREAKDOWN
- Business unit
- Product category
- Geography

BUSINESS UPDATE
- Marketing initiatives
- Competitive activity
- Customers
- Target growth initiatives

Quarterly & Mid-year budget reforecast

REVISION OF BOTTOM-UP
- Per customer account
- Per product line
- Per growth initiative

Continuous Adjustment to Protect Pricing & Budget

Weekly sales flashes, coupled with eight week rolling cash forecasts, supplemented with ongoing commodity hedging

Multiple **TOUCHPOINTS** building an accurate forward-looking view of the year, allowing for continuous **ADJUSTMENT**

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Historical Performance & Visibility Curve Example

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Note: For a reconciliation of Non-GAAP numbers please refer to the Supplemental slides posted on Jarden's website.

1. Non-GAAP – excluding restructuring, non-operational and non-cash charges and credits.
2. For full year 2014, cash flow from operations was $669 million before a $42 million cash charge primarily representing the cost of interest acceleration related to the early repayment of Jarden's 2020 bonds.

Investment Highlights

Long-Term Financial Goals

Delivering Long-Term Average Annual Organic Sales Growth of 3% to 5%

Continuing to Leverage SG&A

Expanding Segment Earnings Margins to 15% by YE 2018

Generating Average Annual Earnings Growth of at Least 10%

Producing at Least $4.0 Bn of Cash Flow from Operations over Five Years (2014-18)[(1)]

Targeting Year End Bank Leverage Ratio at or Below 3.0x

Delivering Diluted Adjusted EPS of $4.00 by YE 2018[(2)]

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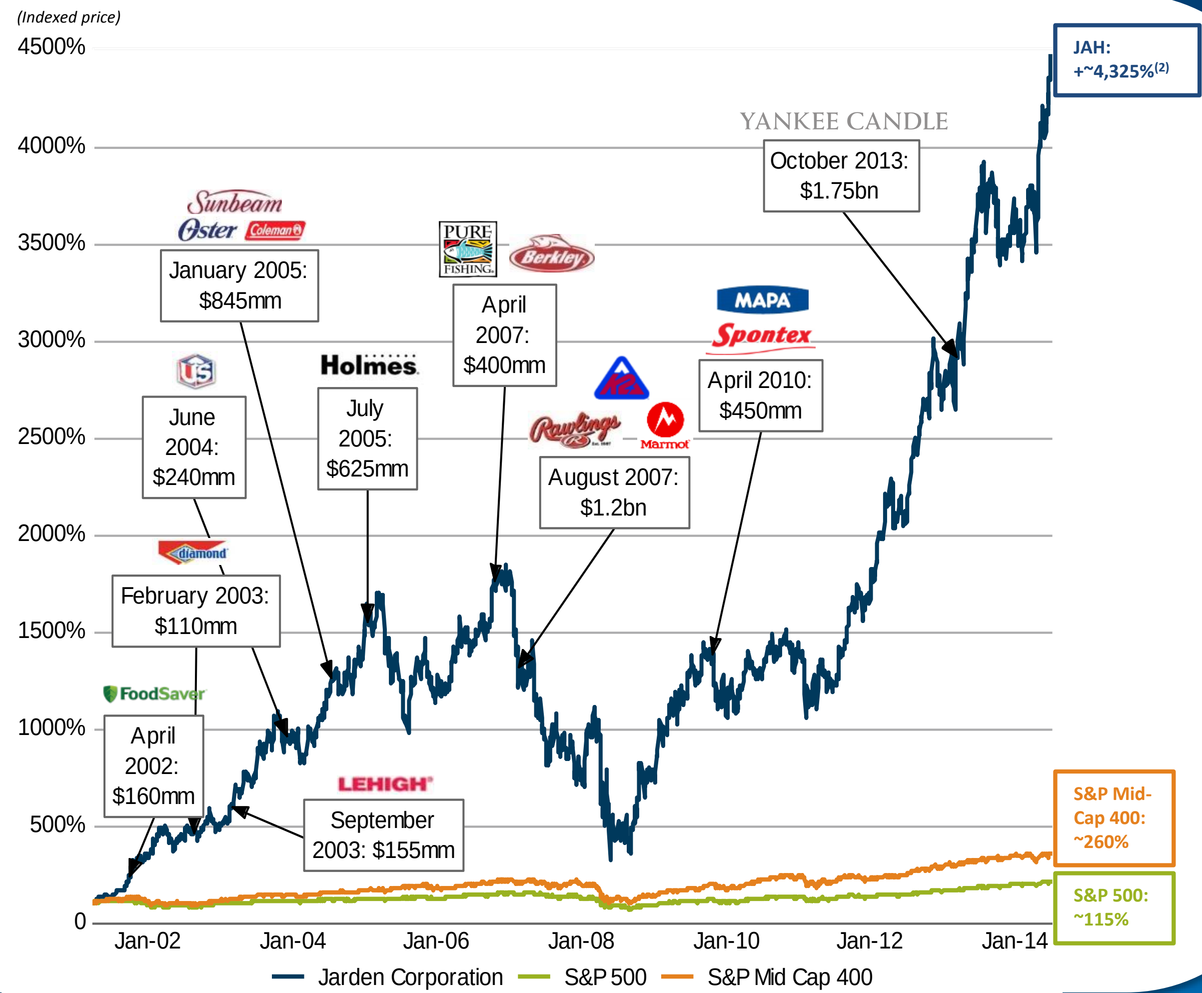
Note: (1) Cash flow from operations delivered from 2009-2013 was $2.5 Bn
(2) Diluted adjusted EPS of $4.00 reflects the November 2014, 3-for-2 share split and is unchanged and equivalent to the pre-split target value of $6.00

Jarden's Track Record of Organic Performance Has Been Enhanced by Disciplined Acquisitions

Indexed Share Price Performance since 2001 (1)



Prioritization

- Drive consistent, profitable, organic growth
- Opportunistic acquisitions; always on the radar
- Bandwidth to take advantage of accretive acquisition opportunities

Since Jarden's 2001 Inception, the Stock has Delivered an Annual Compound Return of over 33%

1. *Acquisitions shown reflect transactions that contributed more than 10% of revenue at the time of the acquisition.*
2. *Performance reflects total stock appreciation from Jarden's inception, defined as market close 9/21/2001 as Martin E. Franklin and Ian G.H. Ashken were officially appointed as senior management on 9/24/2001, through 12/31/2014.*

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Execution: Jarden has Delivered Uncommon Value Across Multiple Time Periods

Setting Aspirational Targets to Drive Performance

- New long-term financial goals were established for FY '14 through FY '18
  - Jarden achieved record 2014 performance
  - Today, Jarden's market cap is in excess of $9Bn
- In 2013, Jarden exceeded the January 2010 stretch goal of doubling adjusted EPS within five years
  - The goal was achieved a year ahead of schedule
  - Market cap growth from 2010 to 2013 from $2.9Bn to $8.3Bn, a ~3x increase
- In January 2005, post closing the American Household acquisition, the Board set ambitious 5 year goals for the Company
  - Jarden's market cap grew by over 105%
  - Over the same period, the S&P 500 Index declined by 6%

Uncommon Value

Jarden **consistently has the highest stock return** vs. its peers in the S&P Consumer Staples index, across multiple time periods

	Return (1)	Rank (2)
2014	+17%	#1
2013	+78%	#1
2012	+73%	#1
5-Year	+248%	#1
10-Year	+272%	#1
Since 2001 (inception) (3)	+~4,325%	#1

1. *Performance reflects total stock appreciation over the listed periods as of 12/31/2014.*
2. *Ranking based on performance compared to the household and personal care peer group in the S&P Consumer Staples Index.*
3. *Inception point defined as market close 9/21/01 as Martin E. Franklin and Ian G.H. Ashken were officially appointed as senior management on 9/24/01.*

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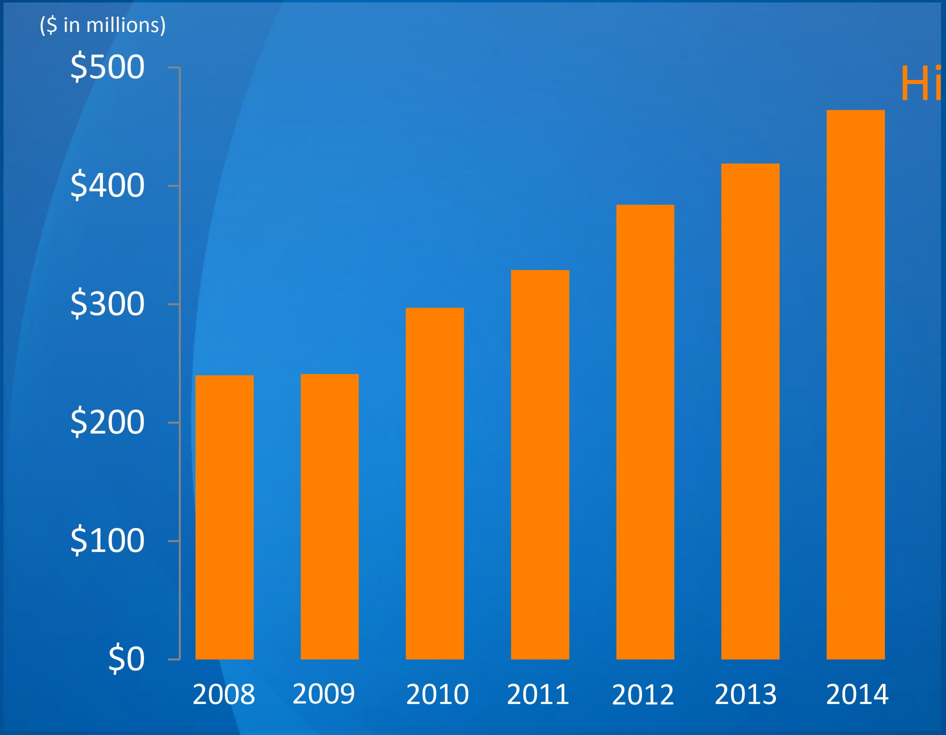
Jarden has Supported Organic Growth through Significant Brand Equity Investment



4.5% 4.7% 4.9% 4.9% 5.7% 5.7% 5.7% % of Net Sales

Brand Equity and Product Innovation = Higher Prices (i.e. greater value) and Higher GM

Each year ~30% of sales come from products launched within past three years

Creative Go-To-Market Initiatives

Relevant consumer outreach utilizing multi-media approach & Point of Purchase programs

Investment Now at Appropriate Level ~6% of Net Sales

Note: Excludes Yankee Candle pre 2013. Figures above include marketing and R&D expenses.

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Jarden's Acquisition Criteria

Unchanged Since Jarden's 2001 Inception:

1. Category-leading positions in niche consumer markets with defensible moats around the business
2. Recurring revenue with margin expansion opportunities
3. Strong cash flow characteristics
4. Talented Management team
5. Attractive transaction valuations, accretive from day one pre-synergies

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Effective Deployment of Capital

Share Repurchases

- Jarden acquired over $200 million of its shares in 2014
- There is ~$300 million remaining under Jarden's current share repurchase authorization

Capital Markets Activities

- Amended and extended the senior secured credit facility from '16 to '19 in 4Q14
- Issued Euro 300 million of senior notes due 2021 in 3Q14. The notes bear an annual interest rate of 3¾%
- Issued $690 million of senior subordinated convertible notes due 2034 in 1Q14. The notes bear an annual interest rate of 1⅛% with a conversion price of approximately $49.91
- Paid down ~$480 million of debt through redemption of 7.5% USD and Euro senior subordinated 2020 notes

Acquisitions

- In Q1 2015, Jarden acquired Dalbello and Squadra
- Yankee Candle become part of Jarden's organic performance in Q4 2014
- Q3 2014 acquisitions of Rexair and Millefiori
- Q2 2014 acquisition of Cadence

Balanced Approach Intended to Maximize Long-Term Shareholder Value

Jarden Q1 2015 and Full-Year 2014 Results

Organic Net Sales Growth of 4.7%

Net Sales Equal to Q1 2014's Record Results

- Q1 '15 Performance delivered despite significant headwinds from foreign exchange and West Coast port issues; as adjusted earnings per share in-line with the 2015 plan and Street expectations

($ in millions)	Three months ended			Twelve months ended		
	03/31/2015	03/31/2014	Inc/(Dec)%	12/31/2014	12/31/2013	Inc/(Dec)%
Net Sales	$1,732	$1,732	(0.0)%	$8,287	$7,356	12.7%
Adjusted EBITDA (Segment Earnings)	$99	$126	(21.6)%	$1,104	$936	17.9%
% Margin	*5.7%*	*7.3%*		*13.3%*	*12.7%*	
Adjusted Net Income	$11	$26	(14.7)%	$512	$413	23.9%
Cash Flow from Operations	$(321)	$(258)	(24.2)%	$669(1)	$669	0.1%

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Project LEAN Initiative

- Mission = To leverage SG&A spend by segment, business, and expense category to drive profitability
- Project LEAN will support our goal of +150 bps from the FY'13 segment earnings margin of 12.7%
- Initiative is compromised of several smaller scale projects leading to margin improvement
  - Brand support will not be reduced, platform efficiencies are being targeted
- Examples of current initiatives include:
  - Movement to shared service platforms for back office
  - Travel expense centralization and management
  - Subscription and professional dues review
  - Parcel post analysis; and
  - Review of outside service use and cost

Full-Year 2015 Guidance

- Organic Sales Growth 3-5%
- Segment Earnings Margins of 13.5%-14.0%
- Interest Expenditure $175-$185 million
- Capital Expenditure of 2.5%
- Cash Flow from Operations of approximately $700 million
- Year End Bank Leverage Ratio at or Below 3.0x

Diluted Adjusted EPS Delivery in the Range of $2.75-$2.90

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Note: (1) Assumes 192-193 million shares outstanding. Lower end of fully diluted adjusted EPS range reflects FX rates as of Jarden's 1Q earnings call 4/23/15

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