# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

FORM 8-K
CURRENT REPORT

## PURSUANT TO SECTION 13 OR 15(d) OF THE

 SECURITIES EXCHANGE ACT OF 1934Date of report (Date of earliest event reported): July 31, 2015
NEWELL RUBBERMAID INC.
(Exact Name of Registrant as Specified in Its Charter)
Delaware
(State or Other Jurisdiction
of Incorporation)

| 1-9608 | 36-3514169 |
| :---: | :---: |
| (Commission | (IRS Employer |
| File Number) | Identification No.) |


| Three Glenlake Parkway |  |
| :---: | :---: |
| Atlanta, Georgia | 30328 |
| (Address of Principal Executive Offices) | (Zip Code) |

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Item 2.02. Results of Operations and Financial Condition
Item 9.01. Financial Statements and Exhibits
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EXHIBIT INDEX

## Item 2.02. Results of Operations and Financial Condition

On July 31, 2015, Newell Rubbermaid Inc. (the "Company") issued a press release to report the Company's earnings for the fiscal quarter ended June 30, 2015, which is attached to this report as Exhibit 99.1.

The information in this Form 8-K and the Exhibit attached hereto shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, regardless of any general incorporation language in such filing.

Item 9.01. Financial Statements and Exhibits
(c) Exhibits

Press Release, dated July 31, 2015, issued by Newell Rubbermaid Inc., and Additional Financial Information

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

NEWELL RUBBERMAID INC.
Date: July 31, 2015
By: /s/ John K. Stipancich

John K. Stipancich
Executive Vice President, Chief Financial Officer

## Description

# Newell Rubbermaid Raises Full Year Guidance on Strong Second Quarter Results 

» 5.1\% Core Sales Growth and Normalized EPS of \$0.64<br>» 3.9\% Net Sales Growth and Reported EPS of $\$ 0.55$<br>» Raises Full Year 2015 Core Sales and Normalized EPS Guidance

## First Quarter Executive Summary

» 5.1 percent core sales growth, excluding a 480 basis point net contribution from acquisitions and planned divestitures and a 600 basis point negative impact from foreign currency; 3.9 percent net sales growth
40.0 percent normalized gross margin, a 10 basis point improvement compared to the prior year; 39.8 percent reported gross margin, a 20 basis point improvement compared to the prior year

150 basis point increase in advertising and promotion while holding normalized operating margin flat at 16.0 percent; 13.8 percent reported operating margin, a 40 basis point decline compared to prior year primarily attributable to increased restructuring and other Project Renewal transformation costs
$\$ 0.64$ normalized EPS compared to $\$ 0.59$ in the prior year, an 8.5 percent increase despite an $\$ 0.11$ negative impact from foreign exchange; $\$ 0.55$ reported EPS compared to $\$ 0.54$ in the prior year

Repurchased 1.3 million shares at a cost of $\$ 50.4$ million
Full year 2015 core sales guidance revised upward to 4 to 5 percent from 3.5 to 4.5 percent; normalized EPS guidance revised upward to $\$ 2.14$ to $\$ 2.20$ from $\$ 2.10$ to $\$ 2.18$

ATLANTA, July 31, 2015 - Newell Rubbermaid (NYSE: NWL) announced its second quarter 2015 financial results today.
"We have posted a strong set of second quarter results with core sales growth of 5.1 percent and normalized earnings per share growth of 8.5 percent, despite unprecedented foreign exchange pressure on earnings," said Michael Polk, President and Chief Executive Officer. "Core sales grew in all five of our segments and in all four geographic regions. Our Win Bigger businesses grew 6.5 percent, led by our global Writing business which grew core sales over ten percent. Momentum continued to build in our Baby \& Parenting business, which also had a strong quarter with core growth of 6.0 percent. We are driving accelerated growth and earnings performance as a result of strengthened innovation, increased investment in brands, aggressive cost programs and excellent commercial execution.

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## Rubbermaid.

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## DYMO

"Our strong second quarter results represent another milestone in our journey to establish Newell's story of both category leading growth and margin development. Our current growth momentum, our plans for strong innovation and increased brand support in the second half and continued cost benefits from Project Renewal give us the confidence to raise our guidance for full year 2015 core sales growth to 4 to 5 percent and normalized EPS to $\$ 2.14$ to $\$ 2.20$, or 7 to 10 percent above prior year."

## Second Quarter 2015 Operating Results

Net sales in the second quarter were $\$ 1.56$ billion compared with $\$ 1.50$ billion in the prior year. Core sales grew 5.1 percent, excluding a 480 basis point net contribution from acquisitions and planned divestitures and a 600 basis point negative impact from foreign currency.

Reported gross margin was 39.8 percent, a 20 basis point improvement versus prior year.
Normalized gross margin improved 10 basis points to 40.0 percent, as benefits from productivity and pricing more than offset the negative impacts of foreign currency and mix from acquisitions.

Second quarter reported operating margin was 13.8 percent and operating income was $\$ 214.7$ million, compared with 14.2 percent and $\$ 213.3$ million, respectively, in the prior year.

Normalized operating margin was 16.0 percent, flat compared with the prior year despite a 150 basis point increase in advertising and promotion expense. Normalized operating income was $\$ 249.4$ million compared with $\$ 239.7$ million in the prior year as the benefits of Project Renewal and other cost savings initiatives more than offset increased investment in advertising and promotion and pressure from foreign exchange.

The reported tax rate for the quarter was 22.7 percent compared with 25.8 percent in the prior year. The normalized tax rate was 24.5 percent compared with 27.2 percent in the prior year.

Normalized net income was $\$ 174.5$ million compared with $\$ 165.5$ million in the prior year. Normalized diluted earnings per share were $\$ 0.64$, an increase of 8.5 percent versus $\$ 0.59$ in the prior year. The improvement in normalized diluted earnings per share was attributable to increased core sales, contribution from prior year acquisitions, gross margin expansion, a lower tax rate and the positive impact of fewer outstanding shares, which more than offset a significant increase in advertising and promotion support, negative foreign currency impacts and increased interest expense related to borrowing in support of prior year acquisitions.

Reported diluted earnings per share were $\$ 0.55$, compared with $\$ 0.54$ per diluted share in the prior year. Reported net income was $\$ 148.5$ million, compared with $\$ 150.6$ million in the prior year. In addition to the factors cited in the explanation of normalized diluted earnings per share, reported diluted earnings per share were negatively impacted by higher incremental restructuring and other Project Renewal transformation costs in 2015.

Operating cash flow was $\$ 102.5$ million compared with $\$ 96.2$ million in the prior year period.
A reconciliation of the "as reported" results to "normalized" results is included in the appendix.

## Second Quarter 2015 Operating Segment Results

Writing net sales for the second quarter were $\$ 495.9$ million, a 1.3 percent increase compared to prior year, reflecting a 950 basis point impact from negative foreign currency. Writing core sales increased 10.8 percent, reflecting strong growth in Latin America and EMEA attributable to excellent Back-to-School sell-in, pricing, increased distribution, and increased marketing support. In North America, solid Back-To-School sell-in drove good growth despite a comparison to the prior year quarter which included a timing-related benefit of approximately $\$ 15.0$ million. Normalized operating income was $\$ 133.0$ million compared with $\$ 133.1$ million in the prior year. Normalized operating margin was 26.8 percent compared with 27.2 percent in the prior year as a result of negative foreign currency impacts and increased advertising and promotion spending.

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Home Solutions net sales were $\$ 438.5$ million, a 14.4 percent increase compared to the prior year, largely attributable to the contribution from the Contigo and bubba brand acquisitions. Core sales increased 1.2 percent, attributable to growth in Rubbermaid Food Storage, partially offset by continued planned contraction of the lower margin Rubbermaid Consumer Storage business and the absence of prior year new customer pipeline fill on Calphalon. Normalized operating income was $\$ 69.9$ million versus $\$ 48.7$ million in the prior year. Normalized operating margin expanded by 320 basis points to 15.9 percent of sales as a result of the positive mix effect from Rubbermaid Food storage, input cost deflation, and strong productivity, partially offset by increased advertising and promotion spending and the impact of negative foreign currency.

Tools net sales were $\$ 205.2$ million, a 7.7 percent decline compared to the prior year reflecting a 900 basis point impact from negative foreign currency. Core sales grew 1.3 percent in comparison with nearly thirteen percent growth in the prior year. Growth in North America, EMEA and APAC was attributable to innovation, distribution gains on the core portfolio and pricing, while Latin America core sales declined modestly versus the 2014 pipeline fill related to a significant product offering expansion. Normalized operating income was $\$ 23.4$ million versus $\$ 29.9$ million in the prior year. Normalized operating margin was 11.4 percent of sales compared with 13.5 percent of sales in the prior year, primarily driven by the impact of negative foreign currency and an increase in advertising and promotion spending, partially offset by pricing and strong productivity.

Commercial Products net sales were $\$ 210.6$ million, a 5.8 percent decline compared to the prior year. Core sales increased 1.6 percent in comparison with about 10 percent growth in the prior year, driven by innovation and pricing in North America and Asia. Core sales exclude the Rubbermaid medical cart business which the company is currently marketing for divestiture. Normalized operating income was $\$ 29.0$ million compared with $\$ 36.2$ million in the prior year. Normalized operating margin was 13.8 percent of sales, compared with 16.2 percent of sales in the prior year, primarily driven by an increase in advertising and promotion spending and the impact of negative foreign currency.

Baby \& Parenting net sales were $\$ 210.7$ million, a 14.7 percent increase compared to the prior year, largely attributable to net sales from the 2014 Baby Jogger acquisition which more than offset a 590 basis point impact from negative foreign currency. Core sales grew 6.0 percent driven by robust growth in North America and double digit innovation-led growth in APAC. Normalized operating income was $\$ 16.8$ million compared to $\$ 12.6$ million in the prior year. Normalized operating margin was 8.0 percent of sales compared with 6.9 percent in the prior year.

## 2015 Full Year Outlook

Newell Rubbermaid announced a positive revision to full year 2015 core sales growth and normalized EPS guidance metrics as follows:

|  | Current Guidance | Previous Guidance |
| :--- | :---: | :---: |
| Core sales growth | $4.0 \%$ to $5.0 \%$ | $3.5 \%$ to $4.5 \%$ |
| Currency impact | $(5.0 \%)$ to $(6.0 \%)$ | $(4.5 \%$ to $5.5 \%)$ |
| Impact of acquisitions, net of planned divestitures | $4.0 \%$ to $5.0 \%$ | $4.0 \%$ to $5.0 \%$ |
| Net sales growth | $3.0 \%$ to $4.0 \%$ | $3.0 \%$ to $4.0 \%$ |
| Normalized EPS | $\$ 2.14$ to $\$ 2.20$ | $\$ 2.10$ to $\$ 2.18$ |

The company expects foreign exchange to have a negative impact of about $\$ 0.36$ to $\$ 0.39$ per diluted share on normalized EPS in 2015 driven by the stronger U.S. dollar to most currencies.

The 2015 normalized EPS guidance range excludes between $\$ 140$ and $\$ 160$ million of Project Renewal restructuring and other Project Renewal transformation costs, discontinued operations, foreign exchange losses and other costs associated with the devaluation of the Venezuelan Bolivar, acquisition and integration costs and costs associated with the Graco recall. A reconciliation of "expected reported" results to "normalized" results is included in the appendix.

Cumulative costs of Project Renewal are expected to be $\$ 690$ to $\$ 725$ million pretax, with cash costs of $\$ 645$ to $\$ 675$ million. Project Renewal is expected to generate annualized cost savings of approximately $\$ 620$ to $\$ 675$ million by the end of 2017. The majority of these savings will be reinvested in new capabilities and incremental brand building investment for accelerated growth in the company's home markets and the geographic deployment of its Win Bigger portfolio into the faster growing emerging markets.

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## Conference Call

The company's second quarter 2015 earnings conference call will be held today, July 31, 2015, at 8:30 a.m. ET. A link to the webcast is provided under Events \& Presentations in the Investor Relations section of Newell Rubbermaid's Web site at www.newellrubbermaid.com. A webcast replay and a supporting slide presentation will be made available in the Investor Relations section on the company's Web site under Quarterly Earnings.

## Non-GAAP Financial Measures

This release contains non-GAAP financial measures within the meaning of Regulation G promulgated by the Securities and Exchange Commission and includes a reconciliation of these non-GAAP financial measures to the most directly comparable financial measures calculated in accordance with GAAP.

The company uses certain non-GAAP financial measures that are included in this press release and the additional financial information both in explaining its results to stockholders and the investment community and in its internal evaluation and management of its businesses. The company's management believes that these non-GAAP financial measures and the information they provide are useful to investors since these measures (a) permit investors to view the company's performance using the same tools that management uses to evaluate the company's past performance, reportable business segments and prospects for future performance and (b) determine certain elements of management's incentive compensation.

The company's management believes that core sales provides a more complete understanding of underlying sales trends by providing sales on a consistent basis as it excludes the impacts of acquisitions, planned or completed divestitures and changes in foreign currency from year-over-year comparisons. As reflected in the Currency Analysis, the effect of foreign currency on reported sales is determined by applying a fixed exchange rate, calculated as the 12-month average in the prior year, to the current and prior year local currency sales amounts (excluding acquisitions and planned divestitures), with the difference in these two amounts being the increase or decrease in core sales, and the difference between the change in as reported sales and the change in core sales reported as the currency impact. The company's management believes that "normalized" gross margin, "normalized" SG\&A expense, "normalized" operating income, "normalized" earnings per share and "normalized" tax rates, which exclude restructuring and other expenses and one-time and other events such as costs related to product recalls, the extinguishment of debt, certain tax benefits and charges, impairment charges, pension settlement charges, discontinued operations, costs related to the acquisition and integration of acquired businesses, advisory costs for process transformation and optimization initiatives, dedicated personnel costs related to transformation initiatives under Project Renewal, asset devaluations resulting from the adoption and continued use of the SICAD Venezuelan Bolivar exchange rate and certain other items, are useful because they provide investors with a meaningful perspective on the current underlying performance of the company's core ongoing operations. The company also uses core sales, normalized gross margin and normalized earnings per share as the three performance criteria in its management cash bonus plan, and the company uses core sales and normalized earnings per share as two of the three performance criteria in its performance-based equity compensation arrangements.

The company determines the tax effect of the items excluded from normalized diluted earnings per share by applying the estimated effective rate for the applicable jurisdiction in which the pre-tax items were incurred, and for which realization of the resulting tax benefit, if any, is expected. In certain situations in which an item excluded from normalized results impacts income tax expense, the company uses a "with" and "without" approach to determine normalized income tax expense.

While the company believes that these non-GAAP financial measures are useful in evaluating the company's performance, this information should be considered as supplemental in nature and not as a substitute for or superior to the related financial information prepared in accordance with GAAP. Additionally, these non-GAAP financial measures may differ from similar measures presented by other companies.

## About Newell Rubbermaid

Newell Rubbermaid Inc., an S\&P 500 company, is a global marketer of consumer and commercial products with 2014 sales of $\$ 5.7$ billion and a strong portfolio of leading brands, including Sharpie ${ }^{\circledR}$, Paper Mate ${ }^{\circledR}$, Rubbermaid Commercial Products ${ }^{\circledR}$, Irwin ${ }^{\circledR}$, Lenox ${ }^{\circledR}$, Parker ${ }^{\circledR}$, Waterman ${ }^{\circledR}$, Contigo ${ }^{\circledR}$, Rubbermaid ${ }^{\circledR}$, Levolor ${ }^{\circledR}$, Calphalon ${ }^{\circledR}$, Goody ${ }^{\circledR}$, Graco ${ }^{\circledR}$, Aprica ${ }^{\circledR}$, Baby Jogger ${ }^{\circledR}$ and Dymo ${ }^{\circledR}$. As part of the company's Growth Game Plan, Newell Rubbermaid is making sharper portfolio choices and investing in new marketing and innovation to accelerate performance.

This press release and additional information about Newell Rubbermaid are available on the company's Web site, www.newellrubbermaid.com.

## Contacts:

Nancy O'Donnell<br>Vice President, Investor Relations<br>(770) 418-7723

Nicole Quinlan<br>Senior Manager, Global Communications<br>(770) 418-7251

## Caution Concerning Forward-Looking Statements

Statements in this press release that are not historical in nature constitute forward-looking statements. These forward-looking statements relate to information or assumptions about the effects of sales, income/(loss), earnings per share, operating income, operating margin or gross margin improvements or declines, Project Renewal, capital and other expenditures, cash flow, dividends, restructuring and other project costs, costs and cost savings, inflation or deflation, particularly with respect to commodities such as oil and resin, debt ratings, changes in exchange rates, product recalls, expected benefits and financial results from recently completed acquisitions and planned divestitures and management's plans, projections and objectives for future operations and performance. These statements are accompanied by words such as "anticipate," "expect," "project," "will," "believe," "estimate" and similar expressions. Actual results could differ materially from those expressed or implied in the forward-looking statements. Important factors that could cause actual results to differ materially from those suggested by the forward-looking statements include, but are not limited to, our dependence on the strength of retail, commercial and industrial sectors of the economy in light of the continuation or escalation of the global economic slowdown or regional sovereign debt issues; currency fluctuations; competition with other manufacturers and distributors of consumer products; major retailers' strong bargaining power and consolidation of our retail customers; changes in the prices of raw materials and sourced products and our ability to obtain raw materials and sourced products in a timely manner from suppliers; our ability to develop innovative new products and to develop, maintain and strengthen our end-user brands, including the ability to realize anticipated benefits of increased advertising and promotion spend; product liability, product recalls or regulatory actions; our ability to expeditiously close facilities and move operations while managing foreign regulations and other impediments; a failure of one of our key information technology systems or related controls; the potential inability to attract, retain and motivate key employees; future events that could adversely affect the value of our assets and require impairment charges; our ability to improve productivity and streamline operations; changes to our credit ratings; significant increases in the funding obligations related to our pension plans due to declining asset values, declining interest rates or otherwise; the imposition of tax liabilities greater than our provisions for such matters; the risks inherent in our foreign operations, including exchange controls and pricing restrictions; our ability to complete planned acquisitions and divestitures; our ability to realize the expected benefits and financial results from our recently acquired businesses and planned divestitures; and those factors listed in our most recently filed Quarterly Report on Form 10-Q and exhibit 99.1 thereto filed with the Securities and Exchange Commission. Changes in such assumptions or factors could produce significantly different results. The information contained in this news release is as of the date indicated. The company assumes no obligation to update any forward-looking statements contained in this news release as a result of new information or future events or developments.

## Newell Rubbermaid Inc.

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED) (in millions, except per share data)



Newell Rubbermaid Inc.

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED) (in millions, except per share data)

|  |  |  |
| :--- | :--- | :--- |

## Newell Rubbermaid Inc.

 CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) (in millions)| Assets: | June 30, 2015 |  | June 30, 2014 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ | 238.7 | \$ | 142.7 |
| Accounts receivable, net |  | 1,304.4 |  | 1,230.4 |
| Inventories, net |  | 935.6 |  | 811.8 |
| Deferred income taxes |  | 129.4 |  | 135.5 |
| Prepaid expenses and other |  | 144.9 |  | 138.2 |
|  |  |  |  |  |
| Total Current Assets |  | 2,753.0 |  | 2,458.6 |
|  |  |  |  |  |
| Property, plant and equipment, net |  | 572.0 |  | 543.0 |
| Goodwill |  | 2,491.9 |  | 2,358.3 |
| Other intangible assets, net |  | 870.6 |  | 596.7 |
| Other assets |  | 271.3 |  | 261.5 |
|  |  |  |  |  |
| Total Assets | \$ | 6,958.8 | \$ | 6,218.1 |
|  |  |  |  |  |
| Liabilities and Stockholders' Equity: |  |  |  |  |
|  |  |  |  |  |
| Accounts payable | \$ | 756.7 | \$ | 592.9 |
| Accrued compensation |  | 132.3 |  | 121.8 |
| Other accrued liabilities |  | 634.9 |  | 631.0 |
| Short-term debt |  | 776.6 |  | 389.4 |
| Current portion of long-term debt |  | 6.0 |  | 251.3 |
|  |  |  |  |  |
| Total Current Liabilities |  | 2,306.5 |  | 1,986.4 |
|  |  |  |  |  |
| Long-term debt |  | 2,080.9 |  | 1,424.2 |
| Deferred income taxes |  | 235.3 |  | 159.4 |
| Other noncurrent liabilities |  | 553.0 |  | 544.5 |
|  |  |  |  |  |
| Stockholders' Equity - Parent |  | 1,779.6 |  | 2,100.1 |
| Stockholders' Equity - Noncontrolling Interests |  | 3.5 |  | 3.5 |
|  |  |  |  |  |
| Total Stockholders' Equity |  | 1,783.1 |  | 2,103.6 |
|  |  |  |  |  |
| Total Liabilities and Stockholders' Equity | \$ | 6,958.8 | \$ | 6,218.1 |

## Newell Rubbermaid Inc.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

 (in millions)|  | Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2015 |  | 2014 |  |
| Operating Activities: |  |  |  |  |
| Net income | \$ | 202.6 | \$ | 203.5 |
| Adjustments to reconcile net income to net cash (used in) provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 85.5 |  | 75.7 |
| Net gain from sale of discontinued operations, including impairments |  | - |  | (4.8) |
| Non-cash restructuring costs |  | (0.5) |  | 3.7 |
| Deferred income taxes |  | 11.5 |  | 6.0 |
| Stock-based compensation expense |  | 14.1 |  | 14.5 |
| Other, net |  | 15.4 |  | 50.8 |
| Changes in operating assets and liabilities, excluding the effects of acquisitions and divestitures: |  |  |  |  |
| Accounts receivable |  | (77.4) |  | (122.4) |
| Inventories |  | (245.9) |  | (123.2) |
| Accounts payable |  | 91.6 |  | 33.2 |
| Accrued liabilities and other |  | (148.7) |  | (132.9) |
| Net cash (used in) provided by operating activities | \$ | (51.8) | \$ | 4.1 |
|  |  |  |  |  |
| Investing Activities: |  |  |  |  |
| Proceeds from sale of discontinued operations and noncurrent assets | \$ | 5.1 | \$ | 3.4 |
| Capital expenditures |  | (85.8) |  | (67.0) |
| Acquisitions and acquisition-related activity |  | (2.0) |  | - |
| Other |  | 5.7 |  | (0.3) |
| Net cash used in investing activities | \$ | (77.0) | \$ | (63.9) |
|  |  |  |  |  |
| Financing Activities: |  |  |  |  |
| Net short-term borrowings | \$ | 386.0 | \$ | 215.4 |
| Repurchase and retirement of shares of common stock |  | (124.0) |  | (158.7) |
| Cash dividends |  | (104.4) |  | (89.8) |
| Excess tax benefits related to stock-based compensation |  | 17.5 |  | 6.8 |
| Other stock-based compensation activity, net |  | (12.5) |  | 29.6 |
| Net cash provided by financing activities | \$ | 162.6 | \$ | 3.3 |
|  |  |  |  |  |
| Currency rate effect on cash and cash equivalents | \$ | 5.5 | \$ | (27.1) |
|  |  |  |  |  |
| Increase (decrease) in cash and cash equivalents | \$ | 39.3 | \$ | (83.6) |
| Cash and cash equivalents at beginning of period |  | 199.4 |  | 226.3 |
| Cash and cash equivalents at end of period | \$ | 238.7 | \$ | 142.7 |

## Newell Rubbermaid Inc.

## Financial Worksheet - Segment Reporting

 (In Millions)|  | 2015 |  |  |  |  |  |  |  |  | 2014 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reconciliation (1,2,3,4) |  |  |  |  |  |  |  | $\begin{aligned} & \text { Operating } \\ & \text { Margin } \\ & \hline \end{aligned}$ | Net Sales |  | Reconciliation (1,2) |  |  |  |  |  | $\begin{aligned} & \text { Operating } \\ & \text { Margin } \\ & \hline \end{aligned}$ | Year-over-year changes |  |  |  |  |  |
|  | Net Sales |  | $\begin{aligned} & \text { Reported } \\ & \text { OI } \end{aligned}$ |  | Excluded Items |  | $\begin{aligned} & \text { Normalized } \\ & \text { OI } \end{aligned}$ |  |  |  |  | $\underline{\text { Reported OI }}$ |  | $\underset{\substack{\text { Items } \\ \text { Ituded }}}{ }$ |  | $\begin{gathered} \text { Normalized } \\ \text { OI } \\ \hline \end{gathered}$ |  |  | Net Sales |  |  | Normalized OI |  |  |
|  |  |  |  | \$ |  |  | \% |  |  |  |  | \$ | \% |  |  |  |  |  |
| Q1: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Writing | \$ | 341.8 |  |  | \$ | 82.4 |  |  | \$ | 0.6 | \$ |  |  | 83.0 | 24.3\% | \$ | 348.2 | \$ | 76.1 | \$ | - | \$ | 76.1 | 21.9\% | \$ | (6.4) | (1.8)\% | \$ | 6.9 | 9.1 \% |
| Home Solutions |  | 364.5 |  | 38.5 |  | 0.1 |  | 38.6 | 10.6\% |  | 316.4 |  | 26.8 |  | - |  | 26.8 | 8.5\% |  | 48.1 | 15.2 \% |  | 11.8 | 44.0 \% |
| Tools |  | 180.4 |  | 22.2 |  | - |  | 22.2 | 12.3\% |  | 187.8 |  | 21.4 |  | - |  | 21.4 | 11.4\% |  | (7.4) | (3.9)\% |  | 0.8 | $3.7 \%$ |
| Commercial Products |  | 185.2 |  | 17.0 |  | 0.6 |  | 17.6 | 9.5\% |  | 182.6 |  | 13.8 |  | - |  | 13.8 | 7.6\% |  | 2.6 | $1.4 \%$ |  | 3.8 | 27.5 \% |
| Baby \& Parenting |  | 192.1 |  | 0.5 |  | 11.8 |  | 12.3 | 6.4\% |  | 179.3 |  | 5.4 |  | 11.0 |  | 16.4 | 9.1\% |  | 12.8 | 7.1 \% |  | (4.1) | (25.0)\% |
| Restructuring Costs |  | - |  | (27.3) |  | 27.3 |  | - |  |  | - |  | (12.0) |  | 12.0 |  | - |  |  | - |  |  | - |  |
| Corporate |  | - |  | (35.1) |  | 14.0 |  | (21.1) |  |  | - |  | (26.8) |  | 7.7 |  | (19.1) |  |  | - |  |  | (2.0) | (10.5)\% |
| Total | \$ | 1,264.0 | \$ | 98.2 | \$ | 54.4 | \$ | 152.6 | 12.1\% | \$ | 1,214.3 | \$ | 104.7 | \$ | 30.7 | \$ | 135.4 | 11.2\% | \$ | 49.7 | 4.1\% | \$ | 17.2 | 12.7\% |


|  | 2015 |  |  |  |  |  |  |  | 2014 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reconciliation (1,2,3,4) |  |  |  |  |  |  | Operating Margin | Reconciliation (1,2,3) |  |  |  |  |  |  |  | Operating Margin | Year-over-year changes |  |  |  |  |  |
|  | Net Sales | $\begin{gathered} \text { Reported } \\ \text { OI } \end{gathered}$ |  | ExcludedItems |  | $\begin{gathered} \text { Normalized } \\ \text { OI } \end{gathered}$ |  |  | Net Sales |  | $\underline{\text { Reported OI }}$ |  | ExcludedItems |  | $\begin{aligned} & \text { Normalized } \\ & \text { OI } \end{aligned}$ |  |  | Net Sales |  |  | Normalized OI |  |  |
|  |  |  |  |  | \$ |  |  | \% |  |  |  | \$ |  |  | \% |  |
| Q2: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Writing | \$ 495.9 | \$ | 132.5 |  |  | \$ | 0.5 |  | \$ | 133.0 |  |  | 26.8\% | \$ |  |  | 489.3 | \$ | 129.1 | \$ | 4.0 | \$ | 133.1 | 27.2\% | \$ | 6.6 | 1.3 \% | \$ | (0.1) | (0.1)\% |
| Home Solutions | 438.5 |  | 68.7 |  | 1.2 |  | 69.9 | 15.9\% |  | 383.4 |  | 48.7 |  | - |  | 48.7 | 12.7\% |  | 55.1 | 14.4 \% |  | 21.2 | 43.5 \% |
| Tools | 205.2 |  | 23.4 |  | - |  | 23.4 | 11.4\% |  | 222.3 |  | 29.9 |  | - |  | 29.9 | 13.5\% |  | (17.1) | (7.7)\% |  | (6.5) | (21.7)\% |
| Commercial Products | 210.6 |  | 28.9 |  | 0.1 |  | 29.0 | 13.8\% |  | 223.5 |  | 36.2 |  | - |  | 36.2 | 16.2\% |  | (12.9) | (5.8)\% |  | (7.2) | (19.9)\% |
|  <br> Parenting | 210.7 |  | 16.7 |  | 0.1 |  | 16.8 | 8.0\% |  | 183.7 |  | 12.2 |  | 0.4 |  | 12.6 | 6.9\% |  | 27.0 | 14.7 \% |  | 4.2 | 33.3 \% |
| Restructuring Costs | - |  | (13.3) |  | 13.3 |  | - |  |  | - |  | (11.5) |  | 11.5 |  | - |  |  | - |  |  | - |  |
| Corporate | - |  | (42.2) |  | 19.5 |  | (22.7) |  |  | - |  | (31.3) |  | 10.5 |  | (20.8) |  |  | - |  |  | (1.9) | (9.1)\% |
| Total | \$ 1,560.9 | \$ | 214.7 | \$ | 34.7 | \$ | 249.4 | 16.0\% | \$ | 1,502.2 | \$ | 213.3 | \$ | 26.4 | \$ | 239.7 | 16.0\% | \$ | 58.7 | 3.9 \% | \$ | 9.7 | 4.0 \% |


 2014, project-related costs of $\$ 18.2$ million and restructuring costs of $\$ 23.5$ million relate to Project Renewal.
2) Baby \& Parenting normalized operating income for 2015 and 2014 excludes charges of $\$ 10.2$ and $\$ 11.4$ million, respectively, relating to the Graco product recall.
(3) Writing normalized operating income for 2015 and 2014 excludes charges of $\$ 0.6$ and $\$ 4.0$ million, respectively associated with Venezuelan inventory resulting from changes in the exchange rate for the Venezuelan Bolivar.

 Jogger.

# Newell Rubbermaid Inc. RECONCILIATION OF GAAP AND NON-GAAP INFORMATION CERTAIN LINE ITEMS (in millions, except per share data) 



*Normalized results are financial measures that are not in accordance with GAAP and exclude the above normalized adjustments. See below for a discussion of each of these adjustments. **Totals may not add due to rounding.

 million of restructuring costs incurred in connection with Project Renewal.
 (3) During the three months ended June 30, 2015, the Company incurred $\$ 2.9$ million (including $\$ 1.8$ million of restructuring costs) of acquisition and integration costs associated with the acquisitions of Ignite Holdings, bubba brands and Baby Jogger.
(4) During the three months ended June 30,2015 , the Company recognized $\$ 4.7$ million related to foreign exchange losses resulting from the devaluation of the Venezuelan Bolivar.
 the operations of Endicia and certain Culinary businesses and certain gains associated with the sale of the Hardware business.
 certain situations in which an item excluded from normalized results impacts income tax expense, the Company uses a "with" and "without" approach to determine normalized income tax expense.
(7) During the three months ended June 30 , 2014, the Company recognized a $\$ 0.4$ million charge associated with the Graco product recall.
(8) During the three months ended June 30, 2014, the Company recognized a non-recurring income tax benefit of $\$ 3.3$ million resulting from the resolution of various income tax contingencies.

# Newell Rubbermaid Inc. RECONCILIATION OF GAAP AND NON-GAAP INFORMATION CERTAIN LINE ITEMS <br> (in millions, except per share data) 

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{3}{*}{} \& \& \& \& \& \& \& \& \& \& \& \& \(x\) Mon \& En \& 2015 \& \& \& \& \& \& \& \& \& \\
\hline \& \multicolumn{2}{|l|}{GAAP
Measure} \& \multicolumn{2}{|l|}{} \& \multicolumn{8}{|c|}{Project Renewal Costs (2)} \& \multicolumn{2}{|r|}{\multirow[t]{2}{*}{\begin{tabular}{l}
Inventory charge from \\
the devaluation of the Venezuelan Bolivar (3)
\end{tabular}}} \& \multicolumn{2}{|l|}{\multirow[t]{2}{*}{\begin{tabular}{l}
Acquisition and integration \\
cost (4)
\end{tabular}}} \& \multicolumn{2}{|r|}{\multirow[t]{2}{*}{Charge resulting the devaluation of the Venezuelan Bolivar (5)}} \& \multicolumn{2}{|r|}{\multirow[b]{2}{*}{\begin{tabular}{l}
Discontinued \\
Operations (6)
\end{tabular}}} \& \multicolumn{3}{|r|}{Non-GAAP Measure} \\
\hline \& \& Reported \& \& roduct
recall

sts (1) \& \multicolumn{2}{|r|}{\begin{tabular}{l}
Advisory <br>
Costs

} \& \multicolumn{2}{|r|}{

Personnel <br>
Costs

} \& \multicolumn{2}{|c|}{

Other <br>
Costs

} \& \multicolumn{2}{|r|}{

Restructuring <br>
Costs
\end{tabular}} \& \& \& \& \& \& \& \& \& \& alized* \& Percentage of Sales <br>

\hline Cost of products sold \& \$ \& 1,716.4 \& \$ \& - \& \$ \& - \& \$ \& (1.8) \& \$ \& (2.3) \& \$ \& - \& \$ \& (0.6) \& \$ \& (1.6) \& \$ \& - \& \$ \& - \& \$ \& 1,710.1 \& 60.5\% <br>
\hline Gross margin \& \$ \& 1,108.5 \& \$ \& - \& \$ \& - \& \$ \& 1.8 \& \$ \& 2.3 \& \$ \& - \& \$ \& 0.6 \& \$ \& 1.6 \& \$ \& - \& \$ \& - \& \$ \& 1,114.8 \& 39.5\% <br>
\hline Selling, general \& administrative expenses \& \$ \& 755.0 \& \$ \& (10.2) \& \$ \& (22.0) \& \$ \& (6.7) \& \$ \& (2.1) \& \$ \& - \& \$ \& - \& \$ \& (1.2) \& \$ \& - \& \$ \& - \& \$ \& 712.8 \& 25.2\% <br>
\hline Operating income \& \$ \& 312.9 \& \$ \& 10.2 \& \$ \& 22.0 \& \$ \& 8.5 \& \$ \& 4.4 \& \$ \& 38.8 \& \$ \& 0.6 \& \$ \& 4.6 \& \$ \& - \& \$ \& - \& \$ \& 402.0 \& 14.2\% <br>
\hline Nonoperating expenses \& \$ \& 42.4 \& \$ \& - \& \$ \& - \& \$ \& - \& \$ \& - \& \$ \& - \& \$ \& - \& \$ \& - \& \$ \& (4.7) \& \$ \& - \& \$ \& 37.7 \& <br>
\hline Income before income taxes \& \$ \& 270.5 \& \$ \& 10.2 \& \$ \& 22.0 \& \$ \& 8.5 \& \$ \& 4.4 \& \$ \& 38.8 \& \$ \& 0.6 \& \$ \& 4.6 \& \$ \& 4.7 \& \$ \& - \& \$ \& 364.3 \& <br>
\hline Income taxes (7) \& \$ \& 65.5 \& \$ \& 3.3 \& \$ \& 7.7 \& \$ \& 3.1 \& \$ \& 1.5 \& \$ \& 8.3 \& \$ \& 0.2 \& \$ \& 1.7 \& \$ \& 1.5 \& \$ \& - \& \$ \& 92.8 \& <br>
\hline Net income from continuing operations \& \$ \& 205.0 \& \$ \& 6.9 \& \$ \& 14.3 \& \$ \& 5.4 \& \$ \& 2.9 \& \$ \& 30.5 \& \$ \& 0.4 \& \$ \& 2.9 \& \$ \& 3.2 \& \$ \& - \& \$ \& 271.5 \& <br>
\hline Net income \& \$ \& 202.6 \& \$ \& 6.9 \& \$ \& 14.3 \& \$ \& 5.4 \& \$ \& 2.9 \& \$ \& 30.5 \& \$ \& 0.4 \& \$ \& 2.9 \& \$ \& 3.2 \& \$ \& 2.4 \& \$ \& 271.5 \& <br>
\hline Diluted earnings per share** \& \$ \& 0.74 \& \$ \& 0.03 \& \$ \& 0.05 \& \$ \& 0.02 \& \$ \& 0.01 \& \$ \& 0.11 \& \$ \& - \& \$ \& 0.01 \& \$ \& 0.01 \& \$ \& 0.01 \& \$ \& 1.00 \& <br>
\hline
\end{tabular}



* Normalized results are financial measures that are not in accordance with GAAP and exclude the above normalized adjustments. See below for a discussion of each of these adjustments.
**Totals may not add due to rounding.
(1) During the six months ended June 30,2015 and 2014, the Company recognized $\$ 10.2$ million and $\$ 11.4$ million, respectively, of charges associated with the Graco product recall.

 restructuring costs incurred in connection with Project Renewal.
 (4) During the six months ended June 30,2015 , the Company incurred $\$ 4.6$ million (including $\$ 1.8$ million of restructuring costs) of acquisition and integration costs associated with the acquisition and integration of Ignite Holdings, bubba and Baby Jogger. (5) During the six months ended June 30,2015 and 2014, the Company recognized $\$ 4.7$ million and $\$ 38.7$ million, respectively, related to foreign exchange losses resulting from the devaluation of the Venezuelan Bolivar.
 million, primarily related to the operations of Endicia and certain Culinary businesses and certain gains associated with the sale of the Hardware business.
 certain situations in which an item excluded from normalized results impacts income tax expense, the Company uses a "with" and "without" approach to determine normalized income tax expense.
(8) During the six months ended June 30, 2014, the Company recognized a non-recurring income tax benefit of $\$ 3.3$ million resulting from the resolution of various income tax contingencies..


## Newell Rubbermaid Inc.

## Three Months Ended June 30, 2015

In Millions

## Currency Analysis

## By Segment




\section*{| By |
| :---: |
| Geography |}


| United States | \$1,117.5 | \$1,036.1 | \$ | 81.4 | \$1,117.5 | \$ 12.1 | \$74.2 | \$1,031.2 | \$1,036.1 | \$21.8 | \$1,014.3 | \$ | 81.4 | \$ | 16.9 | \$ | - | 7.9 \% | 7.9 \% | - \% | 7.3\% | (1.1)\% | 1.7 \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Canada | 68.4 | 76.9 |  | (8.5) | 76.8 | 0.8 | 1.1 | 74.9 | 76.6 | 0.5 | 76.1 |  | 0.2 |  | (1.2) |  | (8.7) | 0.3 \% | (11.1)\% | (11.4)\% | 1.5\% | 0.4 \% | (1.6)\% |
| Total North America | 1,185.9 | 1,113.0 |  | 72.9 | 1,194.3 | 12.9 | 75.3 | 1,106.1 | 1,112.7 | 22.3 | 1,090.4 |  | 81.6 |  | 15.7 |  | (8.7) | 7.3 \% | 6.5 \% | (0.8)\% | 6.9\% | (1.0)\% | 1.4 \% |


| Europe, Middle East and Africa | 167.0 | 188.4 |  | (21.4) | 202.0 | - | 6.8 | 195.2 | 183.3 | - | 183.3 | 18.7 |  | 11.9 | (40.1) | 10.2 \% | (11.4)\% | (21.6)\% | 3.7\% | - \% | 6.5 \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Latin America | 114.6 | 102.8 |  | 11.8 | 144.0 | - | - | 144.0 | 102.7 | - | 102.7 | 41.3 |  | 41.3 | (29.5) | 40.2 \% | 11.5 \% | (28.7)\% | -\% | - \% | 40.2 \% |
| Asia Pacific | 93.4 | 98.0 |  | (4.6) | 102.3 | - | - | 102.3 | 96.6 | - | 96.6 | 5.7 |  | 5.7 | (10.3) | 5.9 \% | (4.7)\% | (10.6)\% | -\% | -\% | 5.9 \% |
| Total International | 375.0 | 389.2 |  | (14.2) | 448.3 | - | 6.8 | 441.5 | 382.6 | - | 382.6 | 65.7 |  | 58.9 | (79.9) | 17.2 \% | (3.6)\% | (20.8)\% | 1.8\% | -\% | 15.4 \% |
| Total Company | \$1,560.9 | \$1,502.2 | \$ | 58.7 | \$1,642.6 | \$ 12.9 | \$82.1 | \$1,547.6 | \$1,495.3 | \$22.3 | \$1,473.0 | \$ 147.3 | \$ | 74.6 | \$ (88.6) | 9.9 \% | 3.9 \% | (6.0)\% | 5.6\% | (0.8)\% | 5.1 \% |

 table as "Currency Impact". Core Sales Growth excludes the impact of currency, acquisitions and planned divestitures
(2) Planned divestitures represent the Rubbermaid medical cart business, which the Company plans to divest.
(3) Win Bigger businesses include Writing, Tools, and Commercial Products segments.

## Newell Rubbermaid Inc.

## Six Months Ended June 30, 2015

In Millions

## Currency Analysis

## By Segment



## By Geography

| United States | \$2,034.7 | \$1,849.8 | \$ 184.9 | \$2,034.7 | \$21.5 | \$140.8 | \$1,872.4 | \$1,849.8 | \$ 37.5 | \$1,812.3 | \$ 184.9 | \$ | 60.1 | \$ - | 10.0 \% | 10.0 \% | -\% | 7.8\% | (1.1)\% | 3.3 \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Canada | 114.6 | 129.9 | (15.3) | 128.4 | 1.2 | 1.1 | 126.1 | 129.4 | 1.4 | 128.0 | (1.0) |  | (1.9) | (14.3) | (0.8)\% | (11.8)\% | (11.0)\% | 0.9\% | (0.2)\% | (1.5)\% |
| Total North America | 2,149.3 | 1,979.7 | 169.6 | 2,163.1 | 22.7 | 141.9 | 1,998.5 | 1,979.2 | 38.9 | 1,940.3 | 183.9 |  | 58.2 | (14.3) | 9.3 \% | 8.6 \% | (0.7)\% | 7.3\% | (1.0)\% | 3.0 \% |
| Europe, Middle East and Africa | 294.6 | 352.2 | (57.6) | 352.5 | - | 6.8 | 345.7 | 342.1 | - | 342.1 | 10.4 |  | 3.6 | (68.0) | 3.0 \% | (16.4)\% | (19.4)\% | 1.9\% | -\% | 1.1 \% |
| Latin America | 204.0 | 194.8 | 9.2 | 250.8 | - | - | 250.8 | 187.8 | - | 187.8 | 63.0 |  | 63.0 | (53.8) | 33.5 \% | 4.7 \% | (28.8)\% | -\% | -\% | 33.5 \% |
| Asia Pacific | 177.0 | 189.8 | (12.8) | 193.0 | - | - | 193.0 | 187.7 | - | 187.7 | 5.3 |  | 5.3 | (18.1) | 2.8 \% | (6.7)\% | (9.5)\% | -\% | -\% | 2.8 \% |
| Total International | 675.6 | 736.8 | (61.2) | 796.3 | - | 6.8 | 789.5 | 717.6 | - | 717.6 | 78.7 |  | 71.9 | (139.9) | 11.0 \% | (8.3)\% | (19.3)\% | 1.0\% | -\% | 10.0 \% |
| Total Company | \$2,824.9 | \$2,716.5 | \$ 108.4 | \$2,959.4 | \$22.7 | \$148.7 | \$2,788.0 | \$2,696.8 | \$38.9 | \$2,657.9 | \$ 262.6 | \$ | 130.1 | \$(154.2) | 9.7 \% | 4.0 \% | (5.7)\% | 5.6\% | (0.8)\% | 4.9 \% |

 table as "Currency Impact". Core Sales Growth excludes the impact of currency, acquisitions and planned divestitures.
(2) Planned divestitures represent the Rubbermaid medical cart business, which the Company plans to divest.
(3) Win Bigger businesses include Writing, Tools, and Commercial Products segments.

## Newell Rubbermaid Inc.

## Reconciliation of Normalized EPS Guidance

## Year Ending December 31, 2015

|  | Year Ending <br> December 31, 2015 |
| :--- | :---: |
| Diluted earnings per share | $\$ 1.69$ to $\$ 1.75$ |
| Graco product recall | $\$ 0.03$ |
| Restructuring and other Project Renewal costs | $\$ 0.35$ to $\$ 0.45$ |
| Acquisition and integration costs | $\$ 0.01$ |
| Devaluation of the Venezuelan Bolivar | $\$ 0.01$ |
| Discontinued operations | $\$(0.01)$ to $\$ 0.01$ |
| Normalized earnings per share | $\$ 2.14$ to $\$ 2.20$ |

