## SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q
Quarterly Report Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934 for the Quarterly Period Ended March 31, 1995

Commission File Number 1-9608
NEWELL CO.
(Exact name of registrant as specified in its charter)

DELAWARE
(State or other jurisdiction of incorporation or organization)

36-3514169
(I.R.S. Employer Identification No.)

Newell Center
29 East Stephenson Street
Freeport, Illinois 61032-0943
(Address of principal executive offices) (Zip Code)
(815)235-4171
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days.

Yes __X_ No $\qquad$

Number of shares of Common Stock
outstanding as of April 21, 1995: 157,954,134

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

NEWELL CO. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF INCOME

|  | Three Months Ended |  |
| :--- | :---: | :---: |
| March 31, |  |  |

OPERATING INCOME
Nonoperating expenses (income):
Interest expense
Other
Net nonoperating expenses (income)

INCOME BEFORE INCOME TAXES
Income taxes
NET INCOME

Earnings per share

Dividends per share

Weighted average shares

|  | 73,395 |  | 57,757 |
| :---: | :---: | :---: | :---: |
|  | 11,838 |  | 5,461 |
|  | 1, 392 |  | (210) |
|  | 13,230 |  | 5,251 |
|  | 60,165 |  | 52,506 |
|  | 24,066 |  | 21,002 |
| \$ | 36,099 | \$ | 31,504 |
| \$ | 0.23 | \$ | 0.20 |
| \$ | 0.10 | \$ | 0.09 |
|  | 157,903 |  | 157,684 |

See notes to consolidated financial statements.
March 31,
1995
Unaudited
(In thousands)

ASSETS

| CURRENT ASSETS |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ | 10,019 | \$ | 14,892 |
| Accounts receivable, net |  | 313,473 |  | 335, 806 |
| Inventories |  | 465, 214 |  | 420,654 |
| Deferred income taxes |  | 84,590 |  | 90,063 |
| Prepaid expenses and other |  | 58,509 |  | 56, 256 |
| TOTAL CURRENT ASSETS |  | 931, 805 |  | 917,671 |
| MARKETABLE EQUITY SECURITIES |  | 78,710 |  | 64,740 |
| OTHER LONG-TERM INVESTMENTS |  | 185,432 |  | 183,372 |
| OTHER ASSETS |  | 164,835 |  | 182,906 |
| PROPERTY, PLANT AND EQUIPMENT, NET |  | 473,726 |  | 454,597 |
| G00DWILL |  | 676,638 |  | 684,990 |
| TOTAL ASSETS |  | 511,146 |  | 488, 276 |

See notes to consolidated financial statements.

NEWELL CO. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS (CONT.)

March 31, | December 31, |
| :---: |
| 1995 |$\quad 1994$

Unaudited
(In thousands)

## LIABILITIES AND STOCKHOLDERS' EQUITY

| CURRENT LIABILITIES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Notes payable | \$ | 214,997 | \$ | 209,720 |
| Accounts payable |  | 111,463 |  | 112,269 |
| Accrued compensation |  | 35,147 |  | 48,461 |
| Other accrued liabilities |  | 282, 292 |  | 305,878 |
| Income taxes |  | 37,221 |  | 8,271 |
| Current portion of long-term debt |  | 99,425 |  | 99,425 |
| TOTAL CURRENT LIABILITIES |  | 780,545 |  | 784, 024 |
| LONG-TERM DEBT |  | 408, 216 |  | 408, 986 |
| OTHER NONCURRENT LIABILITIES |  | 149, 087 |  | 152,697 |
| DEFERRED INCOME TAXES |  | 22,440 |  | 17,243 |
| STOCKHOLDERS' EQUITY |  |  |  |  |
| Par value of common stock issued: |  | 157,951 |  | 157,844 |
| 1995 - 157,951,344 Shares |  |  |  |  |
| 1994 - 157,843,590 shares |  |  |  |  |
| Additional paid-in capital |  | 176,556 |  | 175,352 |
| Retained earnings |  | 809,170 |  | 788,862 |
| Net unrealized gain on securities |  |  |  |  |
| Cumulative translation adjustment |  | $(10,898)$ |  | $(6,466)$ |
| Treasury stock (at cost): |  | (171) |  | (134) |
| 1995-7,984 shares |  |  |  |  |
| 1994 - 6,567 shares |  |  |  |  |
| TOTAL STOCKHOLDERS' EQUITY |  | 150, 858 |  | 125, 326 |
| TOTAL LIABILITIES AND |  |  |  |  |
| STOCKHOLDERS' EQUITY |  | 511,146 |  | 488,276 |

See notes to consolidated financial statements.

NEWELL CO. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1995 |  | 1994 |  |
|  | Unaudited (In thousands) |  |  |  |
| CASH FLOWS FROM (FOR) OPERATING ACTIVITIES: \$ 36.099 |  |  |  |  |
| Net Income Adjustments to Reconcile Net Income to Net | \$ | 36,099 | \$ | 31,504 |
| Cash Provided from Operating Activities: |  |  |  |  |
| Depreciation and amortization |  | 23,100 |  | 23,927 |
| Deferred income taxes |  | $(5,865)$ |  | 2,362 |
| Net gain on marketable equity securities |  | - |  | (213) |
| Other |  | 95 |  | (180) |
| Changes in Current Accounts: |  |  |  |  |
| Accounts receivable |  | 22,333 |  | 3,591 |
| Inventories |  | $(44,560)$ |  | $(12,475)$ |
| Other current assets, accounts payable accrued liabilities and other |  | (591) |  | $(14,541)$ |
| NET CASH PROVIDED FROM OPERATING ACTIVITIES |  | 30,611 |  | 33,975 |
| CASH FLOWS FROM (FOR) INVESTING ACTIVITIES: |  |  |  |  |
| Expenditures for property, plant and equipment |  | $(18,211)$ |  | $(12,177)$ |
| Sale of marketable equity securities |  | - |  | 833 |
| Disposal of noncurrent assets and other |  | $(7,293)$ |  | $(4,628)$ |
|  |  | $(25,504)$ |  | $(15,972)$ |
| CASH FLOWS FROM (FOR) FINANCING ACTIVITIES: |  |  |  |  |
| Proceeds from issuance of debt |  | 9,691 |  | 147,810 |
| Proceeds from exercised stock options and other |  | 1,304 |  | 1,515 |
| Payments on notes payable and long-term debt |  | $(5,184)$ |  | $(155,069)$ |
| Cash dividends |  | $(15,791)$ |  | $(14,191)$ |
|  |  | $(9,980)$ |  | $(19,935)$ |
| DECREASE IN CASH AND CASH EQUIVALENTS |  | $(4,873)$ |  | $(1,932)$ |
| Cash and cash equivalents at beginning of year |  | 14,892 |  | 2,866 |
| CASH AND CASH EQUIVALENTS AT END OF PERIOD | \$ | 10,019 | \$ | 934 |

See notes to consolidated financial statements.

NEWELL CO. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 1 - The condensed financial statements included herein have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission, and reflect all adjustments necessary to present a fair statement of the results for the periods reported, subject to normal recurring year-end audit adjustments, none of which is material. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations, although the Company believes that the disclosures are adequate to make the information presented not misleading. It is suggested that these condensed financial statements be read in conjunction with the financial statements and the notes thereto included in the Company's latest Annual Report on Form $10-\mathrm{K}$.

Note 2 - On August 29, 1994, the Company acquired Home Fashions, Inc. ("HFI"), a manufacturer and marketer of decorative window coverings, including vertical blinds and pleated shades. The purchase price was $\$ 130.4$ million in a cash. HFI was combined with Levolor and together they are operated as a single entity called Levolor Home Fashions. On October 18, 1994, the Company acquired Faber-Castell Corporation, which is a leading maker and marketer of markers and writing instruments, including wood-cased pencils and rolling ball pens, whose products are marketed under the Eberhard Faber brand name ("Eberhard Faber"). The purchase price was $\$ 137.3$ million in cash. Eberhard Faber was combined with Sanford and together they are operated as a single entity called Sanford. On November 30, 1994, the Company acquired the European consumer products business of Corning Incorporated ("Newell Europe"). This acquisition included Corning's consumer products manufacturing facilities in England, France and Germany, the European trademark rights and product lines for Pyrex, Pyroflam and Visions brands in Europe, the Middle East and Africa, and Corning's consumer distribution network throughout these areas (Pyrex and Visions are registered trademarks of Corning Incorporated). Additionally, the Company became the distributor in Europe, the Middle East and Africa for Corning's U.S.-manufactured cookware and dinnerware brands. The purchase price was $\$ 86.9$ million in cash. These transactions were accounted for as purchases; therefore, the results of operations for HFI, Eberhard Faber and Newell Europe are included in the accompanying consolidated financial statements since their respective dates of acquisition. The cost of the 1994 acquisitions was allocated on a preliminary basis to the fair market value of assets acquired and liabilities assumed and resulted in goodwill of approximately $\$ 156.6$ million.

The unaudited consolidated results of operations for the three months ended March 31, 1995 and 1994 on a pro forma basis, as though HFI, Eberhard Faber and Newell Europe each had been acquired on January 1, 1994 are as follows:

| 1995 | 1994 |
| :---: | ---: |
| $-----e^{-}$ | $-\cdots$ |
| (In millions, except per share data) |  |
| $\$ 556.6$ | $\$ 545.8$ |
| 36.1 | 29.3 |
| 0.23 | 0.19 |

Net sales
Net income
Earnings per share
36.1
29.3

Earnings per share
0.23
0.19

Note 3 - Cash paid during the first three months for income taxes and interest was as follows:


Note 4- The components of inventories at the end of each period, net of the LIFO reserve, were as follows:

| March 31, | December 31, |
| :---: | :---: |
| 1995 | 1994 |
| -------- |  |
| (In millions) |  |
| $\$ 97.3$ | $\$ 81.7$ |
| 98.6 | 98.9 |
| 269.3 | 240.1 |
| ----- | ----- |
| $\$ 465.2$ | $\$ 420.7$ |
| $======$ | $======$ |

Note 5 - Long-term marketable equity securities at the end of each period are summarized as follows:


Note 6 - Property, plant and equipment at the end of each period consisted of the following:

|  | March 31, | December 31, |
| :--- | :---: | :---: |
|  | 1995 | 1994 |

Note 7 - Notes Payable at the end of each period consisted of the following:

|  | $\begin{gathered} \text { March } 31, \\ 1995 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 1994 \end{gathered}$ |
| :---: | :---: | :---: |
|  | (In millions) |  |
| Commercial paper(short-term) | \$ 120.0 | \$ 117.1 |
| Other notes payable | 95.0 | 92.6 |
|  | \$ 215.0 | \$ 209.7 |

Note 8 - Long-term debt at the end of each period consisted of the following:

|  | $\begin{gathered} \text { March 31, } \\ 1995 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 1994 \end{gathered}$ |
| :---: | :---: | :---: |
|  | (In millions) |  |
| Medium-term notes | \$ 186.0 | \$ 186.0 |
| Commercial paper | 300.0 | 300.0 |
| Other long-term debt | 21.6 | 22.4 |
| Current portion | $\begin{aligned} & 507.6 \\ & (99.4) \end{aligned}$ | $\begin{aligned} & 508.4 \\ & (99.4) \end{aligned}$ |
|  | \$ 408.2 | \$ 409.0 |

Commercial paper in the amount of $\$ 300.0$ million is classified as long-term since it is supported by the revolving credit agreement discussed in the liquidity and capital resources section on page 11.

PART I. Item 2.
MANAGEMENT'S DISCUSSION AND ANALYSIS OF

## RESULTS OF OPERATIONS AND FINANCIAL CONDITION

Results of Operations
The following table sets forth for the periods indicated the items from the Consolidated Statements of Income as a percentage of net sales.

|  | Three Months Ended March 31, 1995 <br> 1994 |  |
| :---: | :---: | :---: |
| Net sales | 100.0\% | 100.0\% |
| Cost of products sold | 70.0 | 69.6 |
| GROSS INCOME | 30.0 | 30.4 |
| Selling, general and administrative expenses | 16.8 | 17.4 |
| OPERATING INCOME | 13.2 | 13.0 |
| Nonoperating expenses (income): |  |  |
| Interest expense | 2.1 | 1.2 |
| Other | 0.3 |  |
| Net nonoperating expenses (income) | 2.4 | 1.2 |
| Income before income taxes | 10.8 | 11.8 |
| Income taxes | 4.3 | 4.7 |
| NET INCOME | 6.5\% | 7.1\% |

Three Months Ended March 31, 1995 vs.
Three Months Ended March 31, 1994
Net sales for the first quarter of 1995 were $\$ 556.6$ million, representing an increase of $\$ 113.1$ million or $25.5 \%$ from $\$ 443.5$ million in the comparable quarter of 1994. Net sales for each of the Company's product groups were as follows, in millions:

|  | 1995 | 1994 | \$ Change | \% Change |
| :---: | :---: | :---: | :---: | :---: |
| Housewares | \$175.9 | \$145.5 | \$ 30.4 | 20.9\% |
| Home Furnishings | 165.9 | 144.5 | 21.4 | 14.8\% |
| Office Products | 129.6 | 69.1 | 60.5 | 87.6\% |
| Hardware | 85.2 | 84.4 | 0.8 | 0.9\% |
|  | \$556.6 | \$443.5 | \$113.1 | 25.5\% |

The overall increase in net sales was attributable to sales growth of $4 \%$ from businesses owned more than two years (core businesses) and the 1994 acquisitions of HFI, Eberhard Faber and Newell Europe. The increase in Housewares sales was due primarily to the Newell Europe acquisition. The increase in Home Furnishings was due primarily to the HFI acquisition. The increase in Office Products was due to the Eberhard Faber acquisition and $26 \%$ sales growth from core businesses.

Gross income as a percent of net sales in the first quarter of 1995 decreased slightly to $30.0 \%$ from $30.4 \%$ in the comparable quarter of 1994. The decrease was due primarily to low gross margins from the businesses acquired in 1994, offset by improvements in gross margins in the Housewares and Office Products core businesses.

Selling, general and administrative expenses ("SG\&A") as a percent of net sales in the first quarter of 1995 were $16.8 \%$ versus $17.4 \%$ in the comparable quarter of 1994. The decrease was due primarily to a reduction in SG\&A at Goody and a low level of SG\&A at Eberhard Faber.

Operating income in the first quarter of 1995 was $13.2 \%$ of net sales or $\$ 73.4$ million versus $\$ 57.8$ million in the comparable quarter of 1994. The increase was attributable to sales growth and improved profitability at the core businesses and contributions from the 1994 acquisitions.

Net nonoperating expenses for 1995 were $\$ 13.2$ million in the first quarter of 1995 versus $\$ 5.3$ million in the comparable quarter of 1994. The increase was primarily due to additional interest expense of $\$ 6.4$ million and incremental goodwill amortization of $\$ 1.2$ million resulting from the financing of the 1994 acquisitions, and a $\$ 2.2$ million write-off of intangible assets. This increase was partially offset by a $\$ 1.9$ million increase in equity earnings from American

Tool Companies, Inc., in which the company has a 47\% ownership interest.

For the first quarter, the effective tax rate was $40.0 \%$ in both 1995 and 1994.

Net income for the first quarter of 1995 was $\$ 36.1$ million, representing an increase of $\$ 4.6$ million or $14.6 \%$ from the comparable quarter of 1994. Earnings per share for the first quarter of 1995 were up $15.0 \%$ to $\$ 0.23$ versus $\$ 0.20$ in the comparable quarter of 1994. The increases in net income and earnings per share were primarily attributable to sales growth and improved profitability at the core businesses.

Liquidity and Capital Resources
The Company's primary sources of liquidity and capital resources include cash provided from operations and use of available borrowing facilities.

Operating activities provided net cash equal to $\$ 30.6$ million during the first three months of 1995 versus $\$ 34.0$ million in the comparable period of 1994.

The Company has foreign and domestic lines of credit with various banks and a commercial paper program which are available for shortterm financing. Under the line of credit arrangements, the Company may borrow up to $\$ 351.5$ million (of which $\$ 255.5$ million was available at March 31,1995 ) based upon such terms as the Company and the respective banks have mutually agreed upon.

The Company has a shelf registration statement covering up to \$500.0 million of debt securities, of which $\$ 257.0$ million was available for additional borrowings as of March 31, 1995. Pursuant to the shelf registration, at March 31, 1995 the Company had outstanding \$186.0 million (principal amount) of medium-term notes with maturities ranging from one to five years at an average rate of interest equal to 6.6\%.

The Company entered into a three-year $\$ 300.0$ million revolving credit agreement in August 1993, and a $\$ 100.0$ million, 364 -day revolving credit agreement in each of November 1993 and August 1994. The November 1993 364-day revolving credit agreement was renewed for an additional 364 days. Under these agreements, the Company may borrow, repay and reborrow funds in an aggregate amount up to $\$ 500.0$ million, at a floating interest rate. At March 31, 1995, there were no borrowings under the revolving credit agreements.

In lieu of borrowings under the revolving credit agreements, the Company may issue up to $\$ 500.0$ million of commercial paper. The Company's revolving credit agreements referred to above provide the committed backup liquidity required to issue commercial paper. Accordingly, commercial paper may only be issued up to the amount available under the Company's revolving credit agreements. At March

31, 1995, $\$ 420.0$ million (face or principal amount) of commercial paper was outstanding, all of which was supported by the revolving credit agreements. The short-term portion of this balance was $\$ 120.0$ million, which is classified as notes payable. The remaining $\$ 300.0$ million is classified as long-term debt under the three-year revolving credit agreement.

The Company's primary uses of liquidity and capital resources include capital expenditures, dividend payments and acquisitions.

Capital expenditures were $\$ 18.2$ and $\$ 12.1$ million in the first three months of 1995 and 1994, respectively.

The Company has paid regular cash dividends on its common stock since 1947. On May 13, 1993, the quarterly cash dividend was increased to $\$ 0.09$ per share from the $\$ 0.08$ per share that had been paid since February 15, 1991. The quarterly dividend was again increased to $\$ 0.10$ per share on May 12, 1994. Dividends paid in the first three months of 1995 and 1994 were $\$ 15.8$ and $\$ 14.2$ million, respectively.

Working capital at March 31, 1995, was $\$ 151.3$ million compared to $\$ 133.6$ million at December 31, 1994. The current ratio at March 31, 1995 was 1.19:1 compared to 1.17:1 at December 31, 1994. The total debt to total capitalization was .39:1 at both March 31, 1995 and December 31, 1994.

The Company believes that cash provided from operations and available borrowing facilities will continue to provide adequate support for the cash needs of existing businesses; however, certain events, such as significant acquisitions, could require additional external financing.

PART II. OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K
a) Exhibits:

27 Financial Data Schedule
b) Reports on Form 8-K:
(1) Registrant filed a Report on Form 8-K dated January 30, 1995 reporting the issuance of a press release regarding the results for the quarter and fiscal year ended December 31, 1994.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NEWELL CO.


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/s/ William T. Alldredge
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William T. Alldredge
Vice President - Finance
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/s/ Brett E. Gries
Brett E. Gries
Vice President - Accounting \& Tax

This schedule contains summary financial information extracted from the Newell Co. and Subsidiaries Consolidated Balance Sheets and Statements of Income and is qualified in its entirety by reference to such financial statements.
1,000

| 3-MOS |  |
| :---: | :---: |
| DEC-31-1995 |  |
| MAR-31-1995 |  |
|  | 10,019 |
| $313,473^{0}$ |  |
|  |  |
| $(11,196)$ |  |
| 465,214 |  |
| 931, 805 717,659 |  |
|  |  |
| $(243,933)$ |  |
| 2,511,146 |  |
| 780,545 |  |
| 408,216 |  |
| 0 |  |
| 157,951 |  |
|  |  |
| 992,907 |  |
| 2,511,146 |  |
| 556,579 |  |
| 166,815 |  |
| 483,184 389,764 |  |
|  |  |
| 13,230 |  |
| 571 |  |
| 11,838 |  |
| 60,165 |  |
| 24,066 |  |
| 36,099 |  |
| 0 |  |
| 0 |  |
|  |  |
| 36,099 |  |
| 0.23 |  |
| 0.23 |  |

Allowances for doubtful accounts are reported as contra accounts to accounts receivable. The corporate reserve for bad debts is a percentage of trade receivables based on the bad debts experienced in one or more past years, general economic conditions, the age of the receivables and other factors that indicate the element of uncollectibility in the receivables outstanding at the end of the period.

See notes to consolidated financial statements.

