## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
Date of report (Date of earliest event reported): July 27, 2006

## NEWELL RUBBERMAID INC.

(Exact Name of Registrant as Specified in Its Charter)

Delaware
(State or Other Jurisdiction
of Incorporation)
10 B Glenlake Parkway Suite 300
Atlanta, Georgia
(Address of Principal Executive Offices)

| 1-9608 | 36-3514169 |
| :--- | :---: |
| (Commission | (IRS Employer |
| File Number) | Identification No.) |

30328
(Zip Code)

## Registrant's Telephone Number, Including Area Code: (770) 407-3800


o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

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## Item 2.02. Results of Operations and Financial Condition.


 such subsequent filing specifically references this Form 8-K.

On July 27, 2006, Newell Rubbermaid Inc. (the "Company") reported its results for the fiscal quarter ended June 30, 2006. The Company's press release, dated July 27, 2006, and Additional Financial Information, is attached as Exhibit 99.1.



 ratios and other statistical measures are not non-GAAP financial measures. For purposes of the definition, GAAP refers to generally accepted accounting principles in the United States. Pursuant to the
 comparable GAAP financial measure.

 provide are useful to investors since these measures:

- enable investors and analysts to compare the current non-GAAP measures with the corresponding non-GAAP measures used in the past, and
 for future performance and to gauge the Company's progress in achieving its stated goals




 the amount, if any, of cash bonuses for corporate management employees under the Company's management cash bonus plan. The


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Company's management believes that adjusted sales, as reflected in the Currency Analysis included in Exhibit 99.1, is useful to investors because it demonstrates the effect of foreign currency translation on reported sales.

While the Company believes that these non-GAAP financial measures are useful in evaluating the Company, this information should be considered as supplemental in nature and not as a substitute for or superior to the related financial information prepared in accordance with GAAP. Additionally, these non-GAAP financial measures may differ from similar measures presented by other companies.

Item 9.01 Financial Statements and Exhibits.
(c) Exhibits.

## xhibit

umber Description
99.1 Press Release, dated July 27, 2006, issued by Newell Rubbermaid Inc., and Additional Financial Information

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SIGNATURES
Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized. Date: July 27, 2006

NEWELL RUBBERMAID INC.
By: /s/ Ronald L. Hardnock
Ronald L. Hardnock
Vice President - Corporate Controller
News ReLEASE

# NEWELL RUBBERMAID REPORTS SECOND QUARTER 2006 RESULTS 

Strong Six Month Internal Sales Growth
Company Raises Full Year Guidance on EPS, Sales and Gross Margin Growth
ATLANTA, July 27, 2006 - Newell Rubbermaid Inc. (NYSE: NWL) today reported second quarter 2006 results, reflecting strong sales growth and improved gross margins.

Net sales in the second quarter 2006 rose 9.6 percent to $\$ 1.70$ billion, compared to $\$ 1.55$ billion in the prior year. Internal sales increased 5.7 percent, due primarily to continued progress in the Home and Family, Cleaning and Organization, and Office Products segments. All reported sales figures exclude the results of the company's Home Décor Europe business, which was classified as discontinued operations in the second quarter 2006, as discussed below.
"Our strong results this quarter reflect the team's dedication to simultaneously driving internal sales growth and gross margin expansion," said Mark Ketchum, chief executive officer of Newell Rubbermaid. "We will continue investing in our strongest brands and optimizing our portfolio. The transformation of our company is now in full swing, fundamentally changing our finished product sourcing model, our business model and our culture."

Excluding restructuring charges for Project Acceleration and impairment charges, income from continuing operations was $\$ 149.6$ million, or $\$ 0.54$ per share, for the quarter ended June 30,2006 , exceeding company guidance and the prior year's result of $\$ 111.9$ million, or $\$ 0.41$ per share. Income from continuing operations, as reported, was $\$ 135.7$ million, or $\$ 0.49$ per share, compared to $\$ 87.4$ million, or $\$ 0.32$ per share, in the prior year. The second quarter 2006 included a one-time tax benefit of $\$ 22.7$ million, or $\$ 0.08$ per share. The company recorded Project Acceleration restructuring costs of $\$ 19.8$ million in the second quarter 2006 and impairment charges of $\$ 31.4$ million in the second quarter 2005. A reconciliation of the results "as reported" to results "excluding charges" is attached to this press release.
Gross margin for the second quarter 2006 improved to 33.9 percent, a 250 basis point improvement over the prior year. The expansion was driven by strong productivity savings, pricing and favorable mix, which more than offset raw material inflation.
Net cash from operating activities was $\$ 103.8$ million in the second quarter 2006, above the company's guidance, compared to net cash provided by operating activities of $\$ 36.4$ million in the prior year. Capital expenditures in the second quarter 2006 were $\$ 31.9$ million, versus $\$ 22.9$ million in the prior year. The company paid dividends of $\$ 58.2$ million, or $\$ 0.21$ per share, in the quarter.

Consistent with the company's focus on building and maintaining a portfolio of businesses that can leverage brand strength and innovation, the company's Board of Directors has authorized management to sell the Home Décor Europe business. This unit designs, manufactures and sells drapery hardware and window treatments under Gardinia ${ }^{\circledR}$ and other local brands. This business contributed approximately $\$ 375$ million in revenue in 2005, previously included in the company's Home Fashions segment. This business has been classified as discontinued operations, recording a net loss from operations of $\$ 14.9$ million in the second quarter 2006. Any intended sale

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Atlanta, GA
Securities Listed
NYSE
Common Stock
(Symbol: NWL)

## www.newellrubbermaid.com

## Nancy de Jonge Davis

Vice President, Investor Relations \& Corporate Communications

## Esther Lippman

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NEWS ReLEASE
would be subject to completion of all required regulatory approvals, including consultation proceedings with works councils, trade unions and employee representatives in the affected countries. At this time, Newell Rubbermaid has not entered into any definitive agreement with respect to an intended sale. This announcement does not affect the company's US Home Fashions business, which sells products primarily under the Levolor ${ }^{\circledR}$ and Kirsch ${ }^{\circledR}$ trademarks.

## Six Month Results

Net sales for the six months ended June 30, 2006 grew 10.4 percent to $\$ 3.10$ billion, compared to $\$ 2.81$ billion in the prior year. Internal sales increased 6.2 percent, due primarily to strong core sales growth and favorable pricing. The Calphalon, Goody, Irwin and Lenox branded businesses posted double digit sales growth, and Rubbermaid Commercial grew in the high single digits.
Excluding restructuring charges for Project Acceleration and impairment charges, income from continuing operations was $\$ 284.7$ million, or $\$ 1.03$ per share, for the six months ended June 30, 2006, a 36.7 percent increase over the prior year's result of $\$ 208.2$ million, or $\$ 0.76$ per share. Income from continuing operations, as reported, for the six months ended June 30,2006 was $\$ 254.5$ million, or $\$ 0.92$ per share, compared to $\$ 183.7$ million, or $\$ 0.67$ per share, in the prior year period. Income from continuing operations for the first six months of 2006 included one-time tax benefits of $\$ 100.7$ million, or $\$ 0.36$ per share, versus a tax benefit of $\$ 58.6$ million, or $\$ 0.21$ per share, in the first six months of 2005 . The company recorded Project Acceleration restructuring charges of $\$ 43.3$ million for the six months ended June 30, 2006, and impairment charges of $\$ 31.4$ million for the six months ended June 30, 2005.
Gross margin for the six months ended June 30 , 2006 was 32.7 percent, a 290 basis point increase over the prior year. The improvement reflects strong productivity savings, pricing and favorable mix, which more than offset raw material inflation.
Net cash from operating activities was $\$ 92.1$ million for the first six months of 2006, compared to $\$ 91.9$ million for the first six months of 2005. Capital expenditures for the first six months of 2006 were $\$ 57.2$ million, compared to $\$ 46.0$ million for the first six months of 2005 . Dividends were $\$ 116.4$ million for the first six months of 2006, compared to $\$ 115.8$ million for the first six months of 2005.

For the six months ended June 30, 2006, the company recorded a net loss from discontinued operations of $\$ 80.2$ million, related primarily to the company's Home Décor Europe business. The net loss from discontinued operations includes a $\$ 50.9$ million impairment charge recorded in the first quarter to write off the goodwill for certain businesses in the company's Home Décor Europe unit.

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## NewellRubbermaid

## 2006 Outlook

## Third Quarter

The company expects diluted earnings per share from continuing operations for the third quarter 2006 to be in the range of $\$ 0.35$ to $\$ 0.39$, excluding approximately $\$ 55$ to $\$ 75$ million ( $\$ 45$ to $\$ 65$ million after tax) of Project Acceleration restructuring charges.

For the third quarter 2006, the company expects internal sales growth in the low- to mid-single digit range, cash from operating activities in the range of $\$ 250$ to $\$ 300$ million and capital expenditures in the range of $\$ 35$ to $\$ 45$ million. Dividends are expected to be approximately $\$ 58$ million.

## Full Year

For the full year 2006, the company now expects internal sales growth in the low- to mid-single digits, up from the previous guidance of lowsingle digits. This performance would be the product of mid-single digit growth in the company's Invest businesses and flat sales in its Fix businesses. The company estimates full year gross margin expansion of 225 to 275 basis points, compared to the previous guidance of 200 to 250 basis points.
Excluding restructuring charges associated with Project Acceleration, the company expects earnings per share from continuing operations of \$1.75 to $\$ 1.85$ for the full year. Cash flow from operating activities is now forecast between $\$ 575$ and $\$ 625$ million, net of approximately $\$ 75$ million in restructuring charges in connection with Project Acceleration. The company also continues to expect capital expenditures of $\$ 125$ to $\$ 150$ million and dividends of approximately $\$ 232$ million for the full year 2006.

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A reconciliation of the second quarter and 2006 earnings outlook is as follows:

|  | Q2 2006 |  | Q3 2006 | Full Year |
| :---: | :---: | :---: | :---: | :---: |
| Diluted earnings per share from continuing operations (as reported): | \$ | 0.54 | \$ 0.15-\$0.20 | \$1.24-\$1.35 |
| Restructuring costs | \$ | 0.05 | \$ 0.16-\$0.23 | \$ $0.45-\$ 0.56$ |
| Diluted earnings per share from continuing operations (excluding charges): | \$ | 0.49 | \$ 0.35-\$0.39 | \$ 1.75-\$1.85 |

## Conference Call

 Relations section of Newell Rubbermaid's website at www.newellrubbermaid.com. The webcast will be available for replay for two weeks.

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## Caution Concerning Forward-Looking Statements

The statements in this press release that are not historical in nature constitute forward-looking statements. These forward-looking statements relate to information or assumptions about the effects of Project Acceleration, sales, income/ (loss), earnings per share, operating income or gross margin improvements, capital and other expenditures, cash flow, dividends, restructuring, impairment and other charges, potential losses on divestiture, costs and cost savings and the value thereof, debt ratings, and management's plans, projections and objectives for future operations and performance. These statements are accompanied by words such as "expect," "project," "will," "enable," "estimate" and similar expressions. Actual results could differ materially from those expressed or implied in the forward-looking statements. Important factors that could cause actual results to differ materially from those suggested by the forward-looking statements include, but are not limited to, our dependence on the strength of retail economies in various parts of the world; competition with numerous other manufacturers and distributors of consumer products; major retailers' strong bargaining power; changes in the prices of raw materials used by the company; our ability to develop innovative new products and to develop, maintain and strengthen our end-user brands; our ability to expeditiously close facilities and move operations in the face of foreign regulations and other impediments; our ability to implement successfully information technology solutions throughout our organization; our ability to improve productivity and streamline operations; our ability to complete strategic acquisitions; our ability to integrate previously acquired businesses; the risks inherent in our foreign operations and those factors listed in the company's most recent quarterly report on Form 10-Q, including Exhibit 99.1 thereto, filed with the Securities and Exchange Commission.

## Non-GAAP Financial Measures

This release contains non-GAAP financial measures within the meaning of Regulation G promulgated by the Securities and Exchange Commission. Included in this release is a reconciliation of these non-GAAP financial measures to the most directly comparable financial measures calculated in accordance with GAAP.

## About the Company.

Newell Rubbermaid Inc. is a global marketer of consumer and commercial products with 2005 sales of $\$ 6.0$ billion and a strong portfolio of brands, including: Sharpie ${ }^{\circledR}$, Paper Mate ${ }^{\circledR}$, DYMO ${ }^{\circledR}$, EXPO ${ }^{\circledR}$, Waterman ${ }^{\circledR}$, Parker ${ }^{\circledR}$, Rolodex ${ }^{\circledR}$, IRWIN, LENOX ${ }^{\circledR}$, BernzOmatic ${ }^{\circledR}$, Rubbermaid ${ }^{\circledR}$, Graco ${ }^{\circledR}$, Calphalon ${ }^{\circledR}$ and Goody ${ }^{\circledR}$. The company is headquartered in Atlanta, Ga., and has approximately 28,000 employees worldwide.

This press release and additional information about the company are available on the company's website at www.newellrubbermaid.com. NWL-EA

## Starpie. IRWIN. Calphalonios Rubbermaid. Goody E×PO.



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Reconciliation of Results "As Reported" to Results "Excluding Charges"

|  | Three Months Ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  |  |  |  |  |  |  | Charges (2) |  |  |  | $\frac{\begin{array}{c} \text { YOY } \\ \% \text { Change } \end{array}}{9.6 \%}$ |
|  | As Reported |  | Charges (1) |  | Excl. Charges |  | As Reported |  |  |  |  |  |  |
| Net sales | \$ | 1,696.8 |  |  | \$ | 1,696.8 | \$ | 1,548.6 |  |  | Excl. Charges <br> \$ 1,548.6 |  |  |
| Cost of products sold |  | 1,122.4 |  | - |  | 1,122.4 |  | 1,063.2 |  | - |  | 1,063.2 |  |
| GROSS MARGIN |  | 574.4 |  | - |  | 574.4 |  | 485.4 |  | - |  | 485.4 | 18.3\% |
| \% of sales |  | 33.9\% |  |  |  | 33.9\% |  | 31.3\% |  |  |  | 31.3\% |  |
| Selling, general \& administrative expenses |  | 353.6 |  | - |  | 353.6 |  | 292.9 |  |  |  | 292.9 | 20.7\% |
| \% of sales |  | 20.8\% |  |  |  | 20.8\% |  | 18.9\% |  |  |  | 18.9\% |  |
| Impairment charges |  | - |  | - |  | - |  | 31.4 |  | (31.4) |  | - |  |
| Restructuring costs |  | 19.8 |  | (19.8) |  | - |  | 0.3 |  | - |  | 0.3 |  |
| OPERATING INCOME |  | 201.0 |  | 19.8 |  | 220.8 |  | 160.8 |  | 31.4 |  | 192.2 | 14.9\% |
| \% of sales |  | 11.8\% |  |  |  | 13.0\% |  | 10.4\% |  |  |  | 12.4\% |  |
| Nonoperating expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest expense, net |  | 35.6 |  | - |  | 35.6 |  | 31.1 |  | - |  | 31.1 |  |
| Other expense, net |  | 1.0 |  | - |  | 1.0 |  | 2.2 |  | - |  | 2.2 |  |
|  |  | 36.6 |  | - |  | 36.6 |  | 33.3 |  | - |  | 33.3 | 9.9\% |
| INCOME BEFORE INCOME TAXES |  | 164.4 |  | 19.8 |  | 184.2 |  | 127.5 |  | 31.4 |  | 158.9 | 15.9\% |
| \% of sales |  | 9.7\% |  |  |  | 10.9\% |  | 8.2\% |  |  |  | 10.3\% |  |
| Income taxes |  | 28.7 |  | 5.9 |  | 34.6 |  | 40.1 |  | 6.9 |  | 47.0 | (26.4)\% |
| Effective rate |  | 17.5\% |  |  |  | 18.8\% |  | 31.5\% |  |  |  | 29.6\% |  |
| INCOME FROM CONTINUING |  |  |  |  |  |  |  |  |  |  |  |  |  |
| OPERATIONS |  | 135.7 |  | 13.9 |  | 149.6 |  | 87.4 |  | 24.5 |  | 111.9 | 33.7\% |
| \% of sales |  | 8.0\% |  |  |  | 8.8\% |  | 5.6\% |  |  |  | 7.2\% |  |
| Loss from discontinued operations, net of tax: |  | (16.2) |  | 16.2 |  | - |  | (21.2) |  | 21.2 |  | - |  |
| NET INCOME | \$ | 119.5 | \$ | 30.1 | \$ | 149.6 | \$ | 66.2 | \$ | 45.7 | \$ | 111.9 | 33.7\% |
| \% of sales |  | 7.0\% |  |  |  | 8.8\% |  | 4.3\% |  |  |  | 7.2\% |  |
| EARNINGS PER SHARE FROM |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.49 | \$ | 0.05 | \$ | 0.55 | \$ | 0.32 | \$ | 0.09 | \$ | 0.41 |  |
| Diluted | \$ | 0.49 | \$ | 0.05 | \$ | 0.54 | \$ | 0.32 | \$ | 0.09 | \$ | 0.41 |  |
| LOSS PER SHARE FROM DISCONTINUED OPERATIONS: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ | (0.06) | \$ | 0.06 | \$ | - | \$ | (0.08) | \$ | 0.08 | \$ | - |  |
| Diluted | \$ | (0.06) | \$ | 0.06 | \$ | - | \$ | (0.08) | \$ | 0.08 | \$ | - |  |
| EARNINGS PER SHARE: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic | S | 0.44 | \$ | 0.11 | \$ | 0.55 | \$ | 0.24 | \$ | 0.17 | \$ | 0.41 |  |
| Diluted | \$ | 0.43 | \$ | 0.11 | \$ | 0.54 | \$ | 0.24 | \$ | 0.17 | \$ | 0.41 |  |
| Average shares outstanding: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic |  | 274.6 |  | 274.6 |  | 274.6 |  | 274.4 |  | 274.4 |  | 274.4 |  |
| Diluted |  | 283.6 |  | 283.6 |  | 283.6 |  | 274.7 |  | 274.7 |  | 274.7 |  |

[^0]Reconciliation of Results "As Reported" to Results "Excluding Charges"

|  | Ended June |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  | 2005 |  | Excl. Charges |  | $\frac{\frac{\text { YOY }}{\% \text { Change }}}{10.4 \%}$ |
|  | As Reported |  |  | es (1) | Excl. Charges |  | As Reported |  |  | es (2) |  |  |  |
| Net sales | \$ | 3,102.1 |  |  | \$ | 3,102.1 | \$ | 2,811.1 |  |  | \$ | 2,811.1 |  |
| Cost of products sold |  | 2,087.2 |  | - |  | 2,087.2 |  | 1,974.1 |  | - |  | 1,974.1 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| GROSS MARGIN |  | 1,014.9 |  | - |  | 1,014.9 |  | 837.0 |  | - |  | 837.0 | 21.3\% |
| \% of sales |  | 32.7\% |  |  |  | 32.7\% |  | 29.8\% |  |  |  | 29.8\% |  |
| Selling, general \& administrative expenses |  | 678.0 |  | - |  | 678.0 |  | 560.7 |  | - |  | 560.7 | 20.9\% |
| \% of sales |  | 21.9\% |  |  |  | 21.9\% |  | 19.9\% |  |  |  | 19.9\% |  |
| Impairment charges |  | - |  | - |  | - |  | 31.4 |  | (31.4) |  | - |  |
| Restructuring costs |  | 43.3 |  | (43.3) |  | - |  | 6.8 |  | - |  | 6.8 |  |
| OPERATING INCOME |  | 293.6 |  | 43.3 |  | 336.9 |  | 238.1 |  | 31.4 |  | 269.5 | 25.0\% |
| \% of sales |  | 9.5\% |  |  |  | 10.9\% |  | 8.5\% |  |  |  | 9.6\% |  |
| Nonoperating expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest expense, net |  | 69.3 |  | - |  | 69.3 |  | 61.9 |  | - |  | 61.9 |  |
| Other expense, net |  | 3.7 |  | - |  | 3.7 |  | 0.4 |  | - |  | 0.4 |  |
|  |  | 73.0 |  | - |  | 73.0 |  | 62.3 |  | - |  | 62.3 | 17.2\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| INCOME BEFORE INCOME TAXES |  | 220.6 |  | 43.3 |  | 263.9 |  | 175.8 |  | 31.4 |  | 207.2 | 27.4\% |
| \% of sales |  | 7.1\% |  |  |  | 8.5\% |  | 6.3\% |  |  |  | 7.4\% |  |
| Income taxes |  | (33.9) |  | 13.1 |  | (20.8) |  | (7.9) |  | 6.9 |  | (1.0) | 1980.0\% |
| Effective rate |  | (15.4)\% |  |  |  | (7.9)\% |  | (4.5)\% |  |  |  | -0.5\% |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| INCOME FROM CONTINUING OPERATIONS |  | 254.5 |  | 30.2 |  | 284.7 |  | 183.7 |  | 24.5 |  | 208.2 | 36.7\% |
| \% of sales |  | 8.2\% |  |  |  | 9.2\% |  | 6.5\% |  |  |  | 7.4\% |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Loss from discontinued operations, net of tax: |  | (80.2) |  | 80.2 |  | - |  | (80.9) |  | 80.9 |  | - |  |
| NET INCOME | \$ | 174.3 | \$ | 110.4 | \$ | 284.7 | \$ | 102.8 | \$ | 105.4 | \$ | 208.2 | 36.7\% |
| \% of sales |  | 5.6\% |  |  |  | 9.2\% |  | 3.7\% |  |  |  | 7.4\% |  |
| EARNINGS PER SHARE FROM CONTINUING OPERATIONS: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.93 | \$ | 0.11 | \$ | 1.04 | \$ | 0.67 | \$ | 0.09 | \$ | 0.76 |  |
| Diluted | \$ | 0.92 | \$ | 0.11 | \$ | 1.03 | \$ | 0.67 | \$ | 0.09 | \$ | 0.76 |  |
| LOSS PER SHARE FROM DISCONTINUEDOPERATIONS: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ | (0.29) | \$ | 0.29 | \$ | - | \$ | (0.29) | \$ | 0.29 | \$ | - |  |
| Diluted | \$ | (0.28) | \$ | 0.28 | \$ | - | \$ | (0.29) | \$ | 0.29 | \$ | - |  |
| EARNINGS PER SHARE: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.63 | \$ | 0.40 | \$ | 1.04 | \$ | 0.37 | \$ | 0.38 | \$ | 0.76 |  |
| Diluted | \$ | 0.64 | \$ | 0.39 | \$ | 1.03 | \$ | 0.37 | \$ | 0.38 | \$ | 0.76 |  |
| Average shares outstanding: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic |  | 274.5 |  | 274.5 |  | 274.5 |  | 274.4 |  | 274.4 |  | 274.4 |  |
| Diluted |  | 283.5 |  | 283.5 |  | 283.5 |  | 274.7 |  | 274.7 |  | 274.7 |  |

[^1]
## Newell Rubbermaid Inc

 CONSOLIDATED BALANCE SHEETS (UNAUDITED) (in millions)|  | $\begin{gathered} \text { June 30, } \\ 2006 \end{gathered}$ |  | $\begin{aligned} & \text { June 30, } \\ & 2005 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 116.3 | \$ | 212.2 |
| Accounts receivable, net |  | 1,157.5 |  | 1,073.5 |
| Inventories, net |  | 967.8 |  | 937.7 |
| Deferred income taxes |  | 131.8 |  | 74.0 |
| Prepaid expenses and other |  | 96.6 |  | 98.8 |
| Current assets of discontinued operations |  | 209.4 |  | 242.9 |
| Total Current Assets |  | 2,679.4 |  | 2,639.1 |
| Other assets |  | 188.2 |  | 201.6 |
| Property, plant and equipment, net |  | 832.4 |  | 1,027.3 |
| Goodwill |  | 2,420.0 |  | 1,727.2 |
| Deferred income taxes |  | - |  | 6.1 |
| Other intangible assets, net |  | 415.7 |  | 282.9 |
| Non-current assets of discontinued operations |  | - |  | 200.2 |
| Total Assets | \$ | 6,535.7 | \$ | 6,084.4 |

Liabilities and Stockholders' Equity:

| Notes payable | \$ | 20.9 | \$ | 13.0 |
| :---: | :---: | :---: | :---: | :---: |
| Accounts payable |  | 634.8 |  | 535.7 |
| Accrued compensation |  | 130.2 |  | 116.3 |
| Other accrued liabilities |  | 667.1 |  | 623.6 |
| Income taxes payable |  | 11.3 |  | 20.9 |
| Current portion of long-term debt |  | 408.6 |  | 25.4 |
| Current liabilities of discontinued operations |  | 77.3 |  | 120.1 |
| Total Current Liabilities |  | 1,950.2 |  | 1,455.0 |
| Long-term debt |  | 2,245.6 |  | 2,380.5 |
| Deferred income taxes |  | 32.1 |  | - |
| Other non-current liabilities |  | 579.9 |  | 537.6 |
| Long-term liabilities of discontinued operations |  | - |  | 6.3 |
| Stockholders' Equity |  | 1,727.9 |  | 1,705.0 |
| Total Liabilities and Stockholders' Equity | \$ | 6,535.7 | \$ | 6,084.4 |

## Newell Rubbermaid Inc.

## CONSOLIDATED STATEMENTS OF CASH FLOW (UNAUDITED)

 (in millions)|  | For The Six Months Ended June 30, 20062005 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating Activities: |  |  |  |  |
| Net income | \$ | 174.3 | \$ | 102.8 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 105.1 |  | 105.8 |
| Impairment charges - continuing |  | - |  | 31.4 |
| Impairment charges - discontinued |  | 50.9 |  | - |
| Non-cash restructuring costs |  | 26.3 |  | 1.1 |
| Deferred income taxes |  | 10.7 |  | 12.2 |
| Loss (Gain) on sale of assets/debt extinguishment |  | 2.5 |  | (4.3) |
| Stock-based compensation expense |  | 15.4 |  | 2.9 |
| Loss on disposal of discontinued operations |  | 2.9 |  | 63.2 |
| Other |  | (6.7) |  | (6.8) |
| Changes in current accounts, excluding the effects of acquisitions: |  |  |  |  |
| Accounts receivable |  | (28.5) |  | (24.3) |
| Inventories |  | (127.0) |  | (104.4) |
| Accounts payable |  | 8.7 |  | (52.5) |
| Accrued liabilities and other |  | (151.7) |  | (69.6) |
| Discontinued operations |  | 9.2 |  | 34.4 |
| Net cash provided by operating activities | \$ | 92.1 | \$ | 91.9 |
| Investing Activities: |  |  |  |  |
| Acquisitions, net of cash acquired | \$ | (46.3) | \$ | (35.0) |
| Capital expenditures |  | (57.2) |  | (46.0) |
| Disposals of non-current assets and sale of businesses |  | 40.2 |  | 22.1 |
| Net cash used in investing activities | \$ | (63.3) | \$ | (58.9) |
| Financing Activities: |  |  |  |  |
| Proceeds from issuance of debt | \$ | 167.2 | \$ | 131.7 |
| Payments on notes payable and long-term debt |  | (82.0) |  | (335.7) |
| Cash dividends |  | (116.4) |  | (115.8) |
| Proceeds from exercised stock options and other |  | 2.3 |  | - |
| Net cash used in financing activities | \$ | (28.9) | \$ | (319.8) |
| Exchange rate effect on cash and cash equivalents | \$ | 0.9 | \$ | (6.6) |
| Increase (Decrease) in cash and cash equivalents |  | 0.8 |  | (293.4) |
| Cash and cash equivalents at beginning of year |  | 115.5 |  | 505.6 |
| Cash and cash equivalents at end of period | \$ | 116.3 | \$ | 212.2 |

## Newell Rubbermaid Inc.

## Calculation of Free Cash Flow (1)

## Free Cash Flow (in millions):



## Free Cash Flow (in millions):

|  | For The Six Months Ended June 30,2006 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Net cash provided by operating activities | \$ | 92.1 | \$ | 91.9 |
| Capital expenditures |  | (57.2) |  | (46.0) |
| Free Cash Flow | \$ | 34.9 | \$ | 45.9 |

(1) Free Cash Flow is defined as cash flow provided by operating activities less capital expenditures.

Newell Rubbermaid Inc.
Financial Worksheet
In Millions


[^2]Newell Rubbermaid Inc.
Three Months Ended June 30, 2006
In Millions
Currency Analysis

|  | 2006 |  |  |  |  |  |  |  | Year-over-year Increase (Decrease) |  | CurrencyImpact |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sales as Reported |  | Currency Impact |  | $\begin{gathered} \text { Adjusted } \\ \text { Sales } \end{gathered}$ |  |  |  | Excluding Currency | Including Currency |  |
| By Segment |  |  |  |  |  |  |  |  |  |  |  |
| Cleaning \& Organization | \$ | 403.3 | \$ | (4.0) | \$ | 399.3 | \$ | 365.1 | 9.4\% | 10.5\% | 1.1\% |
| Office Products |  | 579.1 |  | (2.1) |  | 577.1 |  | 495.5 | 16.5\% | 16.9\% | 0.4\% |
| Tools \& Hardware |  | 328.8 |  | (2.0) |  | 326.7 |  | 315.5 | 3.5\% | 4.2\% | 0.7\% |
| Home Fashions |  | 106.6 |  | (1.4) |  | 105.2 |  | 115.0 | (8.5)\% | (7.3)\% | 1.2\% |
| Other |  | 279.0 |  | (0.5) |  | 278.5 |  | 257.5 | 8.2\% | 8.3\% | 0.2\% |
| Total Company | \$ | 1,696.8 | \$ | (10.0) | \$ | 1,686.8 | \$ | 1,548.6 | 8.9\% | 9.6\% | 0.6\% |
| By Geography |  |  |  |  |  |  |  |  |  |  |  |
| United States | \$ | 1,262.0 | \$ | - | \$ | 1,262.0 | \$ | 1,167.0 | 8.1\% | 8.1\% | 0.0\% |
| Canada |  | 110.5 |  | (11.1) |  | 99.3 |  | 95.8 | 3.7\% | 15.3\% | 11.6\% |
| North America |  | 1,372.4 |  | (11.1) |  | 1,361.3 |  | 1,262.8 | 7.8\% | 8.7\% | 0.9\% |
| Europe |  | 219.7 |  | 1.2 |  | 220.9 |  | 188.9 | 16.9\% | 16.3\% | (0.6)\% |
| Central \& South America |  | 59.8 |  | (0.8) |  | 59.0 |  | 59.7 | (1.2)\% | 0.2\% | 1.3\% |
| All Other |  | 44.9 |  | 0.8 |  | 45.7 |  | 37.2 | 22.8\% | 20.7\% | (2.2)\% |
| Total Company | \$ | $\underline{1,696.8}$ | \$ | (10.0) | \$ | 1,686.8 | \$ | 1,548.6 | 8.9\% | 9.6\% | 0.6\% |

Newell Rubbermaid Inc.
Six Months Ended June 30, 2006

## In Millions

Currency Analysis

|  | 2006 |  |  |  |  |  | $\begin{gathered} 2005 \\ \hline \begin{array}{c} \text { Sales as } \\ \text { Reported } \end{array} \\ \hline \end{gathered}$ |  | Year-over-year Increase (Decrease) |  | CurrencyImpact |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sales as Reported |  | Currency |  | $\begin{gathered} \hline \text { Adjusted } \\ \text { Sales } \end{gathered}$ |  |  |  | Excluding Currency | Including Currency |  |
| By Segment |  |  |  |  |  |  |  |  |  |  |  |
| Cleaning \& Organization | \$ | 736.4 | \$ | (5.4) | \$ | 731.0 | \$ | 665.4 | 9.9\% | 10.7\% | 0.8\% |
| Office Products |  | 969.9 |  | 6.4 |  | 976.3 |  | 828.3 | 17.9\% | 17.1\% | (0.8)\% |
| Tools \& Hardware |  | 605.6 |  | (0.9) |  | 604.7 |  | 591.9 | 2.2\% | 2.3\% | 0.2\% |
| Home Fashions |  | 223.2 |  | (2.1) |  | 221.1 |  | 212.7 | 3.9\% | 4.9\% | 1.0\% |
| Other |  | 567.0 |  | 1.8 |  | 568.8 |  | 512.8 | 10.9\% | 10.6\% | (0.4)\% |
| Total Company | \$ | 3,102.1 | \$ | (0.2) | \$ | 3,101.9 | \$ | 2,811.1 | 10.3\% | 10.4\% | 0.0\% |
| By Geography |  |  |  |  |  |  |  |  |  |  |  |
| United States | \$ | 2,326.7 | \$ | - | \$ | 2,326.7 | \$ | 2,121.7 | 9.7\% | 9.7\% | 0.0\% |
| Canada |  | 193.8 |  | (16.5) |  | 177.3 |  | 168.0 | 5.5\% | 15.4\% | 9.8\% |
| North America |  | 2,520.5 |  | (16.5) |  | 2,504.0 |  | 2,289.7 | 9.4\% | 10.1\% | 0.7\% |
| Europe |  | 389.0 |  | 17.5 |  | 406.5 |  | 346.1 | 17.5\% | 12.4\% | (5.1)\% |
| Central \& South America |  | 107.1 |  | (3.5) |  | 103.6 |  | 101.2 | 2.4\% | 5.8\% | 3.5\% |
| All Other |  | 85.5 |  | 2.4 |  | 87.9 |  | 74.1 | 18.6\% | 15.4\% | (3.2)\% |
| Total Company | \$ | 3,102.1 | \$ | (0.2) | \$ | 3,101.9 | \$ | 2,811.1 | 10.3\% | 10.4\% | 0.0\% |

## Newell Rubbermaid Inc.

Reconciliation of Internal Sales including Home Décor Europe

## In Millions

For The Three Months Ended June 30,

|  | For The Three Months Ended June 30,2006 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Sales, as reported | \$ | 1,696.8 | \$ | 1,548.6 |
| Less: DYMO sales |  | (60.0) |  | - |
| Internal Sales base |  | 1,636.8 |  | 1,548.6 |
| \% change, 2005 to 2006 |  | 5.7\% |  |  |
| Home Décor Europe Sales |  | 78.9 |  | 97.1 |
| Internal Sales base, including Home Décor Europe |  | 1,715.7 |  | 1,645.7 |
| \% change, 2005 to 2006 |  | 4.2\% |  |  |

Newell Rubbermaid Inc.
2004- Q1 2006 Quarterly Segment Sales and Operating Income
Restatement to Reflect the Intended Disposition of the Home Décor Europe Business
July 26, 2006
 The schedule below shows these businesses as part of Discontinued Operations

(1) Charges are primarily related to restructuring, asset impairment, product line exits, acquisitions and divestitures

Newell Rubbermaid Inc.
Quarterly Income Statements
Restatement to Reflect the Intended Disposition of the Home Décor Europe Business
July 26, 2006
 shows these businesses as part of Discontinued Operations.

|  | Q1 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Reported | $\begin{gathered} \text { Charges } \\ \text { (1) } \\ \hline \end{gathered}$ |  | Excluding Charges |  |
| Net Sales |  | 1,405.3 |  | - |  | 1,405.3 |
| GROSS MARGIN |  | 440.5 |  | - |  | 440.5 |
| SG\&A |  | (324.4) |  | - |  | (324.4) |
| Impairment |  | - |  | - |  | - |
| Restructuring |  | (23.5) |  | 23.5 |  | - |
| OPERATING INCOME |  | 92.6 |  | 23.5 |  | 116.1 |
| Non-Operating Expense |  | (36.4) |  | - |  | (36.4) |
| Income Taxes |  | 62.6 |  | (7.3) |  | 55.3 |
| Income from Continuing Operations |  | 118.8 |  | 16.2 |  | 135.0 |
| Discontinued Operations, net |  | (64.0) |  | 64.0 |  | - |
| NET INCOME |  | 54.8 |  | 80.2 |  | 135.0 |
| EARNINGS PER SHARE FROM |  |  |  |  |  |  |
| CONTINUING OPERATIONS: |  |  |  |  |  |  |
| Basic | \$ | 0.43 | \$ | 0.06 | \$ | 0.49 |
| Diluted | \$ | 0.42 | \$ | 0.06 | \$ | 0.48 |
| LOSS PER SHARE FROM |  |  |  |  |  |  |
| DISCONTINUED OPERATIONS: |  |  |  |  |  |  |
| Basic | \$ | (0.23) | \$ | 0.23 | \$ | - |
| Diluted | \$ | (0.23) | \$ | 0.23 | \$ | - |
| EARNINGS PER SHARE: |  |  |  |  |  |  |
| Basic | \$ | 0.20 | \$ | 0.29 | \$ | 0.49 |
| Diluted | \$ | 0.19 | \$ | 0.28 | \$ | 0.48 |
| Average shares outstanding: |  |  |  |  |  |  |
| Basic |  | 274.5 |  | 274.5 |  | 274.5 |
| Diluted |  | 283.3 |  | 283.3 |  | 283.3 |

(1) Charges are related to restructuring and divestitures.

Newell Rubbermaid Inc.
Quarterly Income Statements
Restatement to Reflect the Intended Disposition of the Home Décor Europe Business
July 26, 2006
The company has updated its segment reporting to reflect the intended disposition of the Home Décor Europe business, previously reported in the Home Fashions segment. The schedule below shows these businesses as part of Discontinued Operations.

(1) Charges are related to restructuring, asset impairment and divestitures.

## Newell Rubbermaid

Quarterly Income Statements
Restatement to Reflect the Intended Disposition of the Home Décor Europe Business

## July 26, 2006

The company has updated its segment reporting to reflect the intended disposition of the Home Décor Europe business, previously reported in the Home Fashions segment. The schedule below shows these businesses as part of Discontinued Operations.

| 2004 | Q1 |  |  |  |  |  | Q2 |  |  |  |  |  | Q3 |  |  |  |  |  | Q4 |  |  |  |  |  | Full Year |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reported |  | Charges <br> (1) |  | $\begin{gathered} \hline \text { Excluding } \\ \text { Charges } \\ \hline \end{gathered}$ |  | Reported |  | Charges <br> (1) |  | Excluding Charges |  | Reported |  | Charges <br> (1) |  | ExcludingCharges |  | Reported |  | Charges <br> (1) |  | Excluding Charges |  | Reported |  | Charges <br> (1) |  | Excluding Charges |  |
| Net Sales |  | 1,338.3 |  | - |  | 1,338.3 |  | 1,562.7 |  | - |  | 1,562.7 |  | 1,499.5 |  | - |  | 1,499.5 |  | 1,613.0 |  | - |  | 1,613.0 |  | 6,013.5 |  | - |  | 6,013.5 |
| GROSS MARGIN |  | 362.0 |  | 3.2 |  | 365.2 |  | 451.1 |  | 7.3 |  | 458.4 |  | 428.6 |  | - |  | 428.6 |  | 480.4 |  | - |  | 480.4 |  | 1,722.1 |  | 10.5 |  | 1,732.6 |
| SG\&A |  | (263.4) |  | - |  | (263.4) |  | (287.8) |  | 1.5 |  | (286.3) |  | (268.8) |  | - |  | (268.8) |  | (285.4) |  | - |  | (285.4) |  | $(1,105.4)$ |  | 1.5 |  | $(1,103.9)$ |
| Impairment |  | - |  | - |  | - |  | (19.4) |  | 19.4 |  | - |  | (244.6) |  | 244.6 |  | - |  | - |  | - |  | - |  | (264.0) |  | 264.0 |  | - |
| Restructuring |  | (15.5) |  | 15.5 |  | - |  | (11.9) |  | 11.9 |  | - |  | (0.4) |  | 0.4 |  | - |  | (6.3) |  | 6.3 |  | - |  | (34.1) |  | 34.1 |  | - |
| OPERATING INCOME |  | 83.0 |  | 19.0 |  | 102.0 |  | 132.0 |  | 40.0 |  | 172.0 |  | (85.2) |  | 245.0 |  | 159.8 |  | 188.8 |  | 6.3 |  | 195.1 |  | 318.6 |  | 310.3 |  | 628.9 |
| Non Operating Expense |  | (33.3) |  | - |  | (33.3) |  | (31.1) |  | - |  | (31.1) |  | (29.2) |  | - |  | (29.2) |  | (22.9) |  | - |  | (22.9) |  | (116.5) |  | -- |  | (116.5) |
| Income Taxes |  | (15.7) |  | (8.7) |  | (24.4) |  | (12.7) |  | (16.6) |  | (29.3) |  | (22.2) |  | (16.1) |  | (38.3) |  | (46.6) |  | (1.3) |  | (47.9) |  | (97.1) |  | (42.7) |  | (139.9) |
| Income from Continuing Operations |  | 34.0 |  | 10.3 |  | 44.3 |  | 88.2 |  | 23.4 |  | 111.6 |  | (136.6) |  | 228.9 |  | 92.3 |  | 119.3 |  | 5.0 |  | 124.3 |  | 105.0 |  | 267.6 |  | 372.5 |
| Discontinued Operations |  | (108.9) |  | 108.9 |  | - |  | (27.2) |  | 27.2 |  | - |  | (89.8) |  | 89.8 |  | - |  | 4.8 |  | (4.8) |  | - |  | (221.1) |  | 221.1 |  | - |
| NET (LOSS) INCOME |  | (74.9) |  | 119.2 |  | 44.3 |  | 61.0 |  | 50.6 |  | 111.6 |  | (226.4) |  | 318.7 |  | 92.3 |  | 124.1 |  | 0.2 |  | 124.3 |  | (116.1) |  | 488.7 |  | 372.5 |
| EARNINGS (LOSS) PER SHARE FROM CONTINUING OPERATIONS: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.12 | \$ | 0.04 | \$ | 0.16 | \$ | 0.32 | \$ | 0.09 | \$ | 0.41 | \$ | (0.50) | \$ | 0.83 | \$ | 0.34 | \$ | 0.43 | \$ | 0.02 | \$ | 0.45 | \$ | 0.38 | \$ | 0.97 | \$ | 1.36 |
| Diluted | \$ | 0.12 | \$ | 0.04 | \$ | 0.16 | \$ | 0.32 | \$ | 0.09 | \$ | 0.41 | \$ | (0.50) | \$ | 0.83 | \$ | 0.34 | \$ | 0.43 | \$ | 0.02 | \$ | 0.45 | \$ | 0.38 | \$ | 0.97 | \$ | 1.36 |
| LOSS PER SHARE FROM DISCONTINUED OPERATIONS: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ | (0.40) |  | 0.40 | \$ | - | \$ | (0.10) | \$ | 0.10 | \$ | - | \$ | (0.33) | \$ | 0.33 | \$ | - | \$ | 0.02 | \$ | (0.02) | \$ | - | \$ | (0.81) | \$ | 0.81 | \$ | - |
| Diluted | \$ | (0.40) | \$ | 0.40 | \$ | - | \$ | (0.10) | \$ | 0.10 | \$ | - | \$ | (0.33) | \$ | 0.33 | \$ | - | \$ | 0.02 | \$ | (0.02) | \$ | - | \$ | (0.80) | \$ | 0.80 | \$ | - |
| (LOSS) EARNINGSPER SHARE: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ | (0.27) | \$ | 0.43 | \$ | 0.16 | \$ | 0.22 | \$ | 0.18 | \$ | 0.41 | \$ | (0.83) | \$ | 1.16 | \$ | 0.34 | \$ | 0.45 | \$ | 0.00 | \$ | 0.45 | \$ | (0.42) | \$ | 1.78 | \$ | 1.36 |
| Diluted | \$ | (0.27) | \$ | 0.43 | \$ | 0.16 | \$ | 0.22 | \$ | 0.18 | \$ | 0.41 | \$ | (0.83) | \$ | 1.16 | \$ | 0.34 | \$ | 0.45 | \$ | 0.00 | \$ | 0.45 | \$ | (0.42) | \$ | 1.78 | \$ | 1.36 |
| Average shares outstanding: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic |  | 274.4 |  | 274.4 |  | 274.4 |  | 274.4 |  | 274.4 |  | 274.4 |  | 274.4 |  | 274.4 |  | 274.4 |  | 274.4 |  | 274.4 |  | 274.4 |  | 274.4 |  | 274.4 |  | 274.4 |
| Diluted |  | 274.5 |  | 274.5 |  | 274.5 |  | 274.5 |  | 274.5 |  | 274.5 |  | 274.4 |  | 274.4 |  | 274.4 |  | 283.5 |  | 283.5 |  | 283.5 |  | 274.7 |  | 274.7 |  | 274.7 |

[^3]
[^0]:    (1) Charges excluded from "as reported" results for 2006 consist of $\$ 19.8$ million of Project Acceleration restructuring costs and a $\$ 16.2$ million net loss related to discontinued operations.
    (2) Charges excluded from "as reported" results for 2005 consist of a $\$ 31.4$ million impairment charge and a $\$ 21.2$ million net loss related to discontinued operations.

[^1]:    (1) Charges excluded from "as reported" results for 2006 consist of $\$ 43.3$ million of Project Acceleration restructuring costs and an $\$ 80.2$ million net loss related to discontinued operations.
    (2) Charges excluded from "as reported" results for 2005 consist of a $\$ 31.4$ million impairment charge and an $\$ 80.9$ million net loss related to discontinued operations.

[^2]:    (1) Charges are primarily related to restructuring and impairment.

[^3]:    (1) Charges are primarily related to restructuring, asset impairment, product line exits, acquisitions and divestitures

