UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

Current Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): February 10, 2020

NEWELL BRANDS INC.

(Exact name of registrant as specified in its charter)

Delaware (State or Other Jurisdiction of Incorporation)

1-9608 (Commission File Number)

36-3514169 (IRS Employer Identification Number)

6655 Peachtree Dunwoody Road, Atlanta, Georgia 30328 (Address of principal executive offices including zip code)

(770) 418-7000 (Registrant's telephone number, including area code)

	Securitie	es registered pursuant to Section 12(b)	of the Act:
	TITLE OF EACH CLASS	TRADING SYMBOL	NAME OF EXCHANGE ON WHICH REGISTERED
C	Common stock, \$1 par value per share	NWL	Nasdaq Stock Market LLC
	Securities reg	gistered pursuant to Section 12(g)	of the Act: None
	ne appropriate box below if the Form 8-K filing is intenneral Instruction A.2. below):	nded to simultaneously satisfy the filing ob	bligation of the registrant under any of the following provisions
	Written communications pursuant to Rule 425 under	er the Securities Act (17 CFR 230.425)	
	Soliciting material pursuant to Rule 14a-12 under the	ne Exchange Act (17 CFR 240.14a-12)	
	Pre-commencement communications pursuant to F	Rule 14d-2(b) under the Exchange Act (17	7 CFR 240.14d-2(b))
	Pre-commencement communications pursuant to F	Rule 13e-4(c) under the Exchange Act (17	7 CFR 240.13e-4(c))
	by check mark whether the registrant is an emerging or Rule 12b-2 of the Securities Exchange Act of 1934	0 1 7	d in Rule 405 of the Securities Act of 1933 (§230.405 of this
Emergin	g growth company $\ \square$		
	erging growth company, indicate by check mark if the accounting standards provided pursuant to Section 1		ended transition period for complying with any new or revised

Item 2.02. Results of Operations and Financial Condition.

As previously disclosed, in the second half of 2019, Newell Brands Inc. (the "Company") decided not to pursue the sale of Rubbermaid Commercial Products; Rubbermaid Outdoor, Closet, Refuse and Garage Products (the "Commercial Business"); the Mapa/Spontex ("Mapa") business and Quickie business. To provide certain supplemental information for investors, the Company has recasted its unaudited condensed consolidated statements of operations for each quarter and for full year fiscal 2018 as well as for first, second and third quarters through September 30 of fiscal 2019, to classify the Commercial Business, Mapa and Quickie Businesses in continuing operations in each of the above referenced periods.

The information in this Form 8-K shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, regardless of any general incorporation language in such filing.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

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No.	Exhibit Description
99.1	Recasted Condensed Consolidated Statement of Operations (Unaudited) 2018 - 2019
101	Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document.
104	The cover page from this Current Report on Form 8-K, formatted as Inline XBRL.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

NEWELL BRANDS INC.

Dated: February 10, 2020 By: /s/ Christopher H. Peterson

Christopher H. Peterson

Executive Vice President and Chief Financial Officer

Recasted Condensed Consolidated Statement of Operations (Unaudited) for 2018 and 2019

PROFORMA CONDENSED CONSOLIDATED STATEMENT OF OEPRATIONS (UNAUDITED)

(Amounts in millions, except per share data)

				F	or the three r	moi	nths ended Ma	rch 3	1, 2018				
	As	(Commercial		As	ı	Normalization		As	F	Proforma		
	Reported	Bu	ısiness, Mapa		Recasted		Adjustments		Recasted	Ad	justments		
	GAAP (1)	ar	nd Quickie (2)		GAAP		(3)		Normalized		(4)	PF	ROFORMA
Net sales	\$ 1,811.5	\$	361.8	\$	2,173.3	5	\$ <u> </u>	\$	2,173.3	\$	_	\$	2,173.3
Cost of products sold	1,206.2		249.0		1,455.2		2.8		1,458.0				1,458.0
Gross profit	605.3		112.8		718.1		(2.8)		715.3		_		715.3
Selling, general and administrative expenses	626.3		55.4		681.7		(69.5)		612.2		0.5		612.7
Restructuring costs, net	5.4		2.2		7.6		(7.6)		_		_		_
Impairment of goodwill, intangibles and other assets			_		_								
Operating income (loss)	(26.4)		55.2		28.8		74.3		103.1		(0.5)		102.6
Non-operating (income) expenses, net	114.7		0.3		115.0		0.4		115.4				115.4
Income (loss) before income taxes	(141.1)		54.9		(86.2)		73.9		(12.3)		(0.5)		(12.8)
Income tax expense (benefit) (5)	(86.4)		14.1		(72.3)		16.5		(55.8)		(0.1)		(55.9)
Income (loss) from continuing operations	(54.7)		40.8		(13.9)		57.4		43.5		(0.4)		43.1
Income (loss) from discontinued operations, net of tax	108.0		(40.8)		67.2		27.2		94.4				94.4
Net income (loss)	\$ 53.3	\$		\$	53.3	5	\$ 84.6	\$	137.9	\$	(0.4)	\$	137.5
Weighted average common shares outstanding:													
BASIC	486.0				486.0				486.0				486.0
DILUTED	486.0				486.0				487.0				487.0
Earnings (loss) per share:													
Basic:													
Income (loss) from continuing operations	\$ (0.11)			\$	(0.03)			\$	0.09			\$	0.09
Income from discontinued operations	0.22				0.14	_			0.19				0.19
Net income	\$ 0.11			\$	0.11			\$	0.28			\$	0.28
Diluted:													
Income (loss) from continuing operations	\$ (0.11)			\$	(0.03)			\$	0.09			\$	0.09

0.14

0.11

0.19

0.28

0.19

0.28

0.22

0.11

Income from discontinued operations

Net income

- (1) As reported on the Company's Quarterly Report on Form 10-Q for the three-months period ending March 31, 2019.
- (2) Due to a change in strategy, management recommended and in July 2019 the Company's Board of Directors approved the decision not to continue pursuing the sale of the majority of the Rubbermaid Commercial Products, Rubbermaid Outdoor, Closet, Refuse and Garage ("Commercial Business").

- (3) Normalization adjustments include \$65.1 million of acquisition amortization costs (\$30.7 million of which is reported in discontinued operations); \$21.6 million of bad debt related to a customer in the Baby business; \$7.9 million of restructuring (\$0.3 million of which is reported in discontinued operations); \$6.0 million of costs related to the proxy contest; acquisition related costs of \$5.6 million; divestiture costs of \$4.8 million (\$2.9 million of which is reported in discontinued operations) primarily related to the planned and completed divestitures; fire-related losses, net of insurance recoveries of \$(2.8) million in the Writing business; gain on disposition of \$0.6 million for a working capital adjustment related to the Tools business; and \$0.3 million of pension settlement costs (\$0.1 million of which is reported in discontinued operations).
- (4) Depreciation and amortization expense related to the Commercial Business, and the Mapa and Quickie businesses that would have been recorded had these been continuously classified as held and used.
- (5) The Company determined the tax effect of the items excluded from normalized results by applying the estimated effective rate for the applicable jurisdiction in which the pre-tax items were incurred, and for which realization of the resulting tax benefit, if any, is expected. In certain situations in which an item excluded from normalized results impacts income tax expense, the Company uses a "with" and "without" approach to determine normalized income tax expense.

PROFORMA CONDENSED CONSOLIDATED STATEMENT OF OEPRATIONS (UNAUDITED)

(Amounts in millions, except per share data)

					For the three	mon	ths ended Ju	ne 30	, 2018				
		As	Co	ommercial	As	No	ormalization		As	Pr	oforma		_
	ı	Reported	Busi	ness, Mapa	Recasted	Α	djustments		Recasted	Adjı	ustments		
	(GAAP (1)	and	Quickie (2)	GAAP		(3)	Ν	Iormalized		(4)	PR	OFORMA
Net sales	\$	2,201.6	\$	402.3	\$ 2,603.9	\$	_	\$	2,603.9	\$	_	\$	2,603.9
Cost of products sold		1,426.8		267.9	1,694.7		2.4		1,697.1		6.6		1,703.7
Gross profit		774.8		134.4	909.2		(2.4)		906.8		(6.6)		900.2
Selling, general and administrative expenses		613.6		55.6	669.2		(55.9)		613.3		1.0		614.3
Restructuring costs, net		45.7		0.9	46.6		(46.6)		_		_		_
Impairment of goodwill, intangibles and other assets		31.6			31.6		(31.6)						
Operating income (loss)		83.9		77.9	161.8		131.7		293.5		(7.6)		285.9
Non-operating (income) expenses, net		107.3		0.1	107.4		11.0		118.4				118.4
Income (loss) before income taxes		(23.4)		77.8	54.4		120.7		175.1		(7.6)		167.5
Income tax expense (benefit) (5)		53.0		(28.4)	24.6		(53.6)		(29.0)		(2.1)		(31.1)
Income (loss) from continuing operations		(76.4)		106.2	29.8		174.3		204.1		(5.5)		198.6
Income (loss) from discontinued operations, net of tax		208.1		(106.2)	101.9		72.8		174.7				174.7
Net income (loss)	\$	131.7	\$		\$ 131.7	\$	247.1	\$	378.8	\$	(5.5)	\$	373.3
					_								
Weighted average common shares outstanding:													
BASIC		486.2			486.2				486.2				486.2
DILUTED		486.2			487.0				487.0				487.0
Earnings (loss) per share:													
Basic:													
Income (loss) from continuing operations	\$	(0.16)			\$ 0.06			\$	0.42			\$	0.41
Income from discontinued operations		0.43			0.21				0.36				0.36
Net income	\$	0.27			\$ 0.27			\$	0.78			\$	0.77
Diluted:													
Income (loss) from continuing operations	\$	(0.16)			\$ 0.06			\$	0.42			\$	0.41

0.21

0.27

0.36

0.78

0.36

0.77

0.43

0.27

Income from discontinued operations

Net income

- (1) As reported on the Company's Quarterly Report on Form 10-Q for the three-months period ending June 30, 2019.
- (2) Due to a change in strategy, management recommended and in July 2019 the Company's Board of Directors approved the decision not to continue pursuing the sale of the majority of the Commercial Business.

- (3) Normalization adjustments include impairment charges of \$485.6 million; \$31.6 million for fixed assets and \$454.0 million reported in discontinued operations related to goodwill of businesses held for sale; gain on disposition of \$461.2 million, reported in discontinued operations related to the sale of the Waddington business (gain of \$597.6 million) and Rawlings business (loss of \$136.4 million); \$48.4 million of restructuring and restructuring-related charges (\$1.6 million of which is reported in discontinued operations); \$42.2 million of acquisition amortization costs (\$8.9 million of which is reported in discontinued operations); divestiture costs of \$17.0 million (\$14.8 million of which is reported in discontinued operations) primarily related to planned and completed divestitures; \$11.3 million of gain on legacy Jarden investment; \$10.7 million of costs related to the proxy contest; acquisition related costs of \$5.6 million; \$3.9 million of bad debt related to a customer in the Baby business; fire-related losses net of insurance recoveries of \$(2.4) million in the Writing business; and \$0.4 million of pension settlement costs (\$0.1 million of which is reported in discontinued operations).
- (4) Depreciation and amortization expense related to the Commercial Business, and the Mapa and Quickie businesses that would have been recorded had these been continuously classified as held and used.
- (5) The Company determined the tax effect of the items excluded from normalized results by applying the estimated effective rate for the applicable jurisdiction in which the pre-tax items were incurred, and for which realization of the resulting tax benefit, if any, is expected. In certain situations in which an item excluded from normalized results impacts income tax expense, the Company uses a "with" and "without" approach to determine normalized income tax expense.

PROFORMA CONDENSED CONSOLIDATED STATEMENT OF OEPRATIONS (UNAUDITED)

(Amounts in millions, except per share data)

For the three months ended September 30, 2018 As Proforma As Normalization As Reported Мара Recasted Adjustments Recasted Adjustments PROFORMA GAAP (1) and Quickie (2) GAAP (3) Normalized (4) Net sales 2,548.7 121.3 2,670.0 2,670.0 2,670.0 Cost of products sold 1,730.9 1,633.3 83.8 1,717.1 4.0 1,721.1 9.8 Gross profit 915.4 37.5 952.9 (4.0)948.9 (9.8)939.1 Selling, general and administrative expenses 604.4 18.7 623.1 (38.2)584.9 1.3 586.2 Restructuring costs, net 12.4 0.9 13.3 (13.3)Impairment of goodwill, intangibles and other assets 8,133.7 8,135.5 (8,135.5)1.8 Operating income (loss) 16.1 (7,819.0)8,183.0 364.0 (11.1)352.9 (7,835.1)Non-operating (income) expenses, net 109.8 (1.0)108.8 (0.2)108.6 108.6 Income (loss) before income taxes (7,944.9)17.1 (7,927.8)8,183.2 255.4 (11.1)244.3 (1,21<u>9.6)</u> (1,212.6) (68.3) Income tax expense (benefit) (5) 7.0 1,144.3 (3.1)(71.4)Income (loss) from continuing operations (6,725.3) 10.1 (6,715.2) 7,038.9 323.7 (8.0) 315.7 Income (loss) from discontinued operations, net of tax (585.7)(10.1)(595.8)638.9 43.1 43.1 (8.0) Net income (loss) \$ (7,311.0) (7,311.0) 7,677.8 366.8 \$ 358.8 Weighted average common shares outstanding: 471.0 471.0 471.0 471.0 BASIC 471.0 471.0 471.3 471.3 DILUTED Earnings (loss) per share: Basic: Income (loss) from continuing operations \$ (14.28)\$ (14.26)\$ 0.69 \$ 0.67 Income (loss) from discontinued operations (1.24)(1.26)0.09 0.09 Net income (loss) \$ (15.52)\$ (15.52)\$ 0.78 \$ 0.76 Diluted: Income (loss) from continuing operations \$ (14.28)\$ (14.26)\$ 0.69 \$ 0.67

\$

(1.26)

(15.52)

0.09

0.78

\$

0.09

0.76

\$

(1.24)

(15.52)

Income (loss) from discontinued operations

Net income (loss)

- (1) As reported on the Company's Quarterly Report on Form 10-Q for the three-months period ending September 30, 2019.
- (2) Management concluded in October 2019 not to continue pursuing the sale of the Mapa and Quickie businesses. Based on the financial profile of these businesses, as compared to the expected proceeds, the Company determined that retention of these businesses would maximize their value to the Company.
- (3) Normalization adjustments include \$8.8 billion (\$4.5 billion related to goodwill, \$4.3 billion to tradenames) of which \$627.0 million was reported in discontinued operations primarily related to businesses held for sale; \$32.6 million of acquisition amortization costs; gain on disposition of \$27.5 million, reported in discontinued operations related to the sale of the Goody business (gain of \$20.4 million), Waddington business (gain of \$5.7 million) and Rawlings business (gain of \$1.4 million); \$14.2 million of restructuring and restructuring-related charges (\$0.9 million of which is reported in discontinued operations); divestiture costs of \$10.0 million (\$6.1 million of which is reported in discontinued operations) primarily related to planned and completed divestitures; fire-related losses, net of insurance recoveries of \$(4.0) million in the Writing business; acquisition related costs of \$1.7 million; and \$0.3 million of pension settlement costs (\$0.1 million of which is reported in discontinued operations).
- (4) Depreciation and amortization expense related to the Commercial Business, and the Mapa and Quickie businesses that would have been recorded had these been continuously classified as held and used.
- (5) The Company determined the tax effect of the items excluded from normalized results by applying the estimated effective rate for the applicable jurisdiction in which the pre-tax items were incurred, and for which realization of the resulting tax benefit, if any, is expected. In certain situations in which an item excluded from normalized results impacts income tax expense, the Company uses a "with" and "without" approach to determine normalized income tax expense.

PROFORMA CONDENSED CONSOLIDATED STATEMENT OF OEPRATIONS (UNAUDITED)

(Amounts in millions, except per share data)

For the three months ended December 31, 2018 Commercial Proforma As As Normalization As Reported Business, Mapa Recasted Adjustments Recasted Adjustments GAAP (1) and Quickie (1) (2) PROFORMA GAAP (3) Normalized (4) Net sales 2,340.6 366.2 2,706.8 2,706.8 2,706.8 Cost of products sold 1,528.9 10.6 1,781.2 240.4 1,769.3 1.3 1,770.6 125.8 Gross profit 811.7 937.5 (1.3)936.2 (10.6)925.6 Selling, general and administrative expenses 619.2 54.6 673.8 (56.1)617.7 1.3 619.0 Restructuring costs, net 18.0 1.3 19.3 (19.3)Impairment of goodwill, intangibles and other assets 156.7 170.0 (170.0)13.3 Operating income (loss) 17.8 56.6 74.4 244.1 318.5 (11.9)306.6 107.7 Non-operating (income) expenses, net (1.2)106.5 (3.4)103.1 103.1 Income (loss) before income taxes (89.9)57.8 (32.1)247.5 215.4 (11.9)203.5 (226.7) Income tax expense (benefit) (5) 128.1 (98.6)172.1 73.5 70.3 (3.2)Income (loss) from continuing operations 136.8 (70.3) 66.5 75.4 141.9 (8.7) 133.2 Income from discontinued operations, net of tax 71.3 45.7 117.0 46.5 163.5 163.5 \$ 208.1 183.5 121.9 (8.7) Net income (loss) \$ (24.6) \$ 305.4 \$ 296.7 Weighted average common shares outstanding: 451.5 BASIC 451.5 451.5 451.5 DILUTED 451.8 451.8 451.8 451.8 Earnings (loss) per share: Basic: Income from continuing operations \$ 0.30 \$ 0.15 \$ 0.32 \$ 0.30 Income from discontinued operations 0.16 0.26 0.36 0.36

\$

\$

\$

0.41

0.15

0.26

0.41

\$

\$

\$

0.68

0.32

0.36

0.68

\$

\$

\$

0.66

0.30

0.36

0.66

\$

\$

\$

0.46

0.30

0.16

0.46

Net income

Net income

Income from continuing operations

Income from discontinued operations

Diluted:

- (1) The above unaudited Consolidated Statement of Operations for the three months ended December 31, 2018 has been revised for immaterial out-of-period adjustments, the Company identified during the first quarter of 2019. The Company disclosed additional information in its Quarterly Report on Form 10-Q for the three-months period ending September 30, 2019 and will disclose a revised Consolidated Statement of Operations for the year ended December 31, 2018 in the 2019 Annual Report on Form 10-K.
- (2) Due to a change in strategy, management recommended and in July 2019 the Company's Board of Directors approved the decision not to continue pursuing the sale of the majority of the Commercial Business.

- (3) Normalization adjustments include impairment charges of \$553.4 million (\$161.4 million related to goodwill, \$390.0 million to other intangible assets, \$2.0 million for other assets), \$383.4 million was reported in discontinued operations, primarily related to businesses held for sale; reported in discontinued operations is a net gain of \$342.3 million, primarily related to the sale of the Fishing (gain of \$371.6 million) and Jostens (loss of \$32.1 million) businesses; \$32.5 million of acquisition amortization costs; \$30.6 million of restructuring and restructuring-related charges (\$0.4 million of which is reported in discontinued operations); divestiture costs of \$30.4 million (\$20.2 million of which is reported in discontinued operations) primarily related to planned and completed divestitures; debt extinguishment costs, net of \$4.1 million; acquisition related costs of \$2.5 million; and gain of \$1.3 million related to a sale of a small subsidiary; fire-related losses, net of insurance recoveries of \$(1.3) million in the Writing business; \$0.6 million of pension settlement costs.
- (4) Depreciation and amortization expense related to the Commercial Business, and the Mapa and Quickie businesses that would have been recorded had these been continuously classified as held and used.
- (5) The Company determined the tax effect of the items excluded from normalized results by applying the estimated effective rate for the applicable jurisdiction in which the pre-tax items were incurred, and for which realization of the resulting tax benefit, if any, is expected. In certain situations in which an item excluded from normalized results impacts income tax expense, the Company uses a "with" and "without" approach to determine normalized income tax expense.

PROFORMA CONDENSED CONSOLIDATED STATEMENT OF OEPRATIONS (UNAUDITED)

(Amounts in millions, except per share data)

					For	the twelve mo	onths	s ended Dec	emb	er 31, 2018				
		As	Co	ommercial		As	No	ormalization		As	Р	roforma		
		Revised	Busi	iness, Mapa		Recasted	Α	djustments		Recasted	Adj	justments		
	(GAAP (1)	and	Quickie (2)		GAAP		(3)		Normalized		(4)	PR	OFORMA
Net sales	\$	8,630.9	\$	1,523.1	\$	10,154.0	\$	_	\$	10,154.0	\$	_	\$	10,154.0
Cost of products sold		5,622.1		1,014.2		6,636.3		10.5		6,646.8		27.0		6,673.8
Gross profit		3,008.8		508.9		3,517.7		(10.5)		3,507.2		(27.0)		3,480.2
Selling, general and administrative expenses		2,434.8		213.0		2,647.8		(219.7)		2,428.1		4.1		2,432.2
Restructuring costs, net		80.5		6.3		86.8		(86.8)		_		_		_
Impairment of goodwill, intangibles and other assets		8,322.0		15.1		8,337.1		(8,337.1)						
Operating income (loss)		(7,828.5)		274.5		(7,554.0)		8,633.1		1,079.1		(31.1)		1,048.0
Non-operating (income) expenses, net		439.2		(1.5)		437.7		7.8		445.5				445.5
Income (loss) before income taxes		(8,267.7)		276.0		(7,991.7)		8,625.3		633.6		(31.1)		602.5
Income tax expense (benefit) (5)		(1,478.1)		119.2		(1,358.9)		1,279.3		(79.6)		(8.5)		(88.1)
Income (loss) from continuing operations		(6,789.6)		156.8		(6,632.8)		7,346.0		713.2		(22.6)		690.6
Income (loss) from discontinued operations, net of tax		(152.9)		(156.8)		(309.7)		785.4		475.7				475.7
Net income (loss)	\$	(6,942.5)	\$		\$	(6,942.5)	\$	8,131.4	\$	1,188.9	\$	(22.6)	\$	1,166.3
Weighted average common shares outstanding:														
BASIC		473.7				473.7				473.7				473.7
DILUTED		473.7				473.7				474.3				474.3
Earnings (loss) per share:														
Basic:														
Income (loss) from continuing operations	\$	(14.33)			\$	(14.00)			\$	1.51			\$	1.46
Income (loss) from discontinued operations		(0.32)				(0.65)				1.00				1.00
Net income (loss)	\$	(14.65)			\$	(14.65)			\$	2.51			\$	2.46
Diluted:	,													
Income (loss) from continuing operations	\$	(14.33)			\$	(14.00)			\$	1.51			\$	1.46
Income (loss) from discontinued operations		(0.32)				(0.65)				1.00				1.00

(14.65)

2.51

2.46

(14.65)

Net income (loss)

- (1) The above unaudited Consolidated Statement of Operations for the twelve months ended December 31, 2018 has been revised for immaterial out-of-period adjustments, the Company identified during the first quarter of 2019. The Company disclosed additional information in its Quarterly Report on Form 10-Q for the three-months period ending September 30, 2019 and will disclose a revised Consolidated Statement of Operations for the year ended December 31, 2018 in the 2019 Annual Report on Form 10-K.
- (2) Due to a change in strategy, management recommended and in July 2019 the Company's Board of Directors approved the decision not to continue pursuing the sale of the majority of the Commercial Business.

- (3) Normalization adjustments include impairment charges of \$\$9.8 billion (\$5.1 billion related to goodwill, \$4.7 billion to other intangible assets, \$41.1 million for other assets), \$1.5 billion was reported in discontinued operations, primarily related to businesses held for sale; reported in discontinued operations is a net gain of \$831.0 million, primarily related to the sale of the Fishing, Jostens, Goody and Rawlings businesses; \$172.3 million of acquisition amortization costs (\$39.5 million of which is reported in discontinued operations); \$101.1 million of restructuring and restructuring-related charges (\$3.2 million of which is reported in discontinued operations) primarily related to planned and completed divestitures; \$25.5 million of bad debt related to a customer in the Baby business; \$16.7 million of costs related to the proxy contest; acquisition related costs of \$15.4 million; \$11.3 million gain on legacy Jarden investment; fire-related losses, net of insurance recoveries of \$(10.5) million in the Writing business; debt extinguishment costs, net of \$4.1 million; gain of \$1.9 million related to the sale of Tools business and a small subsidiary and \$1.6 million of pension settlement costs (\$0.3 million of which is reported in discontinued operations).
- (4) Depreciation and amortization expense related to the Commercial Business, and the Mapa and Quickie businesses that would have been recorded had these been continuously classified as held and used.
- (5) The Company determined the tax effect of the items excluded from normalized results by applying the estimated effective rate for the applicable jurisdiction in which the pre-tax items were incurred, and for which realization of the resulting tax benefit, if any, is expected. In certain situations in which an item excluded from normalized results impacts income tax expense, the Company uses a "with" and "without" approach to determine normalized income tax expense.

PROFORMA CONDENSED CONSOLIDATED STATEMENT OF OEPRATIONS (UNAUDITED)

(Amounts in millions, except per share data)

					F	or the three r	montl	hs ended Ma	rch 3	1, 2019				
		As	Co	mmercial		As	No	ormalization		As	Р	roforma		
	F	Reported	Busi	ness, Mapa		Recasted	Α	djustments		Recasted	Adj	ustments		
	G	SAAP (1)	and	Quickie (2)		GAAP		(3)		Normalized		(4)	PR	OFORMA
Net sales	\$	1,712.1	\$	329.7	\$	2,041.8	\$	_	\$	2,041.8	\$	_	\$	2,041.8
Cost of products sold		1,168.3		218.9		1,387.2		(2.2)		1,385.0		9.6		1,394.6
Gross profit		543.8		110.8		654.6		2.2		656.8		(9.6)		647.2
Selling, general and administrative expenses		517.9		50.8		568.7		(46.8)		521.9		1.1		523.0
Restructuring costs, net		10.9		_		10.9		(10.9)		_		_		_
Impairment of goodwill, intangibles and other assets				63.0		63.0		(63.0)						
Operating income (loss)		15.0		(3.0)		12.0		122.9		134.9		(10.7)		124.2
Non-operating (income) expenses, net		103.5		2.3		105.8		(20.5)		85.3				85.3
Income (loss) before income taxes		(88.5)		(5.3)		(93.8)		143.4		49.6		(10.7)		38.9
Income tax expense (benefit) (5)		(16.7)		(2.9)		(19.6)		26.4		6.8		(2.9)		3.9
Income (loss) from continuing operations		(71.8)		(2.4)		(74.2)		117.0		42.8		(7.8)		35.0
Income (loss) from discontinued operations, net of tax		(79.4)		2.4		(77.0)		95.1		18.1				18.1
Net income (loss)	\$	(151.2)	\$		\$	(151.2)	\$	212.1	\$	60.9	\$	(7.8)	\$	53.1
Weighted average common shares outstanding:														
BASIC		423.0				423.0				423.0				423.0
DILUTED		423.0				423.0				423.4				423.4
Earnings (loss) per share:														
Basic:														
Income (loss) from continuing operations	\$	(0.17)			\$	(0.18)			\$	0.10			\$	0.08
Income (loss) from discontinued operations	_	(0.19)				(0.18)				0.04				0.04
Net income (loss)	\$	(0.36)			\$	(0.36)			\$	0.14			\$	0.12
Diluted:														
Income (loss) from continuing operations	\$	(0.17)			\$	(0.18)			\$	0.10			\$	0.08
Income (loss) from discontinued operations		(0.19)				(0.18)				0.04				0.04

(0.36)

\$

0.14

(0.36)

Net income (loss)

0.12

- (1) As reported on the Company's Quarterly Report on Form 10-Q for the three-months period ending March 31, 2019.
- (2) Due to a change in strategy, management recommended and in July 2019 the Company's Board of Directors approved the decision not to continue pursuing the sale of the majority of the Commercial Business.

- (3) Normalization adjustments include impairment charges of \$174.7 million (\$111.7 million is reported in discontinued operations) related to goodwill and other intangible assets; acquisition amortization costs of \$33.0 million; restructuring and restructuring related costs of \$17.6 million (reversal of \$0.2 million is reported in discontinued operations); loss of \$17.1 million due to changes in the fair value of certain investments; divestiture costs of \$8.4 million (\$2.4 million of which is reported in discontinued operations) primarily related to planned and completed divestitures; net gain on disposition of \$5.2 million (reported in discontinued operations) for working capital adjustments related to the sale of the Waddington, Jostens and Fishing businesses; Argentina hyperinflationary adjustment of \$4.5 million; acquisition related costs of \$1.4 million and \$0.6 million of other charges, primarily related to fees for certain legal proceedings.
- (4) Depreciation and amortization expense related to the Commercial Business, and the Mapa and Quickie businesses that would have been recorded had these been continuously classified as held and used.
- (5) The Company determined the tax effect of the items excluded from normalized results by applying the estimated effective rate for the applicable jurisdiction in which the pre-tax items were incurred, and for which realization of the resulting tax benefit, if any, is expected. In certain situations in which an item excluded from normalized results impacts income tax expense, the Company uses a "with" and "without" approach to determine normalized income tax expense.

PROFORMA CONDENSED CONSOLIDATED STATEMENT OF OEPRATIONS (UNAUDITED)

(Amounts in millions, except per share data)

				For the three	mont	hs ended Ju	ne 30), 2019				
	 As	Co	ommercial	As	No	rmalization		As	Р	roforma		
	Reported	Busi	iness, Mapa	Recasted	A	djustments		Recasted	Adj	ustments		
	GAAP (1)	and	Quickie (2)	GAAP		(3)	Ν	Iormalized		(4)	PRO	DFORMA
Net sales	\$ 2,116.5	\$	364.1	\$ 2,480.6	\$	_	\$	2,480.6	\$	_	\$	2,480.6
Cost of products sold	1,369.9		245.3	1,615.2		(9.5)		1,605.7		9.4		1,615.1
Gross profit	746.6		118.8	865.4		9.5		874.9		(9.4)		865.5
Selling, general and administrative expenses	558.9		53.8	612.7		(51.0)		561.7		1.1		562.8
Restructuring costs, net	6.7		1.3	8.0		(8.0)		_		_		_
Impairment of goodwill, intangibles and other assets	2.9		11.0	13.9		(13.9)						
Operating income (loss)	178.1		52.7	230.8		82.4		313.2		(10.5)		302.7
Non-operating (income) expenses, net	 78.4			 78.4		(0.5)		77.9				77.9
Income (loss) before income taxes	99.7		52.7	152.4		82.9		235.3		(10.5)		224.8
Income tax expense (benefit) (5)	16.7		12.7	29.4		31.5		60.9		(2.8)		58.1
Income (loss) from continuing operations	83.0		40.0	123.0		51.4		174.4		(7.7)		166.7
Income (loss) from discontinued operations, net of tax	6.8		(40.0)	(33.2)		48.6		15.4				15.4
Net income (loss)	\$ 89.8	\$		\$ 89.8	\$	100.0	\$	189.8	\$	(7.7)	\$	182.1
				_								
Weighted average common shares outstanding:												
BASIC	423.3			423.3				423.3				423.3
DILUTED	423.5			423.5				423.5				423.5
Earnings (loss) per share:												
Basic:												
Income from continuing operations	\$ 0.20			\$ 0.29			\$	0.41			\$	0.39
Income (loss) from discontinued operations	0.01			(80.0)				0.04				0.04
Net income	\$ 0.21			\$ 0.21			\$	0.45			\$	0.43
Diluted:	 											
Income from continuing operations	\$ 0.20			\$ 0.29			\$	0.41			\$	0.39

\$

(80.0)

0.21

0.01

0.21

\$

Income (loss) from discontinued operations

Net income

0.04

0.45

\$

0.04

0.43

- (1) As reported on the Company's Quarterly Report on Form 10-Q for the three-months period ending June 30, 2019.
- (2) Due to a change in strategy, management recommended and in July 2019 the Company's Board of Directors approved the decision not to continue pursuing the sale of the majority of the Commercial Business.

- (3) Normalization adjustments include acquisition amortization costs of \$32.1 million; restructuring and restructuring related costs of \$17.6 million; impairment charges of \$13.9 million primarily related to goodwill and other intangible assets; divestiture costs of \$9.8 million (\$1.5 million of which is reported in discontinued operations) primarily related to planned and completed divestitures; \$9.0 million of other charges, primarily related to fees for certain legal proceedings and a product recall; net loss on disposition of \$7.1 million (reported in discontinued operations) for working capital adjustments related to the sale of the Waddington, Jostens and Fishing businesses (gain of \$9.3 million), loss of \$22.0 million related to the disposition of Process Solutions and gain of \$5.6 million from the sale of Rexair business; loss of \$0.8 million due to changes in the fair value of certain investments; Argentina hyperinflationary adjustment of \$0.8 million and acquisition related costs of \$0.4 million.
- (4) Depreciation and amortization expense related to the Commercial Business, and the Mapa and Quickie businesses that would have been recorded had these been continuously classified as held and used.
- (5) The Company determined the tax effect of the items excluded from normalized results by applying the estimated effective rate for the applicable jurisdiction in which the pre-tax items were incurred, and for which realization of the resulting tax benefit, if any, is expected. In certain situations in which an item excluded from normalized results impacts income tax expense, the Company uses a "with" and "without" approach to determine normalized income tax expense.

PROFORMA CONDENSED CONSOLIDATED STATEMENT OF OEPRATIONS (UNAUDITED)

(Amounts in millions, except per share data)

					Foi	the three mo	nths	ended Septe	embe	r 30, 2019				
	-	As				As	N	ormalization		As	Pro	oforma		_
	ı	Reported		Мара		Recasted	A	Adjustments		Recasted	Adju	stments		
	(GAAP (1)	and	d Quickie (2)		GAAP		(3)	1	Normalized		(4)	PR	OFORMA
Net sales	\$	2,450.6	\$	118.0	\$	2,568.6	\$	_	\$	2,568.6	\$	_	\$	2,568.6
Cost of products sold		1,639.9		81.8		1,721.7		(49.3)		1,672.4		1.9		1,674.3
Gross profit		810.7		36.2		846.9		49.3		896.2		(1.9)		894.3
Selling, general and administrative expenses		607.7		22.1		629.8		(61.7)		568.1		0.2		568.3
Restructuring costs, net		2.9		_		2.9		(2.9)		_		_		_
Impairment of goodwill, intangibles and other assets		834.9		236.5		1,071.4		(1,071.4)						
Operating income (loss)		(634.8)		(222.4)		(857.2)		1,185.3		328.1		(2.1)		326.0
Non-operating (income) expenses, net		110.2		0.7		110.9		(33.7)		77.2				77.2
Income (loss) before income taxes		(745.0)		(223.1)		(968.1)		1,219.0		250.9		(2.1)		248.8
Income tax expense (benefit) (5)		(291.1)		(36.1)		(327.2)		272.5		(54.7)		(0.6)		(55.3)
Income (loss) from continuing operations		(453.9)		(187.0)		(640.9)		946.5		305.6		(1.5)		304.1
Income (loss) from discontinued operations, net of tax		(171.9)		187.0		15.1		(11.9)		3.2				3.2
Net income (loss)	\$	(625.8)	\$		\$	(625.8)	\$	934.6	\$	308.8	\$	(1.5)	\$	307.3
Weighted average common shares outstanding:														
BASIC		423.4				423.4				423.4				423.4
DILUTED		423.4				423.4				423.8				423.8
Earnings (loss) per share:														
Basic:														
Income (loss) from continuing operations	\$	(1.07)			\$	(1.51)			\$	0.72			\$	0.72
Income (loss) from discontinued operations		(0.41)				0.03				0.01				0.01
Net income (loss)	\$	(1.48)			\$	(1.48)			\$	0.73			\$	0.73
Diluted:														
Income (loss) from continuing operations	\$	(1.07)			\$	(1.51)			\$	0.72			\$	0.72

0.03

(1.48)

(0.41)

(1.48)

Income (loss) from discontinued operations

Net income (loss)

0.01

0.73

\$

0.01

0.73

- (1) As reported on the Company's Quarterly Report on Form 10-Q for the three-months period ending September 30, 2019.
- (2) Management concluded in October 2019 not to continue pursuing the sale of the Mapa and Quickie businesses. Based on the financial profile of these businesses, as compared to the expected proceeds, the Company determined that retention of these businesses would maximize their value to the Company.
- (3) Normalization adjustments include impairment charges of \$1.1 billion primarily related to tradenames and customer relationships (\$976.5 million) and goodwill (\$94.8 million); \$0.4 million of which was reported in discontinued operations; cumulative depreciation and amortization catch-up of \$39.7 million related to the inclusion of the Commercial Business in continuing operations; acquisition amortization costs of \$32.2 million; a loss on extinguishment of debt of \$29.0 million; restructuring and restructuring related costs of \$27.1 million; divestiture costs of \$9.2 million (\$0.4 million of which is reported in discontinued operations) primarily related to planned and completed divestitures; \$5.0 million of other charges, primarily related to fees for certain legal proceedings and a product recall; Argentina hyperinflationary adjustment of \$4.6 million; and net gain on dispositions of \$2.4 million reported in discontinued operations; loss of \$1.1 million due to changes in the fair value of certain investments and acquisition related costs of \$0.1 million.
- (4) Depreciation and amortization expense related to the Commercial Business, and the Mapa and Quickie businesses that would have been recorded had these been continuously classified as held and used.
- (5) The Company determined the tax effect of the items excluded from normalized results by applying the estimated effective rate for the applicable jurisdiction in which the pre-tax items were incurred, and for which realization of the resulting tax benefit, if any, is expected. In certain situations in which an item excluded from normalized results impacts income tax expense, the Company uses a "with" and "without" approach to determine normalized income tax expense.

FINANCIAL WORKSHEET - SEGMENT REPORTING (UNAUDITED)

Amounts in millions

	For	the three	months	ended M	arch 31, 2	019		For th	ne three	months e	ended M	larch 31, 2	018	Y	ear over ye	ar change	es
		Reported	Reported		Proforma	Proforma			Reported	Reported		Proforma	Proforma			Proforma	Operating
		Operating	Operating	Excluded	Operating	Operating				Operating	Excluded		Operating	Net :	Sales	Incom	e (Loss)
	Net Sales	(Loss)	Margin	Items [1]	Income (Loss)	Margin	Net S	ales	Income (Loss)	Margin	Items [2]	Income (Loss)	Margin	\$	%	\$	%
APPLIANCES AND COOKWARE	\$ 329.5	\$ (4.0)	(1.2)%	\$ 2.4	\$ (1.6)	(0.5)%	\$ 30	68.3	\$ 9.0	2.4%	\$ 1.7	\$ 10.7	2.9%	\$ (38.8)	(10.5)%	\$ (12.3)	(115.0)%
FOOD AND COMMERCIAL	504.3	1.1	0.2 %	62.6	63.7	12.6 %	5	27.7	45.4	8.6%	7.0	52.4	9.9%	(23.4)	(4.4)%	11.3	21.6 %
HOME AND OUTDOOR LIVING	626.6	(1.5)	(0.2)%	13.8	12.3	2.0 %	6	69.7	7.8	1.2%	13.1	20.9	3.1%	(43.1)	(6.4)%	(8.6)	(41.1)%
LEARNING AND DEVELOPMENT	581.4	88.5	15.2 %	5.5	94.0	16.2 %	6	07.0	66.2	10.9%	24.0	90.2	14.9%	(25.6)	(4.2)%	3.8	4.2 %
OTHER	_	_	- %	_	_	— %		0.6	0.9	150.0%	_	0.9	150.0%	(0.6)	(100.0)%	(0.9)	(100.0)%
CORPORATE	_	(61.2)	— %	17.0	(44.2)	— %		_	(92.9)	%	20.4	(72.5)	—%	_	— %	28.3	39.0 %
RESTRUCTURING	_	(10.9)	— %	10.9	_	— %		_	(7.6)	%	7.6	_	%	_	— %	_	— %
	\$2,041.8	\$12.0	0.6 %	\$112.2	\$124.2	6.1 %	\$2,1	73.3	\$28.8	1.3%	\$73.8	\$102.6	4.7%	\$(131.5)	(6.1)%	\$ 21.6	21.1 %

⁽¹⁾ The three months ended March 31, 2019 excluded items consists of \$63.0 million of impairment charges for goodwill; \$33.0 million of acquisition amortization costs; \$17.8 million of restructuring and restructuring-related charges; \$7.4 million of transaction related costs; \$1.7 million Argentina hyperinflationary adjustment and legal fees related to certain proceedings and a charge of \$10.7 million for depreciation and amortization expense related to the Commercial Business, and the Mapa and Quickie businesses that would have been recorded had these been continuously classified as held and used.

⁽²⁾ The three months ended March 31, 2018 excluded items consists of \$34.4 million of acquisition amortization costs; \$21.6 million of bad debt related to a customer in the Baby business; \$7.5 million transaction related costs; \$7.6 million of restructuring and restructuring-related charges; \$6.0 million of legal costs primarily related to the proxy contest; fire-related losses, net of insurance recovery of \$(2.8) million and a charge of \$0.5 million for depreciation and amortization expense related to the Commercial Business, Mapa and Quickie that would have been recorded had these businesses been continuously classified as held and used.

FINANCIAL WORKSHEET - SEGMENT REPORTING (UNAUDITED)

Amounts in millions

		For	the three	months	ended J	lune 30, 2	2019	For	the three	months (ended Jı	une 30, 20)18		ear over year	change	es .
			Reported	Reported		Proforma	Proforma		Reported	Reported		Proforma	Proforma			Proforma	Operating
			Operating	Operating	Excluded		Operating		Operating	Operating	Excluded	Operating	Operating	Net	Sales	Incom	e (Loss)
		Net Sales	Income (Loss)	Margin	Items [3]	Income (Loss)	Margin	Net Sales	Income (Loss)	Margin	Items [4]	Income (Loss)	Margin	\$	%	\$	%
ŀ	APPLIANCES AND COOKWARE	\$ 361.9	\$ 6.1	1.7%	\$ 2.7	\$ 8.8	2.4%	\$ 393.2	\$ 10.1	2.6%	\$ 1.6	\$ 11.7	3.0%	\$ (31.3)	(8.0)% \$	(2.9)	(24.8)%
	FOOD AND COMMERCIAL	564.4	77.5	13.7%	10.5	88.0	15.6%	628.9	96.4	15.3%	(0.6)	95.8	15.2%	(64.5)	(10.3)%	(7.8)	(8.1)%
(HOME AND DUTDOOR LIVING	705.4	19.2	2.7%	20.5	39.7	5.6%	741.7	9.4	1.3%	39.0	48.4	6.5%	(36.3)	(4.9)%	(8.7)	(18.0)%
	LEARNING AND DEVELOPMENT	848.9	217.0	25.6%	4.4	221.4	26.1%	838.7	195.5	23.3%	11.8	207.3	24.7%	10.2	1.2 %	14.1	6.8 %
	OTHER	_	_	%	_	_	%	1.4	1.5	107.1%	_	1.5	107.1%	(1.4)	(100.0)%	(1.5)	(100.0)%
	CORPORATE	_	(81.0)	%	25.8	(55.2)	%	_	(104.5)	%	25.7	(78.8)	%	_	— %	23.6	29.9 %
F	RESTRUCTURING	_	(8.0)	%	8.0	_	%	_	(46.6)	%	46.6	_	%	_	— %	_	— %
		\$ 2,480.6	\$230.8	9.3%	\$ 71.9	\$302.7	12.2%	\$ 2,603.9	\$161.8	6.2%	\$124.1	\$285.9	11.0%	\$ (123.3)	(4.7)% \$	16.8	5.9 %

⁽³⁾ The three months ended June 30, 2019 excluded items consists of \$32.1 million of acquisition amortization costs; \$17.6 million of restructuring and restructuring-related charges; \$13.9 million impairment charges mostly for goodwill; \$10.1 million related Argentina hyperinflationary adjustment, legal fees related to certain proceedings and a product recall; \$8.7 million of transaction related costs and \$10.5 million for depreciation and amortization expense related to the Commercial Business, and the Mapa and Quickie businesses that would have been recorded had these been continuously classified as held and used.

⁽⁴⁾ The three months ended June 30, 2018 excluded items consists of \$46.8 million of restructuring and restructuring-related charges; \$33.3 million of acquisition amortization costs; \$31.6 million of impairment charges for fixed assets; \$10.7 million of legal costs primarily related to the proxy contest; \$7.8 million of transaction related costs; \$3.9 million of bad debt related to a customer in the Baby business; fire-related losses, net of insurance recovery of \$(2.4) million and a charge of \$7.6 million for depreciation and amortization expense related to the Commercial Business, and the Mapa and Quickie businesses that would have been recorded had these been continuously classified as held and used.

FINANCIAL WORKSHEET - SEGMENT REPORTING (UNAUDITED)

Amounts in millions

															_				
	Fo	r the	three me	onths end	ed Septer	nber 30, 2	2019		For	he three mo	onths end	ed Septem	ber 30, 2	018		Yea	r over y	ear chanç	ges
		1	Reported	Reported		Proforma	Proforma			Reported	Reported		Proforma	Proforma				Proforma	Operating
		(Operating	Operating	Excluded		Operating			Operating	Operating	Excluded	Operating	Operating		Net Sa	ales	Incom	e (Loss)
	Net Sale	es	Income (Loss)	Margin	Items [5]	Income (Loss)	Margin	Ne	et Sales	Income (Loss)	Margin	Items [6]	Income (Loss)	Margin		\$	%	\$	%
APPLIANCES AND COOKWARE	\$ 430	0.1\$	(595.0)	(138.3)%	\$ 612.0	\$ 17.0	4.0%	\$	453.6	\$(1,569.3)	(346.0)%	\$1,606.1	\$ 36.8	8.1%	\$	(23.5)	(5.2)%	\$(19.8)	(53.8)%
FOOD AND COMMERCIAL	59:	1.2	(188.5)	(31.9)%	292.6	104.1	17.6%		660.7	(1,680.3)	(254.3)%	1,803.2	122.9	18.6%		(69.5)	(10.5)%	(18.8)	(15.3)%
HOME AND OUTDOOR LIVING	72	3.2	(180.7)	(25.0)%	244.5	63.8	8.8%		726.5	(4,300.4)	(591.9)%	4,382.9	82.5	11.4%		(3.3)	(0.5)%	(18.7)	(22.7)%
LEARNING AND DEVELOPMENT	82	4.1	182.1	22.1 %	7.1	189.2	23.0%		829.2	(159.0)	(19.2)%	353.7	194.7	23.5%		(5.1)	(0.6)%	(5.5)	(2.8)%
OTHER		_	_	- %	_	_	%		_	0.5	- %	_	0.5	%		_	— %	(0.5)	(100.0)%
CORPORATE		_	(72.2)	—%	24.1	(48.1)	%		_	(97.2)	— %	12.7	(84.5)	%		_	— %	36.4	43.1 %
RESTRUCTURING		_	(2.9)	— %	2.9	_	%		_	(13.3)	— %	13.3	_	%		_	— %	_	— %
	\$2,56	8.6\$	(857.2)	(33.4)%	\$1,183.2	\$326.0	12.7%	\$2	,670.0	\$(7,819.0)	(292.8)%	\$8,171.9	\$352.9	13.2%	\$(101.4)	(3.8)%	\$(26.9)	(7.6)%

(5)The three months ended September 30, 2019 excluded items consists of \$1.1 billion impairment charges, primarily related to tradenames; \$39.7 million of cumulative depreciation and amortization catch-up related to the inclusion of the Commercial Business in continuing operations; \$32.2 million of acquisition amortization costs; \$27.1 million of restructuring and restructuring-related charges; \$8.9 million of transaction related costs; \$6.0 million related to Argentina hyperinflationary adjustment, legal fees related to certain proceedings and a product recall and \$2.1 million for depreciation and amortization expense related to the Mapa and Quickie businesses that would have been recorded had these been continuously classified as held and used.

⁽⁶⁾ The three months ended September 30, 2018 excluded items consists of \$8.1 billion of impairment charges for goodwil and tradenames; \$32.6 million of acquisition amortization costs; \$13.3 million of restructuring and restructuring-related charges; \$5.6 million of transaction related costs; fire-related losses, net of insurance recovery of \$(4.0) million and a charge of \$11.1 million for depreciation and amortization expense related to the Commercial Business, and the Mapa and Quickie businesses that would have been recorded had these been continuously classified as held and used.

FINANCIAL WORKSHEET - SEGMENT REPORTING (UNAUDITED)

Amounts in millions

			F	or the thre	e months end	ed Decen	ber	31, 2018			For the twel	ve months e	nded Decem	ber 31, 2018	
				Reported	Reported		Р	Proforma	Proforma		Reported	Reported		Proforma	Proforma
			(Operating	Operating	Excluded	0	perating	Operating		Operating	Operating	Excluded	Operating	Operating
	1	Net Sales	Inc	come (Loss)	Margin	Items [7]	Inco	ome (Loss)	Margin	Net Sales	Income (Loss)	Margin	Items	Income (Loss)	Margin
APPLIANCES AND COOKWARE	\$	603.5	\$	(46.1)	(7.6)% \$	108.7	\$	62.6	10.4%	\$ 1,818.6	\$(1,596.3)	(87.8)%	\$ 1,718.1	\$ 121.8	6.7%
FOOD AND COMMERCIAL		586.3		79.6	13.6 %	7.8		87.4	14.9%	2,403.6	(1,458.9)	(60.7)%	1,817.4	358.5	14.9%
HOME AND OUTDOOR LIVING		8.808		45.5	5.6 %	62.0		107.5	13.3%	2,946.7	(4,237.7)	(143.8)%	4,497.0	259.3	8.8%
LEARNING AND DEVELOPMENT		706.7		135.2	19.1 %	3.6		138.8	19.6%	2,981.6	237.9	8.0 %	393.1	631.0	21.2%
OTHER		1.5		0.9	60.0 %	_		0.9	60.0%	3.5	3.8	108.6 %	_	3.8	108.6%
CORPORATE		_		(121.4)	— %	30.8		(90.6)	%	_	(416.0)	— %	89.6	(326.4)	%
RESTRUCTURING		_		(19.3)	— %	19.3		_	%	_	(86.8)	— %	86.8	_	%
	\$ 2	2,706.8	\$	74.4	2.7 % \$	232.2	\$	306.6	11.3%	\$10,154.0	\$(7,554.0)	(74.4)%	\$ 8,602.0	\$ 1,048.0	10.3%

⁽⁷⁾ The three months ended December 31, 2018 excluded items consists of \$170.0 million of impairment charges for goodwill and tradenames; \$32.5 million of acquisition amortization costs; \$30.2 million of restructuring and restructuring-related charges; \$12.7 million of transaction related costs; fire-related losses, net of insurance recovery of \$(1.3) million and a charge of \$11.9 million for depreciation and amortization expense related to the Commercial Business, and the Mapa and Quickie businesses that would have been recorded had these been continuously classified as held and used.