# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

## FORM 8-K

## CURRENT REPORT <br> PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

## Date of report (Date of earliest event reported): April 25, 2006

## NEWELL RUBBERMAID INC.

(Exact Name of Registrant as Specified in Its Charter)
Delaware
(State or Other Jurisdiction
of Incorporation)

## 1-9608

(Commission
File Number)

36-3514169
(IRS Employer
Identification No.)

10 B Glenlake Parkway Suite 300
Atlanta, Georgia 30328
(Address of Principal Executive Offices)
Registrant's Telephone Number, Including Area Code: (770) 407-3800
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Item 2.02. Results of Operations and Financial Condition
Item 2.06 Material Impairments
Item 9.01 Financial Statements and Exhibits
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Press Release and Additional Financial Information

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## Item 2.02. Results of Operations and Financial Condition.

The information in this Item 2.02, and the Exhibit attached to this Report, are furnished pursuant to Item 2.02 of Form 8-K. Consequently, such items are not deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, or otherwise subject to the liabilities of that section. Such items may only be incorporated by reference in another filing under the Exchange Act or Securities Act of 1933 if such subsequent filing specifically references this Form 8-K.

On April 27, 2006, Newell Rubbermaid Inc. (the "Company") reported its results for the fiscal quarter ended March 31, 2006. The Company’s press release, dated April 27, 2006, and Additional Financial Information, is attached as Exhibit 99.1.

The press release and Additional Financial Information contain non-GAAP financial measures. For purposes of Securities and Exchange Commission Regulation G, a "nonGAAP financial measure" is a numerical measure of a registrant's historical or future financial performance, financial position or cash flows that excludes amounts, or is subject to adjustments that have the effect of excluding amounts, that are included in the most directly comparable measure calculated and presented in accordance with GAAP in the statement of income, balance sheet or statement of cash flows of the issuer; or includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable measure so calculated and presented. Operating and statistical measures and certain ratios and other statistical measures are not non-GAAP financial measures. For purposes of the definition, GAAP refers to generally accepted accounting principles in the United States. Pursuant to the requirements of Regulation G, the Company has provided, as a part of the press release and Additional Financial Information, a reconciliation of each of the non-GAAP financial measures to the most directly comparable GAAP financial measure.

The Company has used the financial measures that are included in the press release and Additional Financial Information both in presenting its results to stockholders and the investment community and in its internal evaluation and management of its businesses. The Company's management believes that these measures - including those that are "non-GAAP financial measures" - and the information they provide are useful to investors since these measures:

- enable investors and analysts to compare the current non-GAAP measures with the corresponding non-GAAP measures used in the past, and
- permit investors to view the Company's performance using the same tools that Company management uses to evaluate the Company's past performance, reportable business segments and prospects for future performance and to gauge the Company's progress in achieving its stated goals.
The Company's management believes that operating income, income from continuing operations and gross margin, excluding restructuring charges related to Project Acceleration and impairment charges (and as a percentage of sales), and diluted earnings per share from continuing operations, excluding restructuring charges related to Project Acceleration and impairment charges, are also useful because they provide investors with a meaningful perspective on the current underlying performance of the Company's continuing operations. The Company's management believes that free cash flow, now defined by the Company as cash generated from operations less capital expenditures, is useful to investors because it is an indication of amounts of cash flow that may be available for dividends and further investment in future growth initiatives. Another purpose for which the Company uses diluted earnings per share from continuing operations, excluding restructuring and impairment charges, is as a performance goal that helps determine the amount, if any, of cash bonuses for corporate management employees under the Company's management cash bonus plan. The Company's management believes that adjusted sales, as


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reflected in the Currency Analysis included in Exhibit 99.1, is useful to investors because it demonstrates the effect of foreign currency translation on reported sales.
While the Company believes that these non-GAAP financial measures are useful in evaluating the Company, this information should be considered as supplemental in nature and not as a substitute for or superior to the related financial information prepared in accordance with GAAP. Additionally, these non-GAAP financial measures may differ from similar measures presented by other companies.

## Item 2.06 Material Impairments.

In the first quarter of 2006, the Company began exploring various options for certain businesses in the Company's Home Fashions segment. In connection with this evaluation of alternatives, the Company obtained a better indication of the market value of these businesses and determined that the businesses had a net book value in excess of their fair value. Due to the apparent decline in value, the Company conducted a new impairment test. The results of the impairment testing were reviewed and discussed with the Audit Committee of the Board of Directors, which agreed with management's recommendations and concluded on April 25,2006 that a $\$ 50.9$ million impairment charge to write off the goodwill of the businesses is required under generally accepted accounting principles. This non-cash charge was recorded in the first quarter of 2006.

## Item 9.01 Financial Statements and Exhibits.

(c) Exhibits.
$99.1 \quad \frac{1}{\text { Press }} \frac{\text { Release, dated April 27, 2006, issued by Newell Rubbermaid Inc., and Additional Financial Information }}{}$

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## NEWELL RUBBERMAID INC.

Date: April 27, 2006
By: /s/ Ronald L. Hardnock
Ronald L. Hardnock
Vice President - Corporate Controller

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## EXHIBIT INDEX

Press Release, dated April 27, 2006, issued by Newell Rubbermaid Inc., and Additional Financial Information

News Release

April 27, 2006
Page 1 of 3

## NEWELL RUBBERMAID REPORTS FIRST QUARTER 2006 RESULTS

## Strong First Quarter Internal Sales Growth and Gross Margin Expansion Company Raises Full Year Internal Sales and EPS Guidance

ATLANTA, April 27, 2006 - Newell Rubbermaid Inc. (NYSE: NWL) today reported its first quarter 2006 results, delivering strong sales growth and continuing earnings per share that exceeded company guidance. Net sales in the first quarter 2006 were $\$ 1.48$ billion, compared to $\$ 1.36$ billion in the prior year, an increase of 8.9 percent. Internal sales increased 4.8 percent and were primarily driven by strong core sales growth and favorable pricing, partially offset by unfavorable foreign currency.
"I am proud of the entire Newell Rubbermaid team for delivering strong sales growth and margin expansion while embracing the company's revised strategy of building Brands That Matter, creating scale advantages through horizontal integration, commercializing innovation across the enterprise and creating a structure for business globalization," said Mark Ketchum, chief executive officer of Newell Rubbermaid. "We are making the necessary investments as we transform the business for long-term success."

Excluding restructuring charges related to Project Acceleration and impairment charges, income from continuing operations was $\$ 129.9$ million, or $\$ 0.47$ per share, for the quarter ended March 31, 2006, compared to $\$ 89.4$ million, or $\$ 0.33$ per share, in the prior year. Income from continuing operations for the first quarter 2006 included a tax benefit of $\$ 78.0$ million, or $\$ 0.28$ per share, versus a tax benefit of $\$ 58.6$ million, or $\$ 0.21$ per share, in the first quarter of 2005. Income from continuing operations for the quarter ended March 31, 2006, was $\$ 56.4$ million, or $\$ 0.21$ per share, compared to $\$ 89.4$ million, or $\$ 0.33$ per share, in the prior year. A reconciliation of the results "as reported" to results "excluding charges" is attached to this press release.
"We are moving from Newell's historic focus on excellence in manufacturing and distributing products to excellence in innovating and marketing brands," added Ketchum. The company’s Invest and Fix businesses exceeded internal plans. The Calphalon, Goody, Graco and Rubbermaid Commercial businesses grew double digits for the quarter, along with high single-digit growth in the Rubbermaid Food, and IRWIN and LENOX branded tool businesses. Businesses categorized as Fix also delivered sales growth in the quarter, benefiting from the timing of certain sales and favorable year-over-year comparisons.

Gross margin for the first quarter 2006 improved to 30.9 percent, a 340 basis point improvement over the prior year. The company's favorable pricing, productivity savings, and mix, driven largely by the DYMO acquisition, more than offset the impact of raw material inflation.

Related to Project Acceleration, the company recorded restructuring charges of $\$ 29.8$ million in the first quarter of 2006. The company also recorded a non-cash impairment charge of $\$ 50.9$ million in the quarter to write off the goodwill for certain businesses in the company's Home Fashions segment.

Net cash used in operating activities was $\$ 11.7$ million in the first quarter 2006, consistent with the

Newell Rubbermaid Inc
Atlanta, GA

Securities Listed
NYSE
Common Stock
(Symbol: NWL)
www.newellrubbermaid.com

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## News Release

company's guidance, compared to net cash provided by operating activities of $\$ 55.5$ million in the prior year. The decrease was primarily driven by an approximately $\$ 21$ million payment to fund the company's $401(\mathrm{k})$ defined contribution retirement plan, and the timing of payments related to certain accrued liabilities. Capital expenditures in the first quarter 2006 were $\$ 25.3$ million, compared to $\$ 23.1$ million in the prior year. The company paid a strong dividend in the quarter of $\$ 58.2$ million, or $\$ 0.21$ per share.

## 2006 Outlook

## Second Quarter

The company expects diluted earnings per share from continuing operations for the second quarter 2006 to be in the range of $\$ 0.39$ to $\$ 0.43$. This outlook does not include approximately $\$ 20$ to $\$ 35$ million ( $\$ 15$ to $\$ 30$ million after tax) of Project Acceleration restructuring charges.

The company expects internal sales growth in the low single-digit range in the second quarter 2006, cash from operating activities in the range of $\$ 20$ to $\$ 60$ million and capital expenditures in the range of $\$ 30$ to $\$ 40$ million. Dividends are expected to be approximately $\$ 58$ million.

## Full Year

The company now expects internal sales for the full year 2006 to grow in the low single digits, up from the previous flat sales guidance, driven by low- to mid-single digit growth in the company's Invest businesses and mid-single digit declines in its Fix businesses. The company now expects gross margin expansion of 200 to 250 basis points.
Excluding restructuring charges associated with Project Acceleration and impairment charges, the company now expects earnings per share from continuing operations of $\$ 1.65$ to $\$ 1.75$ for the full year, an increase of $\$ 0.10$ per share over the previous range. This increase reflects the company's higher than expected tax benefit, higher sales outlook, improvement in gross margin and increased SG\&A investments. The company continues to expect $\$ 550$ to $\$ 600$ million in cash from operating activities, including approximately $\$ 100$ million of cash restructuring charges associated with Project Acceleration. The company also continues to expect capital expenditures of $\$ 125$ to $\$ 150$ million and dividends of approximately $\$ 232$ million for the full year 2006.

A reconciliation of the $\mathbf{2 0 0 6}$ earnings per share outlook is as follows:

|  | Q1 2006 |  | Q2 2006 | Full Year |
| :---: | :---: | :---: | :---: | :---: |
| Diluted earnings per share from continuing operations (as reported): | \$ | 0.21 | \$0.31-\$0.35 | \$0.90-\$1.00 |
| Impairment charge | \$ | 0.18 | - | \$ 0.18 |
| Restructuring charges | \$ | 0.08 | \$0.06-\$0.10 | \$0.52-\$0.62 |
| Diluted earnings per share from continuing operations (excluding ch | \$ | 0.47 | \$0.39-\$0.43 | \$1.65-\$1.75 |

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News Release

April 27, 2006

## Conference Call

The company’s first quarter 2006 earnings conference call is scheduled for today, April 27, 2006, at 8:30 a.m. ET. To listen to the webcast, use the link provided under Events \& Presentations in the Investor Relations section of Newell Rubbermaid's website at www.newellrubbermaid.com. The webcast will be available for replay for two weeks.

## Caution Concerning Forward-Looking Statements

The statements in this press release that are not historical in nature constitute forward-looking statements. These forward-looking statements relate to information or assumptions about the effects of Project Acceleration, sales, income/(loss), earnings per share, operating income or gross margin improvements, capital and other expenditures, cash flow, dividends, restructuring, impairment and other charges, potential losses on divestiture, costs and cost savings and the value thereof, debt ratings, and management's plans, projections and objectives for future operations and performance. These statements are accompanied by words such as "expect," "project," "will," "enable," "estimate" and similar expressions. Actual results could differ materially from those expressed or implied in the forward-looking statements. Important factors that could cause actual results to differ materially from those suggested by the forward-looking statements include, but are not limited to, our dependence on the strength of retail economies in various parts of the world; competition with numerous other manufacturers and distributors of consumer products; major retailers' strong bargaining power; changes in the prices of raw materials used by the company; our ability to develop innovative new products and to develop, maintain and strengthen our end-user brands; our ability to expeditiously close facilities and move operations in the face of foreign regulations and other impediments; our ability to implement successfully information technology solutions throughout our organization; our ability to improve productivity and streamline operations; our ability to complete strategic acquisitions; our ability to integrate previously acquired businesses; the risks inherent in our foreign operations and those factors listed in the company's 2005 Annual Report on Form 10-K, filed with the Securities and Exchange Commission.

## Non-GAAP Financial Measures

This release contains non-GAAP financial measures within the meaning of Regulation G promulgated by the Securities and Exchange Commission. Included in this release is a reconciliation of these non-GAAP financial measures to the most directly comparable financial measures calculated in accordance with GAAP.

## About the Company

Newell Rubbermaid Inc. is a global marketer of consumer and commercial products with 2005 sales of $\$ 6.3$ billion and a strong portfolio of brands, including: Sharpie ${ }^{\circledR}$, Paper Mate ${ }^{\circledR}$, DYMO ${ }^{\circledR}$, EXPO ${ }^{\circledR}$, Waterman ${ }^{\circledR}$, Parker ${ }^{\circledR}$, Rolodex ${ }^{\circledR}$, IRWIN ${ }^{\circledR}$, LENOX ${ }^{\circledR}$, BernzOmatic ${ }^{\circledR}$, Rubbermaid ${ }^{\circledR}$, Graco ${ }^{\circledR}$, Calphalon ${ }^{\circledR}$ and Goody ${ }^{\circledR}$. The company is headquartered in Atlanta, Ga., and has approximately 28,000 employees worldwide.

This press release and additional information about the company are available on the company's website at www.newellrubbermaid.com.

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## Newell Rubbermaid Inc

## CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

(in millions, except per share data)
Reconciliation of Results "As Reported" to Results "Excluding Charges"

(1) Charges excluded from "as reported" results for 2006 consist of a $\$ 50.9$ million impairment charge, $\$ 29.8$ million of Project Acceleration restructuring costs, and a $\$ 1.6$ million net loss related to discontinued operations.
(2) Charges excluded from "as reported" results for 2005 consist of a $\$ 52.8$ million net loss related to discontinued operations.

## Newell Rubbermaid Inc.

## CONSOLIDATED BALANCE SHEETS (UNAUDITED)

(in millions)

|  | $\begin{gathered} \text { March 31, } \\ 2006 \end{gathered}$ |  | March 31, 2005 |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 176.1 | \$ | 429.8 |
| Accounts receivable, net |  | 1,043.4 |  | 1,014.4 |
| Inventories, net |  | 997.6 |  | 1,030.8 |
| Deferred income taxes |  | 105.1 |  | 74.0 |
| Prepaid expenses and other |  | 130.2 |  | 121.5 |
| Current assets of discontinued operations |  | - |  | 116.0 |
| Total Current Assets |  | 2,452.4 |  | 2,786.5 |
| Other assets |  | 190.1 |  | 190.8 |
| Property, plant and equipment, net |  | 929.1 |  | 1,174.7 |
| Goodwill |  | 2,373.3 |  | 1,819.9 |
| Deferred income taxes |  | - |  | 13.4 |
| Other intangible assets, net |  | 424.6 |  | 308.8 |
| Non-current assets of discontinued operations |  | - |  | 38.1 |
| Total Assets | \$ | 6,369.5 | \$ | 6,332.2 |

Liabilities and Stockholders' Equity:

| Notes payable | \$ | 2.3 | \$ | 18.5 |
| :---: | :---: | :---: | :---: | :---: |
| Accounts payable |  | 605.9 |  | 608.1 |
| Accrued compensation |  | 113.0 |  | 115.5 |
| Other accrued liabilities |  | 643.7 |  | 634.1 |
| Income taxes payable |  | - |  | 0.1 |
| Current portion of long-term debt |  | 411.4 |  | 195.4 |
| Current liabilities of discontinued operations |  | - |  | 59.4 |
| Total Current Liabilities |  | 1,776.3 |  | 1,631.1 |
| Long-term debt |  | 2,325.9 |  | 2,383.8 |
| Other non-current liabilities |  | 609.2 |  | 581.6 |
| Long-term liabilities of discontinued operations |  | - |  | 2.5 |
| Stockholders' Equity |  | 1,658.1 |  | 1,733.2 |
| Total Liabilities and Stockholders' Equity | \$ | 6,369.5 | \$ | 6,332.2 |

## Newell Rubbermaid Inc

## CONSOLIDATED STATEMENTS OF CASH FLOW (UNAUDITED)

 (in millions)|  | For The Three Months Ended March 31,2006 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating Activities: |  |  |  |  |
| Net income | \$ | 54.8 | \$ | 36.6 |
| Adjustments to reconcile net income to net cash (used in) provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 53.5 |  | 53.9 |
| Impairment charges |  | 50.9 |  | - |
| Non-cash restructuring costs |  | 17.9 |  | 3.2 |
| Deferred income taxes |  | 32.8 |  | 10.8 |
| Loss (Gain) on sale of assets/debt extinguishment |  | 1.4 |  | (3.7) |
| Stock-based compensation expense |  | 6.9 |  | 1.3 |
| Loss on disposal of discontinued operations |  | 1.6 |  | 49.1 |
| Other |  | (3.3) |  | (3.4) |
| Changes in current accounts, excluding the effects of acquisitions: |  |  |  |  |
| Accounts receivable |  | 168.2 |  | 173.1 |
| Inventories |  | (115.4) |  | (121.7) |
| Accounts payable |  | (44.8) |  | (26.8) |
| Accrued liabilities and other |  | (236.2) |  | (130.1) |
| Discontinued operations |  | - |  | 13.2 |
| Net cash (used in) provided by operating activities | \$ | (11.7) | \$ | 55.5 |
| Investing Activities: |  |  |  |  |
| Acquisitions, net of cash acquired | \$ | (23.2) | \$ | (30.3) |
| Capital expenditures |  | (25.3) |  | (23.1) |
| Disposals of non-current assets and sale of businesses |  | 29.8 |  | 12.9 |
| Net cash used in investing activities | \$ | (18.7) | \$ | (40.5) |
| Financing Activities: |  |  |  |  |
| Proceeds from issuance of debt | \$ | 148.3 | \$ | 1.9 |
| Payments on notes payable and long-term debt |  | (1.9) |  | (31.1) |
| Cash dividends |  | (58.2) |  | (58.0) |
| Proceeds from exercised stock options and other |  | 2.0 |  | - |
| Net cash provided by (used in) financing activities | \$ | 90.2 | \$ | (87.2) |
| Exchange rate effect on cash and cash equivalents | \$ | 0.8 | \$ | (3.6) |
| Increase (Decrease) in cash and cash equivalents |  | 60.6 |  | (75.8) |
| Cash and cash equivalents at beginning of year |  | 115.5 |  | 505.6 |
| Cash and cash equivalents at end of period | \$ | 176.1 | \$ | 429.8 |

## Newell Rubbermaid Inc.

 Calculation of Free Cash Flow (1)
## Free Cash Flow (in millions):

|  | For The Three Months Ended March 31, 2006 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Net cash (used in) provided by operating activities | \$ | (11.7) | \$ | 55.5 |
| Capital expenditures |  | (25.3) |  | (23.1) |
| Free Cash Flow | \$ | (37.0) | \$ | 32.4 |

(1) Free Cash Flow is defined as cash flow (used in) provided by operating activities less capital expenditures.

## Newell Rubbermaid Inc. <br> Financial Worksheet

 In Millions|  | 2006 |  |  |  |  |  |  |  | 2005 |  |  |  |  |  |  |  |  | Year-over-year changes |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{\text { Net Sales }}$ | $\begin{gathered} \hline \text { Excluding } \\ \hline \text { Reported } \end{gathered}$ |  |  | es Reco | cili |  | $\begin{aligned} & \text { Operating } \\ & \text { Margin } \\ & \hline \end{aligned}$ | Net Sales |  | Excluding Charges Reconciliation (1) |  |  |  |  |  | $\begin{array}{c}\text { Operating } \\ \text { Margin }\end{array}$ |  |  |  |  |
|  |  |  |  | Excluded Charges |  | $\begin{gathered} \text { Ex Charges } \\ \text { OI } \end{gathered}$ |  |  |  |  | $\begin{aligned} & \hline \text { Reported } \\ & \text { OI } \end{aligned}$ |  | Excluded Charges |  | $\begin{gathered} \text { Ex Charges } \\ \text { OI } \end{gathered}$ |  |  | Net Sales |  | Operating Income |  |
|  |  | Q1: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cleaning \& |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Organization | \$ 333.1 | \$ | 21.3 | \$ | - |  |  | \$ | 21.3 | 6.4\% |  |  |  | 300.4 |  |  | \$ | 12.4 | \$ | - | \$ | 12.4 | 4.1\% | \$ 32.7 | 10.9\% | \$ 8.9 | 71.6\% |
| Office Products | 390.8 |  | 32.3 |  | - |  | 32.3 | 8.3\% |  | 332.8 |  | 33.5 |  | - |  | 33.5 | 10.1\% | 58.0 | 17.4\% | (1.2) | (3.5)\% |
| Tools \& Hardware | 276.8 |  | 33.1 |  | - |  | 33.1 | 12.0\% |  | 276.4 |  | 26.7 |  | - |  | 26.7 | 9.7\% | 0.4 | 0.2\% | 6.4 | 24.1\% |
| Home Fashions | 196.1 |  | 12.9 |  | - |  | 12.9 | 6.6\% |  | 198.3 |  | (4.5) |  | - |  | (4.5) | (2.3\%) | (2.2) | (1.1)\% | 17.4 | 386.4\% |
| Other | 288.0 |  | 29.9 |  | - |  | 29.9 | 10.4\% |  | 255.2 |  | 18.5 |  | - |  | 18.5 | 7.2\% | 32.8 | 12.8\% | 11.4 | 61.4\% |
| Impairment Charge |  |  | (50.9) |  | 50.9 |  | - |  |  |  |  | (50) |  | - |  | (59) |  |  |  | - |  |
| Restructuring Costs |  |  | (29.8) |  | 29.8 |  | - |  |  |  |  | (5.9) |  | - |  | (5.9) |  |  |  | 5.9 |  |
| Corporate |  |  | (17.6) |  | - |  | (17.6) |  |  |  |  | (9.5) |  | - |  | (9.5) |  |  |  | (8.0) | 84.1\% |
| Total | $\underline{\underline{\$ 1,484.8}}$ | \$ | 31.2 | \$ | 80.7 | \$ | 111.9 | 7.5\% |  | 5 1,363.1 | \$ | 71.2 | \$ |  | \$ | 71.2 | 5.2\% | $\underline{\underline{\$ 121.7}}$ | 8.9\% | \$40.7 | 57.2\% |

Newell Rubbermaid Inc.
Three Months Ended March 31, 2006

## In Millions

|  | 2006 |  |  |  |  |  |  |  | Year-over-year Increase (Decrease) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Sales as eported | $\begin{gathered} \text { Currency } \\ \text { Impact } \end{gathered}$ |  | $\begin{gathered} \hline \text { Adjusted } \\ \text { Sales } \end{gathered}$ |  | $\begin{gathered} \hline \text { Sales as } \\ \text { Reported } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { Excluding } \\ & \text { Currency } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Including } \\ & \text { Currency } \\ & \hline \end{aligned}$ | Currency Impact |
| Currency Analysis |  |  |  |  |  |  |  |  |  |  |  |
| By Segment |  |  |  |  |  |  |  |  |  |  |  |
| Cleaning \& Organization | \$ | 333.1 | \$ | (1.4) | \$ | 331.7 | \$ | 300.4 | 10.4\% | 10.9\% | 0.5\% |
| Office Products |  | 390.8 |  | 8.4 |  | 399.2 |  | 332.8 | 20.0\% | 17.4\% | (2.5)\% |
| Tools \& Hardware |  | 276.8 |  | 1.2 |  | 278.0 |  | 276.4 | 0.6\% | 0.2\% | (0.4)\% |
| Home Fashions |  | 196.1 |  | 6.9 |  | 203.0 |  | 198.3 | 2.4\% | (1.1)\% | (3.5)\% |
| Other |  | 288.0 |  | 2.3 |  | 290.3 |  | 255.2 | 13.8\% | 12.8\% | (0.9)\% |
| Total Company | \$ | 1,484.8 | \$ | 17.4 | \$ | 1,502.2 | \$ | 1,363.1 | 10.2\% | 8.9\% | (1.3)\% |

By Geography

| United States | \$ | 1,064.8 | \$ | 0.0 | \$ | 1,064.8 | \$ | 954.7 | 11.5\% | 11.5\% | (0.0)\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Canada |  | 83.3 |  | (5.4) |  | 77.9 |  | 72.2 | 8.0\% | 15.4\% | 7.5\% |
| North America |  | 1,148.1 |  | (5.4) |  | 1,142.8 |  | 1,026.9 | 11.3\% | 11.8\% | 0.5\% |
| Europe |  | 248.3 |  | 23.9 |  | 272.1 |  | 257.5 | 5.7\% | (3.6)\% | (9.3)\% |
| Central \& South America |  | 47.4 |  | (2.7) |  | 44.6 |  | 41.6 | 7.4\% | 14.0\% | 6.5\% |
| All Other |  | 41.1 |  | 1.6 |  | 42.7 |  | 37.1 | 15.1\% | 10.7\% | (4.4)\% |
| Total Company | \$ | 1,484.8 | \$ | 17.4 | \$ | 1,502.2 | \$ | 1,363.1 | 10.2\% | 8.9\% | (1.3)\% |

## Newell Rubbermaid Inc.

2004-2005 Quarterly Segment Sales and Operating Income
Restatement to Reflect the Realignment of Certain European Businesses to the Other Segment
April 27, 2006
The company has updated its segment reporting to reflect the realignment of the company's European Little Tikes and Graco businesses, previously reported in the Cleaning \& Organization segment, now reporting in the Other segment. The schedule below shows these businesses as part of the Other segment.

|  | Q1 |  |  |  |  | Q2 |  |  |  |  | Q3 |  |  |  |  | Q4 |  |  |  |  | Full Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2005 | Sales | $\begin{gathered} \text { Reported } \\ \text { OI } \end{gathered}$ | Charges <br> (1) | $\begin{array}{ll} \hline \text { Ex. } & \\ \text { Charges } \\ \text { OI } \end{array}$ | Margin S | Sales ${ }^{\text {R }}$ | $\begin{gathered} \substack{\text { Reported } \\ \text { OI }} \\ \hline \end{gathered}$ | Charges <br> (1) | $\begin{gathered} \text { Ex. } \\ \text { Charges } \\ \text { OI } \end{gathered}$ | Margin | Sales | $\begin{gathered} \text { Reported } \\ \text { OI } \\ \hline \end{gathered}$ | Charges <br> (1) | $\begin{gathered} \text { Ex. } \\ \text { Charges } \end{gathered}$ | Margin | Sales | $\begin{gathered} \text { Reported } \\ \text { OI } \\ \hline \end{gathered}$ | Charges <br> (1) | $\begin{gathered} \text { Ex. } \\ \text { Charges } \\ \text { OI } \end{gathered}$ | Margin | Sales | $\begin{gathered} \text { Reported } \\ \text { OI } \end{gathered}$ | $\begin{gathered} \text { Charges } \\ \text { (1) } \end{gathered}$ | $\begin{gathered} \text { Ex. } \\ \text { Charges } \\ \text { OI } \end{gathered}$ | Margin |
| Cleaning \& |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Organization \$ | 300.4 | \$12.4 | - | \$12.4 | 4.1\% \$ | 365.0 | \$ 23.0 | - \$ | \$ 23.0 | 6.3\% \$ | \$ 375.9 | \$ 51.1 | - \$ | \$ 51.1 | 13.6\% \$ | \$ 432.8 | \$ 21.8 | - | \$ 21.8 | 5.0\% | \$1,474.2 | \$108.4 | - | \$108.4 | 7.4\% |
| Office Products | 332.8 | 33.5 | - | 33.510 | 10.1\% | 495.5 | 98.9 | - | 98.9 | 20.0\% | 427.8 | 59.9 | - | 59.9 | 14.0\% | 457.2 | 73.7 | - | 73.7 | 16.1\% | 1,713.3 | 266.0 | - | 266.0 | 15.5\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hardware | 276.4 | 26.7 | - | 26.7 | 9.7\% | 315.5 | 49.3 | - | 49.3 | 15.6\% | 318.9 | 46.3 | - | 46.3 | 14.5\% | 349.5 | 48.8 | - | 48.8 | 14.0\% | 1,260.3 | 171.1 | - | 171.1 | 13.6\% |
| Home Fashions | 198.3 | (4.5) | - | (4.5) (230) | (2.3\%) | 212.0 | 3.6 | - | 3.6 | 1.7\% | 203.8 | 13.8 | - | 13.8 | 6.8\% | 209.9 | 9.8 | - | 9.8 | 4.7\% | 824.0 | 22.7 | - | 22.7 | 2.8\% |
| Other | 255.2 | 18.5 | - | 18.5 | 7.2\% 2 | 257.6 | 22.8 | - | 22.8 | 8.9\% | 258.4 | 29.8 | - | 29.8 | 11.5\% | 299.6 | 35.5 | - | 35.5 | 11.8\% | 1,070.7 | 106.6 | - | 106.6 | 10.0\% |
| Corporate | - | (9.5) | - | (9.5) |  | - | (9.7) | - | (9.7) |  | - | (10.1) | - | (10.1) |  | - | (16.7) | - | (16.7) |  | - | (46.0) | - | (46.0) |  |
| Impairment | - | ( | - |  |  | - | (31.4) | 31.4 |  |  | - | (8.8) | 8.8 | - |  | - | 5.9 | (5.9) | - |  | - | (34.4) | 34.4 | ) |  |
| Restructuring | - | (5.9) | - | (5.9) |  | - | (0.7) | - | (0.7) |  | - | (14.6) | - | (14.6) |  | - | (51.0) | 51.3 | 0.3 |  | - | (72.2) | 51.3 | (20.9) |  |
| Continuing |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 9.6\% |
| Q1 |  |  |  |  |  | Q2 |  |  |  |  | Q3 |  |  |  |  | Q4 |  |  |  |  | Full Year |  |  |  |  |
| 2004 | Sales | $\begin{gathered} \text { Reported } \\ \text { OI } \end{gathered}$ | $\begin{gathered} \text { Charges } \\ \text { (1) } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Ex. } \\ \text { Charges } \\ \text { OI } \\ \hline \end{gathered}$ | Margin | Sales | $\begin{gathered} \text { Reported } \\ \text { OI } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Charges } \\ \text { (1) } \end{gathered}$ | $\begin{gathered} \hline \text { Ex. } \\ \text { Charges } \\ \text { OI } \\ \hline \end{gathered}$ | Margin | Sales | $\begin{gathered} \text { Reported } \\ \text { OI } \\ \hline \end{gathered}$ | $\underset{\text { (1) }}{\substack{\text { Charges }}}$ | Ex. Charges OI | Margin | Sales | $\begin{gathered} \text { Reported } \\ \text { OI } \\ \hline \end{gathered}$ | $\underset{(1)}{\substack{\text { Charges } \\ \hline}}$ | $\begin{gathered} \hline \text { Ex. } \\ \text { Charges } \\ \text { OI } \\ \hline \end{gathered}$ | Margin | Sales | $\begin{gathered} \text { Reported } \\ \text { OI } \end{gathered}$ | $\underset{\text { (1) }}{\substack{\text { Charges } \\ \hline}}$ | $\begin{gathered} \hline \text { Ex. } \\ \text { Charges } \\ \text { OI } \\ \hline \end{gathered}$ | ${ }_{\text {Margin }}$ |
| Cleaning \& |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Office Products | 332.8 | 31.8 | - | 31.8 | 9.6\% | + 489.2 | 95.5 | 0.3 | 95.8 | 19.6\% | 424.3 | 61.5 | - | 61.5 | 14.5\% | 439.9 | 73.2 | - | 73.2 | 16.6\% | 1,686.2 | 261.9 | 0.4 | 262.3 | 15.6\% |
| Tools \& |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hardware | 274.3 | 43.0 | - | 43.0 | 15.7\% | 300.3 | 43.5 | 3.1 | 46.6 | 15.5\% | 300.6 | 45.1 | - | 45.1 | 15.0\% | 343.5 | 50.1 | - | 50.1 | 14.6\% | 1,218.7 | 181.8 | 3.0 | 184.8 | 15.2\% |
| Home Fashions | 226.8 | 3.9 | 0.6 | 4.5 | 2.0\% | 224.2 | 5.2 | 4.1 | 9.3 | 4.1\% | 228.1 | 15.9 | - | 15.9 | 7.0\% | 227.7 | 8.1 | - | 8.1 | 3.6\% | 906.8 | 33.0 | 4.8 | 37.8 | 4.2\% |
| Other | 260.8 | 18.9 | , | 18.9 | 7.2\% | - 271.7 | 18.3 | 0.1 | 18.4 | 6.8\% | 270.9 | 25.2 | - | 25.2 | 9.3\% | 311.8 | 36.3 | - | 36.3 | 11.6\% | 1,115.2 | 98.7 | 0.1 | 98.8 | 8.9\% |
| Corporate | - | (7.4) | - | (7.4) |  | - | (9.7) | - | (9.7) |  | - | (10.2) | - | (10.2) |  | - | (12.0) | - | (12.0) |  | - | (39.4) | - | (39.4) |  |
| Impairment | - | - | - | - |  | - | (25.1) | 25.1 | - |  | - | (270.0) | 270.0 | - |  | - | - | - | - |  | - | (295.1) | 295.1 | - |  |
| Restructuring | - | (21.2) | 21.2 | - |  | - | (17.7) | 17.7 | - |  | - | (0.4) | 0.4 | - |  | - | (4.9) | 4.9 | - |  | - | (44.2) | 44.2 | - |  |
| Continuing Operations | 1,462.1 | 82.9 | 25.3 | 108.2 | 7.4\% | 1,677.4 | 121.1 | 55.7 | 176.8 | 10.5\% | 1,608.7 | (103.5) | 270.4 | 167.0 | 10.4\% | 1,731.6 | 190.1 | 4.9 | 195.0 | 11.3\% | 6,479.8 | 290.7 | 356.3 | 647.0 | 10.0\% |

(1) Charges are primarily related to restructuring, asset impairment, product line exits, acquisitions and divestitures

## Newell Rubbermaid Inc.

Quarterly Income Statements
Restatement to Reflect the Realignment of Certain European Businesses to the Other Segment
April 27, 2006
The company has updated its segment reporting to reflect the realignment of the company's European Little Tikes and Graco businesses, previously reported in the Cleaning \& Organization segment, now reporting in the Other segment. The schedule below shows these businesses as part of the Other segment.

| 2005 | Q1 |  |  | Q2 |  |  | Q3 |  |  | Q4 |  |  | Full Year |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reported | $\begin{gathered} \text { Charges } \\ \text { (1) } \\ \hline \end{gathered}$ | Excluding Charges | Reported | $\begin{gathered} \text { Charges } \\ \text { (1) } \\ \hline \end{gathered}$ | Excluding Charges | Reported | $\begin{gathered} \text { Charges } \\ \text { (1) } \end{gathered}$ | $\begin{gathered} \hline \text { Excluding } \\ \text { Charges } \\ \hline \end{gathered}$ | Reported | $\begin{gathered} \text { Charges } \\ \text { (1) } \end{gathered}$ | Excluding Charges | Reported | $\begin{gathered} \text { Charges } \\ \text { (1) } \end{gathered}$ | $\begin{gathered} \hline \text { Excluding } \\ \text { Charges } \\ \hline \end{gathered}$ |
| Net Sales | 1,363.1 | - | 1,363.1 | 1,645.6 | - | 1,645.6 | 1,584.8 | - | 1,584.8 | 1,749.0 | - | 1,749.0 | 6,342.5 | - | 6,342.5 |
| GROSS MARGIN | 374.7 | - | 374.7 | 508.1 | - | 508.1 | 498.3 | - | 498.3 | 513.4 | - | 513.4 | 1,894.4 | - | 1,894.4 |
| SG\&A | (297.6) | - | (297.6) | (320.2) | - | (320.2) | (307.5) | - | (307.5) | (340.5) | - | (340.5) | $(1,265.6)$ | - | $(1,265.6)$ |
| Impairment |  | - | - | (31.4) | 31.4 | - | (8.8) | 8.8 | - | 5.9 | (5.9) | - | (34.4) | 34.4 | - |
| Restructuring | (5.9) | - | (5.9) | (0.7) | - | (0.7) | (14.6) | - | (14.6) | (51.0) | 51.3 | 0.3 | (72.2) | 51.3 | (20.9) |
| OPERATING INCOME | 71.2 | - | 71.2 | 155.8 | 31.4 | 187.2 | 167.4 | 8.8 | 176.2 | 127.8 | 45.4 | 173.2 | 522.2 | 85.7 | 607.9 |
| Non-Operating Expense | (28.5) | - | (28.5) | (32.9) | - | (32.9) | (33.7) | - | (33.7) | (8.9) | - | (8.9) | (104.1) | - | (104.1) |
| Income Taxes | 46.7 | - | 46.7 | (41.1) | (6.9) | (48.0) | (33.3) | 5.1 | (28.2) | (34.1) | (16.8) | (50.9) | (61.7) | (18.7) | (80.4) |
| Income from Continuing Operations | 89.4 | - | 89.4 | 81.8 | 24.5 | 106.3 | 100.4 | 13.9 | 114.3 | 84.8 | 28.6 | 113.4 | 356.4 | 67.0 | 423.4 |
| Discontinued Operations, net | (52.8) | 52.8 | - | (15.6) | 15.6 | - | (28.9) | 28.9 | - | (7.8) | 7.8 | - | (105.1) | 105.1 | - |
| NET INCOME | 36.6 | 52.8 | 89.4 | 66.2 | 40.1 | 106.3 | 71.5 | 42.8 | 114.3 | 77.0 | 36.4 | 113.4 | 251.3 | 172.1 | 423.4 |
| EARNINGS PER SHARE FROM CONTINUING OPERATIONS: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ 0.33 | \$ - | \$ 0.33 | \$ 0.30 | \$ 0.09 | \$ 0.39 | \$ 0.37 | \$ 0.05 | \$ 0.42 | \$ 0.31 | \$ 0.10 | \$ 0.41 | 1.30 | \$ 0.24 | \$ 1.54 |
| Diluted | \$ 0.33 | \$ - | \$ 0.33 | \$ 0.30 | \$ 0.09 | \$ 0.39 | \$ 0.37 | \$ 0.05 | \$ 0.42 | \$ 0.31 | \$ 0.10 | \$ 0.41 | \$ 1.30 | \$ 0.24 | \$ 1.54 |
| LOSS PER SHARE FROM DISCONTINUED OPERATIONS: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ (0.19) | \$ 0.19 | \$ - | \$ (0.06) | \$ 0.06 | \$ - | \$ (0.11) | \$ 0.11 | \$ - | \$ (0.03) | \$ 0.03 | \$ - | \$ (0.38) | \$ 0.38 | \$ - |
| Diluted | \$ (0.19) | \$ 0.19 | \$ - | \$ (0.06) | \$ 0.06 | \$ - | \$ (0.11) | \$ 0.11 | - | \$ (0.03) | \$ 0.03 | \$ - | \$ (0.38) | \$ 0.38 | \$ - |
| EARNINGS PER SHARE: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ 0.13 | \$ 0.19 | \$ 0.33 | \$ 0.24 | \$ 0.15 | \$ 0.39 | \$ 0.26 | \$ 0.16 | \$ 0.42 | \$ 0.28 | \$ 0.13 | \$ 0.41 | 0.92 | \$ 0.63 | \$ 1.54 |
| Diluted | \$ 0.13 | \$ 0.19 | \$ 0.33 | \$ 0.24 | \$ 0.15 | \$ 0.39 | \$ 0.26 | \$ 0.16 | \$ 0.42 | \$ 0.28 | \$ 0.13 | \$ 0.41 | \$ 0.91 | \$ 0.63 | \$ 1.54 |
| Average shares outstanding: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic | 274.4 | 274.4 | 274.4 | 274.4 | 274.4 | 274.4 | 274.4 | 274.4 | 274.4 | 274.4 | 274.4 | 274.4 | 274.4 | 274.4 | 274.4 |
| Diluted | 274.9 | 274.9 | 274.9 | 274.7 | 274.7 | 274.7 | 275.0 | 275.0 | 275.0 | 274.9 | 274.9 | 274.9 | 274.9 | 274.9 | 274.9 |

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## Newell Rubbermaid

Quarterly Income Statements
Restatement to Reflect the Realignment of Certain European Businesses to the Other Segment

## April 27, 2006

The company has updated its segment reporting to reflect the realignment of the company's European Little Tikes and Graco businesses, previously reported in the Cleaning \& Organization segment, now reporting in the Other segment. The schedule below shows these businesses as part of the Other segment.

| 2004 | Q1 |  |  |  |  | Q2 |  |  |  |  | Q3 |  |  |  |  | Q4 |  |  |  |  | Full Year |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Reported ${ }_{\text {Charges }}^{\text {(1) }}$ |  |  | Excluding Charges |  | Reported |  | Charges <br> (1) | Excluding Charges |  | Reported |  | Charges <br> (1) | Excluding Charges |  | Reported |  | $\begin{gathered} \hline \text { Charges } \\ \text { (1) } \\ \hline \end{gathered}$ | Excluding Charges |  | Reported |  | Charges <br> (1) | Excluding Charges |  |
| Net Sales |  | 1,462.1 | - |  | ,462.1 |  | 1,677.4 | - |  | ,677.4 |  | 1,608.7 | - |  | 1,608.7 |  | 1,731.6 | - |  | ,731.6 |  | 6,479.8 | - |  | 6,479.8 |
| GROSS MARGIN |  | 397.1 | 3.9 |  | 401.0 |  | 477.1 | 11.4 |  | 488.5 |  | 459.2 | - |  | 459.2 |  | 505.4 | - |  | 505.4 |  | 1,838.8 | 15.3 |  | 1,854.1 |
| SG\&A |  | (293.0) | 0.2 |  | (292.8) |  | (313.2) | 1.5 |  | (311.7) |  | (292.3) | - |  | (292.3) |  | (310.4) | - |  | (310.4) |  | $(1,208.8)$ | 1.6 |  | $(1,207.2)$ |
| Impairment |  |  |  |  |  |  | (25.1) | 25.1 |  |  |  | (270.0) | 270.0 |  |  |  |  |  |  |  |  | (295.1) | 295.1 |  | - |
| Restructuring |  | (21.2) | 21.2 |  | - |  | (17.7) | 17.7 |  | - |  | (0.4) | 0.4 |  | - |  | (4.9) | 4.9 |  | - |  | (44.2) | 44.2 |  | - |
| OPERATING INCOME |  | 82.9 | 25.3 |  | 108.2 |  | 121.1 | 55.7 |  | 176.8 |  | (103.5) | 270.5 |  | 167.0 |  | 190.1 | 4.9 |  | 195.0 |  | 290.7 | 356.3 |  | 647.0 |
| Non Operating Expense |  | (33.2) | - |  | (33.2) |  | (31.2) | - |  | (31.2) |  | (29.2) | - |  | (29.2) |  | (22.6) | - |  | (22.6) |  | (116.1) | - |  | (116.1) |
| Income Taxes |  | (16.2) | (8.7) |  | (24.9) |  | (18.2) | (17.3) |  | (35.5) |  | (22.9) | (16.1) |  | (39.0) |  | (46.6) | (1.3) |  | (47.9) |  | (104.0) | (43.3) |  | (147.3) |
| Income from Continuing Operations |  | 33.5 | 16.6 |  | 50.1 |  | 71.7 | 38.4 |  | 110.1 |  | (155.6) | 254.4 |  | 98.8 |  | 120.9 | 3.6 |  | 124.5 |  | 70.6 | 313.0 |  | 383.6 |
| Discontinued Operations |  | (108.4) | 108.4 |  | - |  | (10.7) | 10.7 |  | - |  | (70.8) | 70.8 |  | - |  | 3.2 | (3.2) |  | - |  | (186.7) | 186.7 |  | - |
| NET (LOSS) INCOME |  | (74.9) | 125.0 |  | 50.1 |  | 61.0 | 49.1 |  | 110.1 |  | (226.4) | 325.2 |  | 98.8 |  | 124.1 | 0.4 |  | 124.5 |  | (116.1) | 499.7 |  | 383.6 |
| EARNINGS (LOSS) PER SHARE FROM CONTINUING OPERATIONS: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ | \$ 0.12 | \$ 0.06 | \$ | 0.18 |  | 0.26 | \$ 0.14 | \$ | 0.40 |  | (0.57) | \$ 0.93 |  | 0.36 |  | 0.44 | \$ 0.01 |  | 0.45 | \$ | 0.26 | \$ 1.14 |  | \$ 1.40 |
| Diluted |  | \$ 0.12 | \$ 0.06 | \$ | 0.18 |  | 0.26 | \$ 0.14 |  | 0.40 |  | (0.57) | \$ 0.93 |  | 0.36 |  | 0.44 | \$ 0.01 |  | 0.45 | \$ | 0.26 | \$ 1.14 |  | \$ 1.40 |
| LOSS PER SHARE FROM |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic |  | \$ (0.40) | \$ 0.40 | \$ | - |  | (0.04) | \$ 0.04 | \$ | - |  | (0.26) | \$ 0.26 | \$ | - |  | 0.01 | \$(0.01) | \$ | - | \$ | (0.68) | \$ 0.68 |  | \$ |
| Diluted | \$ | \$ (0.39) | \$ 0.39 | \$ | - |  | (0.04) | \$ 0.04 | \$ | - |  | (0.26) | \$ 0.26 | \$ | - |  | 0.01 | \$(0.01) | \$ | - | \$ | (0.68) | \$ 0.68 |  | \$ |
| (LOSS) EARNINGS PER SHARE: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ | \$ (0.27) | \$ 0.46 | \$ | 0.18 |  | 0.22 | \$ 0.18 | s | 0.40 |  | (0.83) | \$ 1.19 | \$ | 0.36 |  | 0.45 | \$ 0.00 | \$ | 0.45 | \$ | (0.42) | \$ 1.82 |  | \$ 1.40 |
| Diluted |  | \$ (0.27) | \$ 0.46 | \$ | 0.18 |  | 0.22 | \$ 0.18 |  | 0.40 |  | (0.83) | \$ 1.19 | \$ | 0.36 |  | 0.45 | \$ 0.00 |  | 0.45 |  | (0.42) | \$ 1.82 |  | \$ 1.40 |
| Average shares outstanding: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic |  | 274.4 | 274.4 |  | 274.4 |  | 274.4 | 274.4 |  | 274.4 |  | 274.4 | 274.4 |  | 274.4 |  | 274.4 | 274.4 |  | 274.4 |  | 274.4 | 274.4 |  | 274.4 |
| Diluted |  | 274.5 | 274.5 |  | 274.5 |  | 274.5 | 274.5 |  | 274.5 |  | 274.4 | 274.4 |  | 274.4 |  | 283.5 | 283.5 |  | 283.5 |  | 274.7 | 274.7 |  | 274.7 |

(1) Charges are primarily related to restructuring, asset impairment, product line exits, acquisitions and divestitures


[^0]:    (1) Charges are related to asset impairment and divestitures.

