## SECURITIES AND EXCHANGE COMMISSION

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WASHINGTON, D.C. }2054
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FORM 10-Q
Quarterly Report Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934
for the Quarterly Period Ended March 31, 1996

Commission File Number 1-9608
NEWELL CO.
(Exact name of registrant as specified in its charter)

## DELAWARE

(State or other jurisdiction of incorporation or organization)

36-3514169
(I.R.S. Employer Identification No.)

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Newell Center
29 East Stephenson Street
Freeport, Illinois 61032-0943
(Address of principal executive offices)
(Zip Code)
(815) 235-4171
(Registrant's telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all
reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
\[
\text { Yes_X__ } \quad \text { No }
\]
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Number of shares of Common Stock outstanding as of April 22, 1996: 158,731,906

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PART I. FINANCIAL INFORMATION
Item 1. Financial Statements

NEWELL CO. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF INCOME

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1996 |  | 1995 |
|  |  | (In thousands, except per share data) |  |  |
| Net sales | \$ | 618,157 | \$ | 556,579 |
| Cost of products sold |  | 436,907 |  | 389,764 |
| GROSS INCOME |  | 181, 250 |  | 166,815 |
| Selling, general and |  |  |  |  |
| OPERATING INCOME |  | 69,496 |  | 73,395 |
| Nonoperating expenses (income): |  |  |  |  |
| Interest expense |  | 14,442 |  | 11,838 |
| Other |  | (262) |  | 1,392 |
| Net nonoperating expenses (income) |  | 14,180 |  | 13,230 |
| INCOME BEFORE INCOME TAXES |  | 55,316 |  | 60,165 |


| Income taxes | 22,126 |  | 24,066 |  |
| :---: | :---: | :---: | :---: | :---: |
| NET INCOME | \$ | , 190 | \$ | , 099 |
| Earnings per share | \$ | 0.21 | \$ | 0.23 |
| Dividends per share | \$ | 0.14 | \$ | 0.10 |
| Weighted average shares outstanding |  | , 675 |  | , 903 |

See notes to consolidated financial statements.

NEWELL CO. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
March 31, December 31,

Unaudited
(In thousands)
ASSETS
CURRENT ASSETS

| Cash and cash equivalents | \$ 46,186 | \$ 58,771 |
| :---: | :---: | :---: |
| Accounts receivable, net | 369,770 | 390,296 |
| Inventories, net | 547,720 | 509,245 |
| Deferred income taxes | 95,993 | 107,499 |
| Prepaid expenses and other | 73,649 | 67,063 |
| TOTAL CURRENT ASSETS | 1,133,318 | 1,132,874 |
| MARKETABLE EQUITY SECURITIES | 57,278 | 53,309 |
| OTHER LONG-TERM INVESTMENTS | 205,920 | 203,857 |
| OTHER ASSETS | 117,076 | 122,702 |
| PROPERTY, PLANT AND EQUIPMENT, NET | 558,307 | 530,285 |
| TRADE NAMES AND GOODWILL | 878,447 | 888,215 |
| TOTAL ASSETS | \$2,950, 346 | \$2,931, 242 |

See notes to consolidated financial statements.

| March 31, | December 31, |
| :---: | :---: |
| 1996 | 1995 |
| ------------------ |  |

(In thousands except per share amounts)

## LIABILITIES AND STOCKHOLDERS' EQUITY

CURRENT LIABILITIES

| Notes payable | \$ 110, 820 | \$ 104,017 |
| :---: | :---: | :---: |
| Accounts payable | 102,694 | 113,927 |
| Accrued compensation | 60,679 | 73,057 |
| Other accrued liabilities | 283,420 | 317,184 |
| Income taxes | 31,455 | 13,043 |
| Current portion of long-term debt | 58,052 | 59,031 |
| TOTAL CURRENT LIABILITIES | 647,120 | 680,259 |
| LONG-TERM DEBT | 805,319 | 761,578 |
| OTHER NONCURRENT LIABILITIES | 160,059 | 158,321 |
| DEFERRED INCOME TAXES | 29,790 | 30,987 |
| STOCKHOLDERS' EQUITY |  |  |
| Par value of common stock issued (\$1 par) | 158,732 | 158,626 |
| Additional paid-in capital | 192,519 | 190, 860 |
| Retained earnings | 949,543 | 938,567 |
| Net unrealized gain on securities available for sale | 18,293 | 15,912 |
| Cumulative translation adjustment | $(11,029)$ | $(3,868)$ |
| TOTAL STOCKHOLDERS' EQUITY | 1,308,058 | 1,300, 097 |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$2,950,346 | \$2,931, 242 |

See notes to consolidated financial statements.

NEWELL CO. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

|  | For the Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1996 |  | 1995 |  |
|  | Unaudited (In thousands) |  |  |  |
| OPERATING ACTIVITIES: |  |  |  |  |
| Net Income | \$ | 33,190 | \$ | 36,099 |
| Adjustments to Reconcile Net Income to Net |  |  |  |  |
| Cash Provided by Operating Activities: |  |  |  |  |
| Depreciation and amortization |  | 29,895 |  | 23,100 |
| Deferred income taxes |  | 13,079 |  | $(5,865)$ |
| Other |  | $(2,107)$ |  | 95 |
| Changes in Current Accounts: |  |  |  |  |
| Accounts receivable |  | 36,487 |  | 22,333 |
| Inventories |  | $(4,195)$ |  | $(44,560)$ |
| Other current assets |  | $(5,500)$ |  | 8,657 |
| Accounts payable |  | $(21,165)$ |  | (806) |
| Accrued liabilities and other |  | $(23,000)$ |  | $(8,442)$ |
| NET CASH PROVIDED BY OPERATING ACTIVITIES |  | 56,684 |  | 30,611 |
| INVESTING ACTIVITIES: |  |  |  |  |
| Acquisitions, net |  | $(35,287)$ |  | - |
| Expenditures for property, plant and equipment |  | $(14,847)$ |  | $(18,211)$ |
| Disposals of noncurrent assets and other |  | $(3,809)$ |  | $(7,293)$ |
| NET CASH USED IN INVESTING ACTIVITIES |  | $(53,943)$ |  | $(25,504)$ |
| FINANCING ACTIVITIES: |  |  |  |  |
| Proceeds from issuance of debt |  | 63,439 |  | 9,691 |
| Proceeds from exercised stock options and other |  | 1,765 |  | 1,304 |
| Payments on notes payable and long-term debt |  | $(58,316)$ |  | $(5,184)$ |
| Cash dividends |  | $(22,214)$ |  | $(15,791)$ |
| NET CASH USED IN FINANCING ACTIVITIES |  | $(15,326)$ |  | $(9,980)$ |
| DECREASE IN CASH AND CASH EQUIVALENTS |  | $(12,585)$ |  | $(4,873)$ |
| Cash and cash equivalents at beginning of year |  | 58,771 |  | 14,892 |
| CASH AND CASH EQUIVALENTS AT END OF PERIOD | \$ | 46,186 | \$ | 10,019 |
| Supplemental cash flow disclosures: |  |  |  |  |
| Cash paid during the year for - |  |  |  |  |
| Interest | \$ | 16,146 | \$ | 13,722 |
| Income taxes |  | 8,513 |  | 2,137 |

See notes to consolidated financial statements.

Note 1 - The condensed financial statements included herein have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission, and reflect all adjustments necessary to present a fair statement of the results for the periods reported, subject to normal recurring year-end audit adjustments, none of which is material. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations, although the Company believes that the disclosures are adequate to make the information presented not misleading. It is suggested that these condensed financial statements be read in conjunction with the financial statements and the notes thereto included in the Company's latest Annual Report on Form 10-K.

Note 2 - On September 29, 1995, the Company acquired Decorel Incorporated ("Decorel"), a manufacturer and marketer of ready-made picture frames. On November 2, 1995, the Company acquired Berol Corporation ("Berol"), a designer, manufacturer and marketer of markers and writing instruments. For these 1995 acquisitions, the Company paid $\$ 152.6$ million in cash and assumed $\$ 102.2$ million of debt. On January 22, 1996, the Company acquired The Holson Burnes Group, Inc. ("Holson Burnes"), a manufacturer and marketer of photo albums and picture frames. For this acquisition, the Company paid $\$ 35.3$ million in cash and assumed $\$ 44.4$ million of debt. These transactions were accounted for as purchases; therefore results of operations are included in the accompanying consolidated financial statements since their dates of acquisition. The acquisition costs were allocated on a preliminary basis to the fair market value of the assets acquired and liabilities assumed and resulted in goodwill of approximately $\$ 125.9$ million. The total adjustments to the purchase price allocations are not expected to be material to the financial statements.

The unaudited consolidated results of operations for the three months ended March 31, 1996 and 1995 on a pro forma basis, as though Decorel, Berol and Holson Burnes had been acquired on January 1, 1995, are as follows:

| Three Months Ended March 31, |  |
| :---: | :---: |
| 1996 | 1995 |
| --- | --- |
| (In millions, except per share amounts) |  |


| Net sales | $\$ 622.6$ | $\$ 639.2$ |
| :--- | ---: | ---: |
| Net income | 32.0 | 31.1 |
| Earnings per share | 0.20 | 0.20 |

Note 3 - The components of inventories at the end of each period, net of the LIFO reserve, were as follows:


| Materials and supplies | $\$ 136.2$ | $\$ 147.7$ |
| :--- | ---: | ---: |
| Work in process | 93.7 | 87.5 |
| Finished products | 317.8 | 274.0 |
|  | ---- | ---- |
|  | $\$ 547.7$ | $\$ 509.2$ |
|  | $=====$ | $=====$ |

Note 4 - Long-term marketable equity securities at the end of each period are summarized as follows:

| March 31, | December 31, |
| :---: | :---: |
| 1996 | 1995 |

(In millions)

| Aggregate market value | $\$ 57.3$ | $\$ 53.3$ |
| :--- | ---: | ---: |
| Aggregate cost | 26.8 | 26.8 |
|  | ---- | .--- |
| Unrealized gain | $\$ 30.5$ | $\$ 26.5$ |
|  | $====$ | $===$ |

Long-term marketable equity securities are carried at fair value with adjustments for fair value reported separately as a component of stockholders' equity and are excluded from earnings.

Note 5 - Property, plant and equipment at the end of each period consisted of the following:

| $\begin{gathered} \text { March 31, } \\ 1996 \end{gathered}$ | $\begin{gathered} \text { December } 31 \\ 1995 \end{gathered}$ |
| :---: | :---: |
| (In millions) |  |
| \$ 21.5 | \$ 16.2 |
| 205.5 | 194.8 |
| 650.3 | 620.2 |
| 877.3 | 831.2 |
| (319.0) | (300.9) |
| \$ 558.3 | \$ 530.3 |

Note 6 - Long-term debt at the end of each period consisted of the following:

| $\begin{gathered} \text { March } 31 \\ 1996 \end{gathered}$ | $\begin{gathered} \text { December } 31 \\ 1995 \end{gathered}$ |
| :---: | :---: |
|  | ions) |


| Medium-term notes | $\$ 345.0$ | $\$ 345.0$ |
| :--- | ---: | ---: |
| Commercial paper | 501.6 | 448.6 |
| Other long-term deb | 16.8 | 27.0 |
|  | .--- | ---- |
|  | 863.4 | 820.6 |
| Current portion | $(58.1)$ | $(59.0)$ |
|  | .---- | .---- |
|  | $\$ 805.3$ | $\$ 761.6$ |
|  | $=====$ | $=====$ |

Commercial paper in the amount of $\$ 501.6$ million is classified as long-term since it is supported by the revolving credit agreement discussed in the liquidity and capital resources section on page 12.

Note 7 - In 1995, the Financial Accounting Standards Board ("FASB") issued SFAS No. 121, "Accounting for the Impairment of LongLived Assets and for Long-Lived Assets to be Disposed of." This statement was adopted by the Company on January 1, 1996. The impact of adopting this statement was not material to the consolidated financial statements.

Also, in 1995, the FASB issued SFAS No. 123, "Accounting for Stock Based Compensation." The Company adopted this statement effective January 1, 1996 and will provide additional disclosures in the footnotes to the annual consolidated financial statements.

PART I. Item 2.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION

Results of Operations

The following table sets forth for the periods indicated the items from the Consolidated Statements of Income as a percentage of net sales.

| Three Months Ended |  |
| :---: | :---: |
| March 31, |  |
| 1996 | 1995 |
| ----- | .---- |

Net sales

| 100.0\% | 100.0\% |
| :---: | :---: |
| 70.7 | 70.0 |
| 29.3 | 30.0 |
| 18.1 | 16.8 |
| 11.2 | 13.2 |
| 2.3 | 2.1 |
| - | 0.3 |
| 2.3 | 2.4 |
| 8.9 | 10.8 |
| 3.5 | 4.3 |
| 5.4\% | 6.5\% |

Net sales for the first quarter of 1996 were $\$ 618.2$ million, representing an increase of $\$ 61.6$ million or $11.1 \%$ from $\$ 556.6$ million in the comparable quarter of 1995. The overall increase in net sales was primarily attributable to the acquisitions of Decorel and Berol in September and November 1995, respectively, and the January 1996 acquisition of Holson Burnes. Overall, internal sales growth in the first quarter was affected by a soft retail environment. Internal sales growth is defined as growth from continuing businesses owned more than two years ("core businesses"), including minor acquisitions. Net sales for each of the Company's product groups were as follows, in millions:

|  | 1996 | 1995 | \% Change | Primary Reasons for Increases |
| :---: | :---: | :---: | :---: | :---: |
| Home Furnishings | \$203.4 | \$165.9 | 22.6\% | Decorel and Holson Burnes acquisitions |
| Housewares | 175.9 | 175.9 | - | No increase |
| Office Products | 145.7 | 129.6 | 12.4\% | Berol acquisition, offset partially by internal sales declines of $13 \%$ |
| Hardware \& Tools | $\begin{array}{r} 93.2 \\ ----- \\ \$ 618.2 \\ ====== \end{array}$ | $\begin{array}{r} 85.2 \\ ----- \\ \$ 556.6 \\ ====== \end{array}$ | $\begin{array}{r} 9.4 \% \\ ---- \\ 11.1 \% \\ ==== \end{array}$ | Internal sales growth |

Gross income as a percent of net sales in the first quarter of 1996 decreased slightly to $29.3 \%$ from $30.0 \%$ in the comparable quarter of 1995. The decrease was due primarily to the soft retail environment which resulted in reduced manufacturing output at certain divisions. Inventory levels at these divisions were adjusted to reflect the lower retail demand.

Selling, general and administrative expenses ("SG\&A") as a percent of net sales in the first quarter of 1996 were $18.1 \%$ versus $16.8 \%$ in the comparable quarter of 1995. The increase was due primarily to higher levels of SG\&A at Decorel, Berol and Holson Burnes.

Operating income in the first quarter of 1996 was $11.2 \%$ of net sales or $\$ 69.5$ million versus $\$ 73.4$ million in the comparable quarter of 1995. The decrease was primarily attributable to the same factors that affected gross income, along with the increase in SG\&A as a percentage of net sales.

Net nonoperating expenses for 1996 were $\$ 14.2$ million in the first quarter of 1996 versus $\$ 13.2$ million in the comparable quarter of 1995 and are summarized as follows:

(1) The increase in interest expense was due to additional borrowings for the 1995 and 1996 acquisitions.

For the first quarter in both 1996 and 1995, the effective tax rate was 40.0\%.

Net income for the first quarter of 1996 was $\$ 33.2$ million, representing a decrease of $\$ 2.9$ million or (8.1)\% from the comparable quarter of 1995. Earnings per share for the first quarter of 1996 were down $8.7 \%$ to $\$ 0.21$ versus $\$ 0.23$ in the comparable quarter of 1995. The decreases in net income and earnings per share were primarily attributable to the same factors that affected operating income.

The Company's primary sources of liquidity and capital resources include cash provided from operations and use of available borrowing facilities.

Operating activities provided net cash of $\$ 56.7$ million during the first three months of 1996, an increase of $\$ 26.1$ million from $\$ 30.6$ million in the comparable period of 1995 . This change was primarily due to a soft retail environment which resulted in a greater reduction of trade receivables, a smaller increase in inventory required to service customers and a decline in trade payables.

The Company has short-term foreign and domestic lines of credit with various banks and a commercial paper program which are available for short-term financing. Under the line of credit arrangements, the Company may borrow up to $\$ 309.0$ million (of which $\$ 197.1$ million was available at March 31, 1996) based upon such terms as the Company and the respective banks have mutually agreed upon. Committed lines of credit compose $\$ 136.9$ million of the total line of credit arrangements. Borrowings under the Company s uncommitted lines of credit are subject to the discretion of the lender.

At March 31, 1996, the Company had available and outstanding \$345.0 million (principal amount) of medium-term notes with maturities ranging from one to five years at an average rate of interest equal to $6.3 \%$. The Company had outstanding $\$ 345.0$ million of medium-term notes on December 31, 1995.

In June 1995, the Company entered into a five-year $\$ 550.0$ million revolving credit agreement and a $\$ 200.0$ million, 364 -day revolving credit agreement (and terminated its existing revolving credit agreements). Under these agreements, the Company may borrow, repay and reborrow funds in an aggregate amount up to $\$ 750.0$ million, at a floating interest rate. At March 31, 1996, there were no borrowings under the revolving credit agreements.

In lieu of borrowings under the revolving credit agreements, the Company may issue up to $\$ 750.0$ million of commercial paper. The Company s revolving credit agreements referred to above provide the committed backup liquidity required to issue commercial paper. Accordingly, commercial paper may only be issued up to the amount available under the Company's revolving credit agreements. At March 31, 1996, $\$ 501.6$ million (face or principal amount) of commercial paper was outstanding, all of which was supported by the five-year revolving credit agreements. The entire amount is classified as longterm debt.

The Company has a universal shelf registration statement under which the Company may issue up to $\$ 500.0$ million of debt and equity securities, subject to market conditions. At March 31, 1996, no securities had been issued under this registration statement.

The Company's primary uses of liquidity and capital resources include capital expenditures, dividend payments and acquisitions.

Capital expenditures were $\$ 14.8$ million and $\$ 18.2$ million in the first three months of 1996 and 1995, respectively. The decrease is due primarily to heavy spending during the first quarter of 1995 in connection with the integration of acquired businesses.

The Company has paid regular cash dividends on its common stock since 1947. On February 6, 1996, the quarterly cash dividend was increased to $\$ 0.14$ per share from the $\$ 0.12$ per share that had been paid since May 11, 1995. Dividends paid were $\$ 22.2$ million and $\$ 15.8$ million in the first three months of 1996 and 1995, respectively. This increase in paid dividends affected retained earnings, which increased by $\$ 11.0$ million and $\$ 20.3$ million in the first three months of 1996 and 1995, respectively.

In 1996, the Company acquired Holson Burnes for $\$ 35.3$ million in cash and the assumption of $\$ 44.4$ million of debt. This acquisition was accounted for as a purchase and the cash portion of the purchase price was paid for with proceeds obtained from the issuance of commercial paper.

Working capital at March 31, 1996 was $\$ 486.2$ million compared to $\$ 452.6$ million at December 31, 1995. The current ratio at March 31, 1996 was $1.75: 1$ compared to $1.67: 1$ at December 31, 1995. Total debt to total capitalization (net of cash and cash equivalents) was .42:1 at March 31, 1996 and .40:1 at December 31, 1995.

The Company believes that cash provided from operations and available borrowing facilities will continue to provide adequate support for the cash needs of existing businesses; however, certain events, such as significant acquisitions, could require additional external financing.

PART II. OTHER INFORMATION
Item 6. Exhibits and Reports on Form 8-K
a) Exhibits:

27 Financial Data Schedule
b) Reports on Form 8-K:

Registrant filed a Report on Form 8-K dated January 29, 1996 reporting the issuance of a press release regarding the results of the quarter and fiscal year ended December 31, 1995.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NEWELL CO.

Date May 3, 1996

Date May 3, 1996
/s/ Brett E. Gries
Brett E. Gries
Vice President - Accounting \& Tax
This schedule contains summary financial
information extracted from the Newell Co.
and Subsidiaries Consolidated Balance
Sheets and Statements of Income and is
qualified in its entirety by reference to
such financial statements.

1,000

3-MOS

$$
\begin{aligned}
& \text { DEC-31-1996 } \\
& \text { MAR-31-1996 } \\
& \text { 46,186 } \\
& 0 \\
& \text { 369,770 } \\
& (11,618) \\
& \text { 547,720 } \\
& 1,133,318 \\
& (318,964) \\
& \text { 2,950,346 } \\
& \text { 647,120 } \\
& \text { 805, } 319 \\
& 0 \\
& 0 \\
& \text { 158,732 } \\
& \text { 1,149,326 } \\
& \text { 2,950,346 } \\
& \text { 618, } 157 \\
& \text { 181, } 250 \\
& \text { 436,907 } \\
& \text { 548, } 661 \\
& \text { 14,180 } \\
& 685 \\
& \text { 14,442 } \\
& \text { 55, } 316 \\
& \text { 22,126 } \\
& \text { 33,190 } \\
& 0 \\
& 0 \\
& \text { 33,190 } \\
& 0.21 \\
& 0.21
\end{aligned}
$$

Allowances for doubtful accounts are reported as contra accounts to accounts receivable. The corporate reserve for bad debts is a percentage of trade receivables based on the bad debts experienced in one or more past years, general economic conditions, the age of the receivables and other factors that indicate the element of uncollectibility in the receivables outstanding at the end of the period.
See notes to consolidated financial statements.

